

FINANCIAL TIMES

Russia and Ukraine

Crimean tensions threaten détente

Page 3

World Business Newspaper <http://www.FT.com>

WORLD NEWS

Portugal 'set to meet criteria' for joining EU single currency

Portugal will qualify comfortably for membership of the European single currency, according to figures that prime minister António Guterres will submit to the European Commission. The scale and speed of Portugal's achievement in disciplining its finances have surprised many economists.

Page 14; Observer, Page 12

GPS may lose its backers

Yachtmen, hikers and drivers who rely on the worldwide Global Positioning System for navigation could lose their way in 2000 because of the millennium "bomb". Page 14

Mossad head quits

Danny Yatom, chief of Israeli intelligence agency Mossad, resigned after an inquiry blamed him for a botched assassination attempt on an Islamist official in Jordan. Page 6

No extra charge for euro

European banks have pledged not to charge their customers extra for converting domestic currencies into the euro after the EU single currency is introduced next year. Page 2

UN drug agency speaks out

The UN agency set up to fight narcotics has criticised western European societies for a drug-friendly culture where recreational drugs are seen as "chic and harmless". Page 6

Spanish poll moves

The chances of a change of government in Denmark increased, when the Centre Democrat party said they would support a centre-right administration in the March general election. Page 2

US students flunk test

US students rank near the bottom of the international league in maths and science skills, said a study from Boston College. US secondary school pupils in the US only scored higher than three nations - Lithuania, Cyprus and South Africa. Page 5

Pledge on Channel link

UK deputy prime minister John Prescott has committed the government to building the £5.4bn (£8bn) Channel tunnel high speed rail link even if London & Continental Railways fails to solve its funding crisis. Page 8

Cuban releases welcomed

The EU has welcomed Cuba's release of prisoners, but urged Havana to free all those held for expressing political views. Page 5

Tobacco companies defend

US tobacco companies have said they will not accept a national settlement that failed to provide them with limited immunity against future lawsuits. Page 5

Princess Margaret has stroke

Princess Margaret, 57-year-old younger sister of Queen Elizabeth, is undergoing tests after a mild stroke at her home on the Caribbean island of Mustique.

EU seeks China dialogue

The European Union has decided to switch from confrontation to dialogue with China in its efforts to get Beijing to improve human rights. Page 4

Bair to meet Sinn Fein

UK prime minister Tony Blair has not ruled out meeting Sinn Fein president Gerry Adams, despite threats that it could lead to the Ulster Unionist party withdrawing from the Northern Ireland peace talks. Page 8

World Cup ticket move

Fifa, soccer's world governing body, is trying to end controversy over France's World Cup ticketing policy by making an extra 100,000 tickets available to non-French competitors. Page 2

Markets

STOCK MARKET INDICES

New York Stock Exchange	1,023.47	(-3.73)
FTSE 100	1,755.01	(+3.29)
NASDAQ Composite	5,262.63	(-10.85)
DAX	4,522.54	(-58.00)
FSE 100	4,561.12	(-13.12)
US LEADERSHIP RATES	16,198.00	(-411.49)
Federal Funds	5.5%	
3-Month Bills Yen	1.251%	
Long Bond	1.02%	
T-Bill	5.04%	
OTHER RATES		
US 10 yr CIR	7.75%	
US 10 yr G	10.17%	
France 10 yr GAT	10.22%	
Germany 10 yr Bund	10.22%	
Japan 10 yr JGB	10.44%	
MONTHLY RATES (% change)		
Gold	-1.15%	
Oil	-1.15%	

GOLD

New York Comex	\$291.7	(-29.1)
London	\$291.95	(-29.15)

EXCHANGE RATES

Dollar	1.451	
New York Yen	1.451	
DM	1.2675	
FF	6.0355	
JPY	1.4355	
Y	127.55	
C	1.6472	(1.6456)
DK	1.6019	(1.7088)
FF	5.0403	(5.0403)
JPY	1.4615	(1.4615)
Telco CDS	127.55	(127.54)
Swing	Y 128.28	

TECHNOLOGY

IT projects should be postponed	Millennium Watch, Page 10
Intel's chip for 'basic' PCs	Information Technology, Page 10

FINANCE

Polish consolidation bears fruit	World Stock Markets, Page 34
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EMERGING MARKETS

EMERGING

NEWS: EUROPE

Banks pledge no extra charges for euros

By George Graham,
Banking Editor

European banks have promised not to charge their customers extra for converting domestic currencies into the euro after the EU's single currency is introduced next year.

Nikolaus Bönnke, secretary general of the European banking federation, said banks would only use the official rates for conversions between euros and national currencies. Conversions would be free except in rare

cases where a "substantial service" is required.

"We will certainly not take advantage of this changeover to the euro to rip off our customers. This is a non-problem," he said.

The pledges are contained in a letter to Emma Bonino, the European commissioner for consumer affairs, and come just before a forum organised by the Commission tomorrow to discuss monetary union.

Banks have been anxious to avert the threat of a special regulation governing

conversion and payment practices. Yves-Thibault de Silguy, monetary affairs commissioner, appears to have agreed not to introduce legislation but is adamant banks must not charge customers for a foreign exchange risk which will have disappeared.

Mr de Silguy wants banks to abide by the principle that when conversion is obligatory, they should not charge, even if they charged for optional conversions.

In most EU countries, banks have already declared

that conversion of account balances from national currencies into euros, as well as the conversion of incoming and outgoing payments, will be free. But some banks have said they will charge if a customer wants to convert back from euros to a national currency.

Banks argue, however, that exchanging notes and coin involves handling, storage and security costs far beyond the foreign exchange risk, so they should be free to charge extra in these cases.

This problem will become particularly acute in the weeks leading up to and following January 1, 2002, as national currencies are physically replaced by the new coins.

"This is an enormous burden which banks have to shoulder on behalf of the public authorities and we need their help to reduce the cost of this burden," Mr Bönnke said.

The volume of notes and coins which must be replaced has raised concerns that there may simply not be enough security centres and armoured vans in the EU to cope.

The banking federation has suggested that military personnel could be drafted in to provide additional security during the changeover.

Banks are also pressing to be allowed to stamp the old national banknotes their customers hand in as invalid. That would cut the security costs of transporting and storing the old notes. Traditionally, old notes can be destroyed only by central banks.

Senate set to agree on Nato

By Bruce Clark
in Washington

Senior US legislators of both parties yesterday indicated firm support for the enlargement of Nato but urged West European allies to be more generous to their ex-communist neighbours.

Senator Jesse Helms, the chairman of the Senate Foreign Relations committee, said Nato's expansion could be followed rapidly by its collapse unless European allies met their commitments.

A Senate resolution endorsing the expansion process would make the point that "the majority of the cost of making and keeping Nato militarily effective will be the responsibility of our allies," he said.

Senator Helms was speaking at the final hearing of his influential committee before the Senate votes early next month on the incorporation of Poland, Hungary and the Czech Republic by the Atlantic alliance in spring 1999.

Yesterday's hearing suggested that there would be no difficulty in musterling the necessary support from two-thirds of the 100-strong Senate.

Senator Joseph Biden, the committee's leading Democrat, said the European Union had "not been very generous or speedy" in its efforts to embrace former communist countries.

"They should speed this process up," he said, while adding that EU enlargement could not be a substitute for Nato's growth because the latter institution guaranteed US influence in Europe.

Madeleine Albright, the secretary of state, urged the committee to embrace the three newcomers and also to leave the door open to other central and eastern European countries. She deplored suggestions by some senators that a "pause" should be declared. From Estonia to Bulgaria, such a suggestion would be interpreted as "an open door shutting" and remove the incentive that now existed for would-be Nato members to prove their credentials.

William Cohen, the defence secretary, said the Pentagon had slashed its estimate of the total cost of Nato enlargement - leaving the US with a bill of only \$40m per year - because the military infrastructure in former Warsaw Pact countries turned out to be better than originally thought.

Mr Cohen said the earlier Pentagon estimates assumed four new Nato entrants, not three. Also, the incoming members had already completed some of the military tasks which were initially expected to come under the alliance budget.

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Schröder aims to be Bonn's Blair

Peter Norman profiles a politician who is fighting for the middle ground

He is 53 not 44. He recently married for the fourth time. And as prime minister of his state since 1990, he is hardly a fresh face on the political stage.

But despite all the differences, Gerhard Schröder, the Social Democrat premier of Lower Saxony, aspires to be the German equivalent of Tony Blair, the UK prime minister. The next few days will determine whether he can fight for his own brand of centre-left politics at a national level.

Mr Schröder's campaign for next Sunday's state election is very different to that planned for the federal election on September 27 by Chancellor Helmut Kohl and expected from Oskar Lafontaine, the Social Democrat (SPD) national leader and Mr Schröder's rival to be leader and

Mr Schröder's campaign for next

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NEWS: EUROPE

Crimea poses threat to Russian-Ukrainian accord

Charles Clover on renewed tensions about sovereignty in the strategically valued peninsula

As Russia and Ukraine prepare to patch up their rocky post-independence relationship, with an agreement which would more than double their trade, one issue still threatens to bring it all down - the fate of Crimea.

With its ethnic Russian majority, a key Russian naval base and 11 airports, Crimea "is a detonator which could explode Russian-Ukrainian relations at any time," said Leonid Grach, leader of the Crimean Communist party, and the former political boss of the entire peninsula in Soviet times.

The latest source of tension was a decree last month by Leonid Kuchma, Ukraine's president. This removed the mayor of the historic resort of Yalta and placed the city under federal rule, apparently violating Crimea's autonomous status. The decree immediately rekindled calls for a referendum to rejoin Russia followed by violent demonstrations and a crackdown by the Ukrainian authorities.

The rocky peninsula used to be the traditional summer playground for the Czars and then the Soviet elite. In Soviet times it was marred by dozens of ugly high-rise hotels and sanatoria built by Soviet-era trade unions and other institutions.



President Leonid Kuchma of Ukraine left, President Boris Yeltsin of Russia

Formerly inhabited mainly by Crimean Tatars it was incorporated into the Russian empire by Catherine the Great. During the second world war Stalin forcibly exiled the Tatars to Kazakhstan. Many have since drifted back to try to reclaim their old homes and property.

Some Crimean politicians maintain that what is really now at stake is the future ownership of Yalta's hotels and other property about to be privatised. This is a highly emotive issue given the peninsula's status as

the top retirement spot for former senior party, KGB and military officials.

The root of the current tensions goes back to 1954 when, on the 300th anniversary of Ukraine's own incorporation into the Russian empire, the Soviet Communist party proclaimed an "everlasting union" between the two Soviet republics and ceded the peninsula to Ukraine, "as a token of the friendship of the Russian people".

This was a meaningless gesture while power was in the hands of the communist party and the Soviet republics were mere administrative ciphers. But when the everlasting union ended in 1991 with the collapse of the Soviet Union, Crimea stayed with its new owners, and Russia felt the real impact of the loss of this strategic and beautiful place.

Crimea's local politics reflects these tensions and in 1992 the peninsula demanded and received from Kiev autonomy status and the right to form its own government. This did not totally satisfy partisans of a return to Russia and in 1994 they

threatened to hold a referendum on the issue.

Top-level talks between the Russian and Ukrainian leaders defused the issue. But after the latest Yalta decree the Russian state Duma decided to delay ratification of a Ukrainian-Russian friendship treaty signed last May.

Last weekend, Yuri Luzhkov, Moscow's mayor and a contender for Russia's presidency in 2000, raised the temperature further by calling for a return to Russia of the naval base of Sevastopol. This is the home port of the former Soviet Black Sea fleet which was divided up between Russia and Ukraine under previous agreements.

On Monday tension rose further with the death of Alexander Safontsev, Crimea's deputy prime minister. He was critically injured by a bomb attack on February 5 which coincided with the demonstrations in Yalta against the new decree.

The bombing served as the catalyst for a crackdown by Kiev on "criminal activity" in Crimea, and for the past two weeks, Ukrainian television news has been dominated by footage of hand-cuffed Crimean toughs up against police cars, interior ministry commandos storming Crimean mafia hideouts and rows of heavy weapons recovered from the dachas of

Deal set to co-ordinate aerospace production

Russia and Ukraine will agree to set up a special governmental commission to aid co-operation between factories from the two countries, according to a wide-ranging economic agreement to be signed at the end of the week in Moscow, Charles Clover reports from Kiev.

A Ukrainian official said the agreement was aimed primarily at smoothing the way for three aerospace projects: the AN-70 cargo aircraft, a rocket booster called Sea Start, and the TU 134.

Since the break-up of the Soviet Union, Russian and Ukrainian factories, which often produced different parts of the same finished good, have had trouble co-ordinating large manufacturing projects. Last year, for example, disagree-

ments between Russian and Ukrainian factories threatened a \$800m project to produce tanks for Pakistan, and a military parts trade war was only narrowly averted. Bickering also threatens the AN-70.

Meanwhile, a group of Russian businessmen flew to Kiev yesterday to meet Leonid Kuchma, Ukraine's president, and discuss investments in Ukrainian enterprises such as the Linos oil refinery, the largest oil refinery in Ukraine, and the Nikolaevsky metals complex, the largest alumina refinery in the former Soviet Union.

Ukrainian prime minister Valery Pustovitenko invited the Russians to take part in the privatisation of large-scale Ukrainian enterprises, which is scheduled to begin in earnest this year.

Influential Crimean politicians who are now behind bars.

The target of the crackdown is the Party of Economic Rebirth, which controls roughly 40 of 96 seats in the Crimean parliament. The PER used to be an ally

of Kiev and was instrumental in foiling the 1994 attempt by Russian nationalists in Crimea to secede.

Three local PER deputies have been arrested to date, along with 40 other party members.

Crimean politicians argue

Dutch bank over bargains at the price of privacy

By Gordon Gamm
In Amsterdam

Two traits to which the Dutch freely admit are a fondness for a discount at the shops and a determination to preserve privacy behind their front door. So when the country's biggest supermarket chain this month sought to trade one for the other, it got more than it bargained for.

The promotion started spectacularly. From a population of some 15.5m, more than 2m signed up within 10 days for a bonus card launched by Albert Heijn as a way to secure its 28 per cent share of the Netherlands' grocery market.

It provides reductions on up to 400 items if shoppers at the checkout produce the card, which is free. To get it, customers are being asked for name, address and family details. This will enable the company to tailor mailshots based on spending patterns logged at the till.

But at the weekend Albert Heijn - flagship of Ahold, the Amsterdam quoted international stores group - had to take full page advertisements in national newspapers to clarify that shoppers did not have to surrender their anonymity to get a card. All they would miss out on was the occasional targeted offer of minority products such as dog food or decaffeinated coffee.

This followed a finding by the government's data protection agency that the company should have made that option clear from the start, and ought to have specified more clearly what it planned to do with the information.

Indignant customers included the mother of an 11-year-old girl who came home with a card. Letter writers to the papers urged subverting the system by regularly swapping cards among friends, relatives and workplace colleagues.

Bulgarian shipyards offered for sale

By Theodor Troev in Sofia and Kevin Hope in Athens

Bulgaria's slow-moving privatisation programme has taken a step forward with controlling stakes in the country's three big shipyards being offered for sale.

Bids for the Rousse yard on the Danube river, which builds tugs and small ocean-going vessels, are due to be submitted early in April. The government is selling an 80 per cent stake in the yard, with the remaining shares reserved for employees.

Bids for the Bourgas and Varna yards, both on Bulgaria's Black Sea coast, will be invited in the next few

The company pledged that customer details would not be sold to third parties. But marketing experts expect that Albert Heijn will refine its own database by buying further details of those for whom it now has addresses. The average Dutchman is registered in 900 different places, and that information is sold, says Koen van Tankeren of the country's consumer association.

The bonus card itself breaks little new ground. It is similar to loyalty programmes already offered with less fanfare by smaller Dutch rivals, and by UK chains such as Tesco. The system was adapted from one in use at Ahold, one of Albert Heijn's US subsidiaries.

But the reaction it has evoked reflects the sheer size of Ahold within its home market, as well as sensitivities about registering personal particulars. These date from the second world war German occupation when households had to vouch for those living under their roof. Long after liberation, a 1971 census was widely boycotted, and no such headcount has been attempted since.

Albert Heijn will be able to keep track of its customers even if they move house, by entrusting the upkeep of its database to KPN, the privatised posts and telecoms utility. At the same time, it will need to put less into advertising, because it can pin-point those it thinks would spend more if encouraged.

Erik Muller, head of public relations, admits the company purposely avoided making clear that obtaining a bonus card did not require completing the form handed out at the entrance to its stores. "If we say you do not have to give your name, nobody does."

But until clarification came at the weekend, only 3 per cent were refusing. "The Dutch are very keen on privacy," said Mr Muller.

Why the dark clouds of economic uncertainty will soon blow over



There have been dark clouds hovering over Malaysia lately. One such cloud has cleared... the haze. Yet when we were about to enjoy blue skies again, another dark cloud set in... economic uncertainty.

We Malaysians, however, expect this to clear too. In due time. With an optimism that is borne out of four decades of incredible economic growth the world has been witness to.

With the perseverance to make changes and sacrifices. With the wisdom of solid economic fundamentals to see us through. With the determination to do everything for the economy to bounce back.

And bounce back we will. How can we be so bullish about it? Because we've overcome other adversities before. And we'll do it again.

MALAYSIA Bullish on Bouncing Back

Sponsored by



KUMPULAN GUTHRIE BERHAD

SAPURA

TELEKOM MALAYSIA



NEWS: ASIA-PACIFIC

Laws favouring Malay businesses relaxed

By Sheila McNulty
in Kuala Lumpur

Malaysia is to relax rigid racial laws favouring Malay businesses to mitigate the impact of the regional financial crisis.

The controversial *bumiputera* policy has for decades been the cornerstone of Malaysia's economic policy.

Daim Zainuddin, a confidant of Mahathir Mohamad, the prime minister, said the government would

open ownership in Malay-dominated companies to other ethnic minorities in Malaysia, such as Chinese and Indians. This would include strategic industries such as the national carrier Malaysia Airlines.

"If there are groups prepared to buy into Malay companies, the government is not going to stop them," Mr Daim said.

Mr Daim is probably the most influential of the economic advisers surrounding

the prime minister. He is a former finance minister and is currently executive director of the National Economic Action Council, a special panel formed by the prime minister to tackle problems arising from the regional crisis.

The system of *bumiputera* (sons of the soil), which gives indigenous Malays special privileges, was introduced after bloody race riots in 1969. The affirmative action was designed to give

the majority Malay race economic party with the country's wealthier Chinese minority. The policy states, for example, that Malays must own at least 30 per cent of a company's equity.

Mr Daim revealed the policy shift at an informal meeting with media. The unceremonious manner of its delivery did not surprise observers who say the authorities fear a political backlash from the Malays when they are struggling in

an economic downturn. In recent months, Malaysian share prices have plunged and the ringgit has been sharply depreciated as a result of the regional financial crisis.

The government has resisted turning to the International Monetary Fund, as neighbouring countries have done.

Instead the government has announced austerity measures freezing several big-ticket infrastructure

projects such as the \$5bn Bakun Dam.

During Malaysia's last economic downturn in the 1980s, the authorities eased restrictions on Malay ownership in manufacturing. The relaxation led to an inflow of foreign investors that allowed the sector to create broader economic growth over the next decade.

Dr Mahathir had hinted for some time that further liberalisation measures would follow.

NEWS DIGEST

HK's electoral system attacked

Pro-democracy parties in Hong Kong have strongly criticised electoral arrangements in the territory following reports that some large companies have increased their votes in forthcoming elections through the use of shell companies. Local newspapers said companies have exploited shell companies to raise their votes in functional constituencies, the professional and commercial groups which will select 30 of the 60 seats in May's legislative elections. "The Democratic party calls for a full inquest into these fraudulent arrangements and for the abolition of the functional constituency system which encourages this type of abuse," said Martin Lee, leader of the Democratic party.

Government officials rejected claims that companies have been creating shell companies to secure votes, adding that the ultimate aim of electoral development is to introduce universal suffrage. Although shell companies are no longer allowed to join industry associations represented on functional constituencies, those that previously exploited the loophole can continue to secure votes through payment of annual registration fees.

In the case of the real estate developers association, the fee is just HK\$2,000 (\$250). John Riddick, Hong Kong

■ CHINESE RIGHTS

EU switches to dialogue

The European Union has decided to switch from confrontation to dialogue with China in its efforts to get Beijing to improve human rights. The public change in tactics came at Monday's meeting in Brussels of EU foreign ministers.

They agreed that, for the first time in many years, the EU would not try to table a resolution critical of China at the spring session of the United Nations human rights commission in Geneva next month. Instead, EU ministers are pinning hopes for dialogue on the first ever summit the EU is to hold with China a month later in London.

Past EU resolutions have been blocked in Geneva by China, and last year the EU only embarrassed itself when it even failed to agree on a common resolution text. Robin Cook, foreign secretary of Britain which currently holds the EU presidency, said the EU's "new approach" reflected progress by China. David Buckton, London

■ UTTAR PRADESH

Court seeks proof of majority

Political turmoil in India's most populous state, Uttar Pradesh, has taken a new turn, with the Supreme Court asking each of the rival contenders for chief ministership to prove they command a majority in the state parliament tomorrow.

The contest will pit Kalyan Singh, the state BJP leader, against Jagannath Pal, a former Congress member, who was among two dozen legislators who split the state Congress four months ago to support a BJP-led coalition state government. The BJP-led government was dismissed last weekend by state governor Romesh Bhandari. Mr Pal was sworn in as the new Uttar Pradesh chief minister.

However, BJP leaders, including the party's prime ministerial candidate Atal Behari Vajpayee, attacked Mr Bhandari's action, saying the proposal was entitled to face a vote on the assembly floor rather than be sacked. Amy Louise Kazmin, New Delhi

Kim stands tall before bowed Korea

John Burton detects signs of hope invested in one man, who will be sworn in as president today

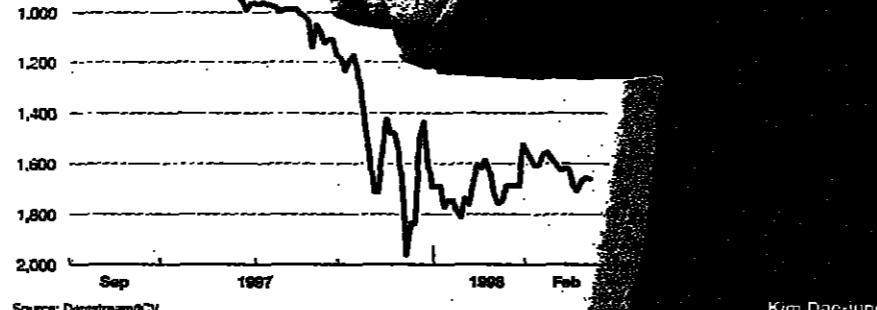
The coming of Kim

Dec 9 1997: Record \$57bn bail-out package signed with International Monetary Fund. Opposition presidential candidate Kim Dae-jung calls it a "national humiliation"

Dec 18: Kim narrowly elected president in first opposition victory since South Korea's establishment in 1948

Dec 19: Kim pledges full support for IMF programme and promises to promote economic reforms

Exchange rate against the dollar (won per \$)



Dec 22: Kim backs plan for accelerated opening of Korea's closed financial markets in effort to avoid foreign debt default

Jan 28 1998: Korea succeeds in rescheduling \$24bn in overseas bank debt with international creditors

Feb 14: Parliament approves laws to promote corporate reform and extend lifetime employment guarantees

Source: Datastream/ICV

Kim Dae-jung

Such a change of mood is almost wholly down to the man himself. His record as courageous dissident during the days of military rule and his consistent criticism of Korea's industrial conglomerates have endowed him with colossal moral authority among the country's egalitarian-minded people.

"He is a wonderful man and deserves a chance to be president. It's the right time for him to be our leader," said Koh Han-sook, a grandmother who at 76 is only two years older than Mr Kim.

The renewed sense of hope is only the latest in a roller-coaster of emotions that Koreans have felt since the financial crisis broke last autumn. Koreans at first refused to believe that their economy was in trouble. Then they angrily accused the International Monetary Fund of demanding changes that would weaken the nation and cause social unrest.

But since Mr Kim's election, the the nation has quickly mobilised on a semi-war footing in response to patriotic appeals to over-

come the economic crisis that followed the collapse of the country's currency, the won. More than \$1bn in gold and diamonds have been collected to help pay the nation's foreign debt.

A campaign has been launched for blood donations to reduce imports of expensive plasma, while sales of foreign consumer goods have dried up in an effort to cut the trade deficit.

Opinion polls show that

more than 80 per cent of Koreans rate Mr Kim with approval compared with the single-digit ratings for his discredited predecessor, Kim Young-sam, who plans to go into quiet retirement and avoid public events after being blamed for Korea's worst economic crisis in two decades.

Moreover, the new president has confounded sceptics by embracing economic reforms after at first oppos-

ing the tough conditions attached to the IMF rescue package.

Even before taking the oath of office, Mr Kim has emerged as *de facto* president by taking charge of efforts to open financial markets, relax rigid labour laws on job security, and introduce market reforms that expose the protected conglomerates, known as *chaebol*, to greater foreign competition.

Redundancies are so far limited to companies that have gone bankrupt, although the numbers are climbing. Nonetheless, there is a sense of foreboding as the government predicts that the number of jobless could soon double to 1.1m.

Kim Sang-chul worries about his job at a company that supplies equipment to Korea's big semiconductor companies, which are heavily indebted and are cutting back on investments.

"Business is bad because the chipmakers have postponed planned plant projects in the UK, which my company was depending on for sales this year."

Economists are warning of a "March crisis" when domestic banks might call in short-term corporate loans that could send many companies to the wall.

Moreover, some believe that they have been unfairly singled out because their businesses have overseas affiliations. A manager for a local outlet of Bennigan's, a US restaurant chain, said that sales were down by 40 per cent because customers did not want to be seen eating in a "foreign" restaurant, although it is owned by Koreans.

Morale has been boosted by a recent agreement among Korea's foreign creditors to reschedule \$24bn in bank loans, which some officials claimed meant that Korea had turned the corner in its economic crisis.

You Jong Keun, a senior economic adviser to Mr Kim, warns that Koreans have grown complacent in the belief about a recovery. "There is less of a sense of urgency than there was two months ago. Korean people are not feeling the pain of reform. The real pain has yet to begin."

Unemployment remains low at 3 per cent and mass

caucus in China's parliament, the National People's Congress, which is due to convene from March 5.

China's "big four" state-owned banks, which account for more than 80 per cent of the country's banking business, are believed by many analysts to be technically insolvent. Officials concede that 20-25 per cent of their loan portfolios would be classified as problem loans by western standards.

The state council, or cabinet, recommended that the finance ministry carry out the issue. The proposal was under review by the highest

state enterprise sector, one of the country's principal economic tasks for the next three years.

Chinese commercial bankers said proceeds of the bond issue would be added to the big four banks' capital, free of interest. There was no indication how large the bond issue would be or when it might occur.

Dai Xianglong, governor of China's central bank, outlined earlier this year a relatively comprehensive programme to strengthen regulation over China's banks, force the closure of western standards.

Authorities say it is imperative to reinvigorate the banking sector to free up funds, partly to help restructure China's vast, loss-making

accelerate debt write-offs. As part of this streamlining effort, authorities announced yesterday that the assets and liabilities of China Agribusiness Development Trust & Investment Corp., formerly China's second biggest trust and investment concern, have been divided up among other financial entities.

The company closed last year after real estate and stock market investments went against it. China Construction Bank took over its domestic business and the Bank of China was due to handle its affairs offshore.

Beijing may ease bank debt

By James Kyne in Beijing

China is considering a special bond issue to help recapitalise its state-owned commercial banks.

The idea of issuing bonds to help state banks write off crippling bad debts has been raised before but yesterday's suggestion seemed to signal a new momentum. The troubled banking sector is one of China's biggest economic problems.

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also a fight for control of Mantrala, the Bombay state assembly.

The state of Maharashtra, of which Bombay is the capital, has 48 MPs. Bombay returns six. Anecdotal evidence suggests Congress could recover.

"Congress could win 20 to 24 seats in this state," said Kumar Ketkar, editor of the Maharashtra Times. If so, he said, "it is likely to lead the next government".

Maharashtra's BJP/Shiv Sena government is a coalition of strident Hindu revisionists. Ideologically, they are as one, unlike the opportunistic 15-member coalition ruling in Delhi, whose collapse precipitated India's elections.

The BJP/Shiv Sena ousted Congress in Maharashtra at the last state election three years ago. Polls suggest this time Congress could restore its ascendancy in the city where the party was founded in the last century and which it regards as its natural homeland.

Congress was swept out in Maharashtra on a wave of grassroots agitation led by Bal Thackeray, a fierce advocate of Hindu supremacy. The leader of Shiv Sena, a militant Hindu youth outfit, he is a brilliant political cartoonist and admirer of the English author William Thackeray, whose name he adopted. He is also immensely popular in the slums of Bombay.

Congress is pinning its hopes on the "Sonia factor", which has galvanised the party and restored its standing in many regions. The party also expects to ride on a backlash against the state government.

It has picked up on local issues such as rising rents and poor sugar prices in the countryside.

"We were lacking charismatic leadership," said Narendra Verma, joint secretary of Indian Youth Congress. But with Sonia back, morale had "soared", he said.

Shiv Sena and the BJP are making much of the state government's clampdown over law-and-order often directed against Muslim gangs - which has seen several gangsters shot dead in controversial "encounters". Subash Desai, the party's chief spokesman, said: "Before we came to power businessmen lived in fear of extortion."

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Krishna Gohia

Vajpayee seeks to counter 'Sonia effect' in Bombay

Film stars are making way for political stars in the city of Bombay, which is emerging as one of the telling battlegrounds in the final week of India's staggered elections.

Today Atal Bihari Vajpayee, star political performer of the Bharatiya Janata Party (BJP), arrives in the west coast city just behind Sonia Gandhi, who addressed 200,000 supporters at a rally in Shivaji Park last weekend.

BJP activists said an even larger crowd awaited Mr Vajpayee, who is described by admirers as "the man India awaits".

The sudden rush of attention has bemused many Bombayites. "What does it matter?" said Shirin Shroff, an advertising executive who said she was more excited by the visit last month of model Cindy Crawford than the prospect of seeing Sonia Gandhi or Atal Bihari Vajpayee.

The cynicism is understandable. Bombay is not a political city like Delhi. It is India's financial and industrial heartland. Its commercial elite has avoided the hustings but bankrolled favoured candidates.

The commercial elite wants a return to the boom days of 1994-95, when stock markets roared and construction sites buzzed with activity.

It was a heady signal of the optimism driving the lib-

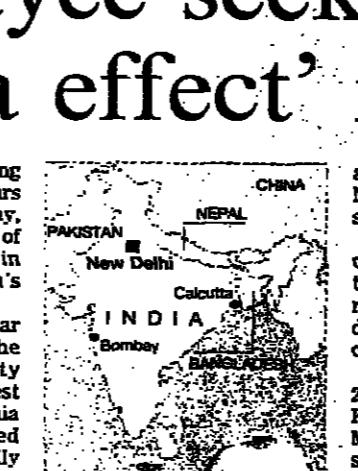
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eralisation policies of the Congress finance minister, Manmohan Singh. Today the markets are subdued, the construction sites empty. India's politicians are therefore watching this metropolis of 14 million people with interest.

The BJPs and its allies face a more or less straight fight against a Congress-led coalition in Maharashtra. If Congress wins back seats, it will do so at the BJPs expense - reducing its chances of forming a national government. And whoever holds power in Delhi after the national election, it is likely to win power in Bombay too.

The current BJP/Shiv Sena state government depends on the votes of independents in the local assembly to stay in power. They are likely to jump ship if Congress comes to power at the centre. The general election is therefore

in the slums of Bombay.

NEWS: THE AMERICAS

Warning over Asia 'bloodshed'

By Nancy Dunne
in Washington

Stuart Eizenstat, US undersecretary of state, yesterday warned that failure by the US to take leadership in the Asian financial crisis could result in instability and bloodshed in the region.

Vital US interests were at stake in the Asian financial crisis, including Washington's ability to mobilise future support for human rights and democracy in the region, he said.

Mr Eizenstat, who testified yesterday before a key House of Representatives

subcommittee, is one of many administration figures on Capitol Hill pushing for the passage of a \$17.9bn US contribution to the International Monetary Fund. His role was to convince a reticent Congress that vital US interests are at stake.

A South Korea weakened by economic troubles could invite "miscalculation" by North Korea, leading to "conflict on the volatile Korean peninsula", he said.

"The changes since then have been astounding, but prolonged economic crisis and the attendant joblessness, impoverishment and despair could revive internal

instability and provide fertile ground for extremism."

He added that the success of Asean (the Association of South East Asian Nations) should not be taken for granted. "The peace and progress it has helped to bring to south-east Asia may seem natural. But go back to the mid 1980s - there was tension, there were bloody insurrections, there were shooting wars... there were communal killings."

"The changes since then have been astounding, but prolonged economic crisis and the attendant joblessness, impoverishment and despair could revive internal

Ms Charlene Barshefsky, US trade representative, stressed the new business opportunities being opened up by IMF programmes.

Thailand has made commitments to restructure public enterprises and accelerate privatisation in key sectors.

These will allow foreign competition into energy, transport, utilities and communications. South Korea has agreed to improve market access for many products, while Indonesia has agreed to end government support for its national car programme, a project the US has challenged in the WTO.

Internet taxation dispute escalates

By Nicholas Denton
in San Francisco

The battle over tax revenues from internet commerce intensified yesterday when most US states came out against a bill supported by the high-tech hotbeds of California, New York, Massachusetts and Virginia.

US state governors, at a meeting of the National Governors' Association, called for a national system of taxation for goods and services bought over the internet.

Most supported an idea from Michael Leavitt, governor of Utah, allowing each state to impose one internet sales tax. The proposal is at odds with the Internet Tax Freedom Act, a bill banning new taxes on online commerce until 2004. The House of Representatives expects to vote on this in March.

Internet commerce is booming, with more than \$1bn spent on online shopping in the Christmas season alone in the US.

US states fund services such as law enforcement and education through sales taxes levied through local retailers. Internet retailers, like catalogue sellers, do not charge sales tax if the purchaser lives out of state. As local retailers lose business to online stores based in states such as California, rural and rustbelt states will lose both corporate and sales tax revenues.

In another characteristically delicately worded warning about stock prices, Mr Greenspan echoed his infamous "irrational exuberance" comments of December 1996: "Quite possibly, 12 or 18 months hence, some of the securities purchased on the market could be looked upon with some regret," he said.

The second domestic risk was a political one: the growing tendency towards isolationism in Congress. Last year, lawmakers refused to grant President Bill Clinton "fast-track" authority to negotiate trade agreements. This year, they are threatening not to approve funding for the International Monetary Fund to help it deal with the Asian crises. Mr Greenspan warned that if we were to cede our role as world leader or backslide into protectionist policies, US growth would suffer.

Third, it was too soon to pronounce inflation dead. Though great strides had been made towards price stability, vigilance was needed.

Mr Greenspan again spoke supportively of the view that the strong US economic performance of recent years owed much to rapid productivity growth. Heavy investment in computers had raised output per worker by enough to produce big increases in real wages without pushing up inflation.

But he cautioned that it was still too soon to say whether these changes had lifted the US on to a permanently higher growth path.

Overall, this uncertain balance of economic risks had persuaded the Fed to alter its policy stance at the end of last year. Throughout 1997, the Fed had adopted a "bias towards tightening" interest rates. But for the early part of 1998 at least, the central bank has shifted to a symmetrical stance.

That means even the sagacious Mr Greenspan cannot say, with any degree of certainty, on which side recession or inflation - the risks are larger.

US tobacco giants take tough stand

By Mark Suzman
in Washington

Executives of the biggest US tobacco companies yesterday told Congress they would settle all outstanding lawsuits with the states while agreeing to tough regulation by the Food and Drug Administration and strict limits on their ability to market tobacco products.

In exchange, the industry would be protected from class action lawsuits and punitive damages for past misconduct. Legal payouts in individual cases would be capped at \$50m a year.

Geoffrey Bible, chief executive at Philip Morris, said such a deal would provide much wider benefits for the public than leaving the matter in the hands of the courts.

Nick Brookes, chief executive at Brown & Williamson, warned that increasing the settlement could force companies out of business. However, John McCain, committee chairman, warned that because the industry had lied in the past about marketing to children and the addictive qualities of nicotine this made it more difficult to believe what they now said.

Student setback over science skills

By Victoria Griffith in Boston

US students rank near the bottom of the international league in maths and science skills, according to a study released yesterday by Boston College and funded by the US Education Department.

Secondary school pupils in the US scored higher than just three nations - Lithuania, Cyprus and South Africa - in tests that compared students in 21 mostly industrial countries. The

results are particularly disappointing for US educators, who have long considered math and science the school system's strengths.

The Netherlands received the highest marks, followed by Sweden, Iceland, Norway and Switzerland.

The test-takers' age may have affected results.

The average ages ranged from 16.9 in Russia to nearly 21 in Iceland. The average age of US test-takers was 18.1.

Greenspan admits to uncertainty

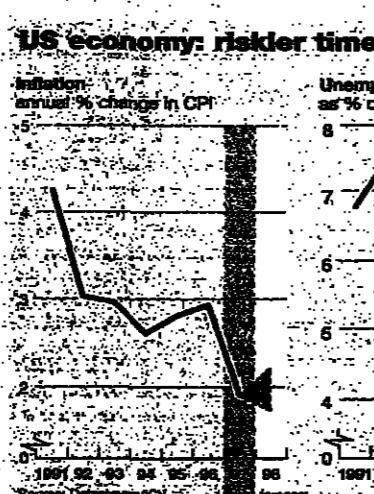
Fed central forecast on US economy could be seriously inaccurate, up or down

By Gerard Baker
in Washington

When Alan Greenspan, the chairman of the Federal Reserve, last testified before the US Congress on the economy a month ago, his message was essentially an upbeat one. Though growth in 1997 had been too fast for inflationary comfort, this year the effects of the Asian crisis would probably be "helpful".

While that remained the core message of the chairman's semi-annual Humphrey-Hawkins testimony yesterday, Mr Greenspan went much further in acknowledging that there were now significant risks that could render that central forecast seriously inaccurate - in either direction.

The Fed, cautiously



admitted that all this was highly uncertain. "The forecasts... for the performance of the US economy are more tentative than usual," he said.

Growth could prove to be much faster than forecast - prompting even lower unemployment and an acceleration in wages. On the other hand, it was quite possible it could slow sharply - with accompanying risks of a financial shakeout and severe slowdown.

The first of these was a theme the Fed chairman has cautiously identified before - excesses in financial markets with banks extending loans to riskier projects.

Mr Greenspan also took pains to point out that there were a number of domestic risks that threatened to bring an untimely end to the long period of solid growth with low inflation in the US.

The first of these was a theme the Fed chairman has cautiously identified before - excesses in financial markets with banks extending loans to riskier projects.

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NEWS: INTERNATIONAL

IRAQ AND THE UN: DISMANTLING THE WEAPONS

Doubts over Unscos authority

Kofi Annan, UN secretary-general, was yesterday pressed by the US and Britain for assurances that he had managed to preserve the professional integrity of the UN mission charged with dismantling Iraq's arsenal of deadly weapons.

Critics say the 11th-hour agreement with Iraq at the weekend could further undermine the UN disarmament mission. Unscos Mr Annan went to Baghdad with instructions to preserve Unscos control over disarmament. Parts of his agreement, however, leave questions about who is in charge.

OIL-FOR-FOOD

Iraqis impatient at UN welfare role

At the Hannoudi pharmacy in Baghdad's Karrada district, most customers leave empty-handed.

"The list of medicine we don't have is long," says Hassan Melham, the owner. "And the drugs we have are in very limited supply."

This week, for example, Mr Melham had no antibiotics for children. Many of his drugs are no longer the big name brands patients had been used to.

"They keep coming back to tell me that a generic drug can't cure them when it's the exact same drug as the brand name they're looking for," he says. "It's become a psychological problem."

Acute shortages of medicine have been a sad part of Iraqi life since the imposition of United Nations sanctions after the 1991 Gulf war.

According to the UN, per capita spending on medicine dropped from \$30 a year before the war to \$16 today. The consequences prompted Kofi Annan, the UN secretary-general, to propose a steep increase in the so-called oil-for-food deal, which had allowed Iraq to sell \$2bn of oil every six months to buy food and medicine.

Mr Annan's proposal led to a UN resolution, passed by the Security Council last week, raising oil sales to \$5.3bn.

While in Baghdad on a mission to avert a US and UK-led military strike, Mr Annan agreed on Monday with Tariq Aziz, Iraq's deputy prime minister, that Iraq will start working on a distribution plan for the expanded oil-for-food deal.

But the increase, meant by Mr Annan as a measure of his goodwill towards Iraq, is less welcome to Iraqi authorities, who see the oil-for-food programme as the west's way to appease its conscience over the suffering of Iraqis while prolonging the sanctions which prevent Baghdad.

Much to the chagrin of the Iraqi government, the increase in oil sales will expand the role of the UN in Iraq as the deal works under the close scrutiny of UN observers.

Article 4A of the agreement calls for creation of a "special group", comprising senior diplomats appointed by Mr Annan and disarmament experts from Unscos and the International Atomic Energy Agency. Mr Annan is to appoint a commissioner to head this group, which some diplomats call the "dignity police".

Security Council members yesterday peppered Mr Annan with questions about the agreement, which, if successfully implemented, could avert military action against Iraq. Bill Richardson, US ambassador to the UN, asked

who would be chosen as the commissioner. Diplomats pointed out that the appointment of a new chairman would detract from Unscos authority.

Article 4B refers to "specific detailed procedures" which will be developed given the special nature of the presidential sites. Mr Richardson said the US needed "clarification on a number of issues", including how these special procedures would be developed.

The arrangements seemed to mark a victory for Iraq, which for months had pushed to politicise Unscos

by widening the circle of countries involved in the process to diminish what Baghdad claimed was US and British domination.

Diplomats also worried that the new scheme would give Baghdad advance warning about what kind of inspections Unscos was about to undertake and reduce chances that inspectors would be able to do their jobs fully.

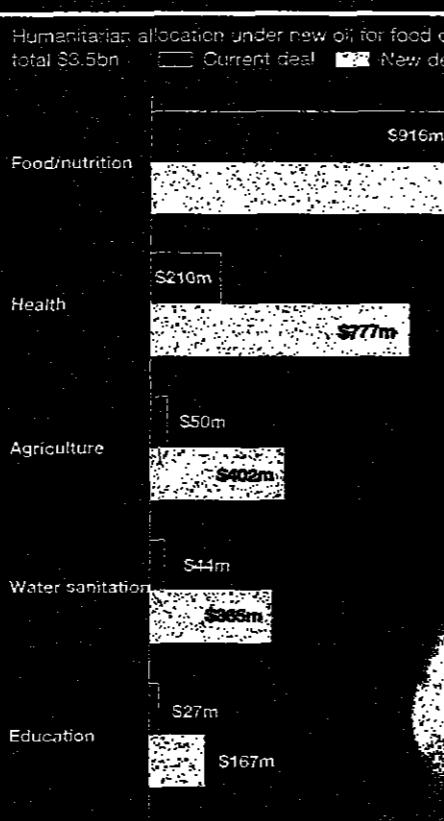
One diplomat said the Iraqis now would know whether UN inspectors were about to visit the eight presidential sites, until now placed off-limits, or other

sites. It would destroy the concept of "spot" or unannounced inspections by giving Iraq time to hide, move or destroy material.

In addition, said diplomats, Iraq had banned inspection of government buildings and headquarters on the grounds they were sovereign sites. Diplomats wondered if UN inspectors would have access to these buildings despite Iraqi guarantees they would respect UN resolutions calling for full and unfettered access to suspected weapons sites.

Laura Silber

New deal for Iraqis



OIL MARKET

New wave of Iraqi supplies expected to force down prices

More than a few government officials in the Middle East have breathed sighs of relief in the last two days at the apparently peaceful conclusion to the confrontation between Iraq and the UN. But oil ministry officials throughout the Gulf were probably not among them.

They have been busy trying to assess the impact on oil prices of a deal that could unleash a new wave of Iraqi oil exports into already over-supplied world markets.

Oil futures prices have been steadily marked down over the past week as the prospect of a diplomatic deal became clearer. Last night Brent Blend for April delivery was trading at \$13.92 a barrel, nine cents above Monday's close of \$13.83, but more than 30 per cent lower than last autumn.

The prices of many Gulf crudes are even lower, a development that has caused several governments, such as Iran, to reassess budget plans finalised only last month.

The presence yesterday of the former Iranian president Akbar Hashemi Rafsanjani in Riyadh, the Saudi capital, highlighted the growing



Rafsanjani: bid to halt oil price slide

worries of the oil-dependent states of the region.

Mr Rafsanjani, who was accompanied by Bijan Namdar Zanganeh, Iran's oil minister, said Tehran and Riyadh were co-operating to try to prevent oil prices from sliding further. "It gives us pleasure to say that there is co-operation between the two countries and ministers and officials are doing their best to maintain the prices as they were decided by Opec," he told a news conference.

But Iran, which is struggling to fulfil its enlarged quota from the Organisation of Petroleum

Exporting Countries, is not part of the over-production problem that lies at the heart of Opec's current dilemma.

Neither is Saudi Arabia. But many look to Opec's dominant member to put a floor under prices by shaving its own production. So far it has steadfastly refused to do so: "A symbolic cut of 200,000-300,000 barrels a day will not technically do the trick," said a senior Saudi official last week.

Although Opec officials have consulted each other widely over deteriorating market conditions, there has so far been little public evidence to suggest widespread support for Saudi Arabia's call for a concerted effort by the exporter's group to stabilise oil prices.

Riyadh insists it is prepared to "wait, wait and wait" for clear evidence that Opec states producing above their quotas - and especially Venezuela - are reining in output. Opec over-production is reckoned to be running at 1.3m barrels a day above the overall ceiling of 27.5m b/d set at last November's meeting in Jakarta. But Opec states face an even bigger problem over

the next few months if there is a sharp rise in Iraqi output as part of an enlarged oil-for-food programme.

Officials in Baghdad yesterday said capacity restraints made it unlikely that Iraq would be able to meet the UN's proposed target of \$3.5bn of oil exports every six months. The officials said a \$4bn target was more realistic.

But oil analysts say even the lower figure will weigh heavily on oil markets, unless there is a significant supply disruption elsewhere to compensate for higher Iraqi exports.

A research note published by London brokers Société Générale yesterday estimated that demand for Opec oil this year may at best be around 26.5m b/d. But Opec production - bolstered by additional Iraqi exports - could rise to 29.4m b/d unless there is a radical change of policy by chronic quota busters such as Venezuela, Nigeria and Qatar, and/or a massive cutback by those respecting their quotas.

It is figures such as those that cause Gulf oil officials to sigh in frustration and fear, rather than relief.

Robert Corzine

The UK presidency of the European Union is to try to step up its mediation in the Middle East peace process in a bid to show Arab states it seeks justice for Palestinians as fervently as ridding Iraq of mass destruction weapons.

Tony Blair, the UK prime minister, will visit Israel, the Palestinian territories and Egypt sometime in April, the Foreign Office said yesterday. Paving the way for this, Robin Cook, the UK foreign secretary, will visit the same region in mid-March.

The UK presidency of the EU will thereby try to give Europe a higher profile in the Middle East peace process. Officials said yesterday that the lack of progress in the Middle East peace process should never give Saddam Hussein (the Iraqi president) an excuse to break United Nations Security Council resolutions on Iraqi disarmament, he stressed. Britain wants a new Security Council resolution ensuring the new inspection deal with Iraq and mandating force if Iraq breaks the agreement. Mr Fatchett said the UK would keep its forces in the Gulf "until we are convinced Saddam Hus-

sein is going to be a man's word".

But the UK minister acknowledged there was "a substantial read-across" from the Arab-Israeli dispute to the rest of the Middle East.

UK officials said Mr Blair had already planned to visit the Middle East during Britain's half-year presidency of the EU, while Mr Cook had scheduled his own trip for April. But in the wake of the incipient diplomatic solution to the Iraq crisis, these preparations have moved into higher gear.

EU diplomacy alone is unlikely to end the stalemate between Israel and the Palestinians, though it could help spur Washington into renewing its own mediation efforts. But the Blair and Cook visits might at least soothe widespread Arab resentment at Britain for having been ready to join the US in bombing Iraq.

Several British MPs expressed concern that the UK might now be penalised commercially by Arab states in favour of other European countries, like France, which preached "diplomacy" and rejected force.

David Buchan

Mossad chief quits in wake of blunders

THE DEAL The key points of pact with Iraq

By Avi Machlis in Jerusalem

someone who bears overall responsibility for Mossad activities; I have no intention of ignoring the report and therefore I decided to submit my resignation," Mr Yatom said in a statement.

The report said Mr Yatom failed to inform Mr Netanyahu sufficiently of the "operational and political implications of carrying out the plan". It stopped short of calling for his resignation, adding, "this should be left to the government's discretion".

The resignation of Danny Yatom, head of Mossad, comes in the wake of a series of intelligence blunders that have contributed to deteriorating relations between Israel and its Arab neighbours since the election of Benjamin Netanyahu as prime minister 21 months ago.

A successor has not been named, although agency experts say Major General Uri Sagiv, former head of military intelligence, and an adviser to the former prime minister, Yitzhak Rabin, is a front runner.

They say the agency could be headed for a thorough shake-up at a time when reliable intelligence and improved communication between Mossad and Mr Netanyahu is crucial for improving relations between Israel and its neighbours.

Mossad has been in turmoil since a government-appointed committee set up to investigate the assassination attempt on Khaled Meshal, an official from Hamas, the Islamic Resistance Movement, presented its conclusions last week.

Senior diplomats will be appointed by the UN secretary-general in consultation with Unscos and the International Atomic Energy Agency for inspecting the eight palace sites. There is no deadline or limit on the number of visits to the sites.

• The "special group", appointed by Mr Annan, will operate under the established procedures of Unscos and IAEA as well as under "specific, detailed procedures which will be developed given the special nature of the presidential sites, in accordance with the relevant resolutions of the Security Council". There was no indication of what those procedures might entail, a potential troubleshooting point.

• The United Nations reiterated the commitment of all member states to respect Iraq's sovereignty and territorial integrity.

• While there was no timetable for lifting sanctions, the agreement says that lifting them "is obviously of paramount importance" to the Iraqi people and the Iraqi government.

• The agreement notes the progress achieved by weapons inspectors and the need to intensify efforts in order to complete their mandates. The Security Council has said that once their task is completed, sanctions can be lifted. Toward that goal, the UN and Iraq agree to improve their co-operation and efficiency.



Yatom: blamed by inquiry for series of blunders

UN agency hits at Europe over 'drug culture'

By Frances Williams in Geneva

The United Nations agency set up to combat narcotics use yesterday criticised western European societies for tolerating a culture in which the use of recreational drugs is seen as "chic and harmless".

The International Narcotics Control Board, in its annual report for 1997, says governments have a moral and legal obligation under UN conventions to change the present "pro-drug" environment underpinning efforts to restrain drug use.

The board, an independent semi-judicial agency based in Vienna, argues that strategies to reduce demand for illegal drugs and prevent abuse and addiction cannot succeed if young people are being fed a different message by pop icons, the fashion world, some politicians and much of the media.

Governments "must be ready to confront cultural trend-setters actively creating a 'drug-friendly' environment," the board says. The report urges promotion of an anti-drug culture, similar to the campaign against smoking that has significantly changed public attitudes in the west.

The board complains that pop music often extols drug use or treats drugs as part of a normal lifestyle. Pop stars who die of drug over-

use are hailed as departed idols rather than examples of the dangers involved.

The media tended to focus on the debate over liberalisation or legalisation of soft drugs. Instructions on how to make "designer drugs" could be found on the internet.

The board is worried about the proliferation of schemes permitting heroin addicts to receive opiates under medical supervision, which it believes impair global programmes to tackle narcotics use.

This view is likely to be challenged by countries such as Switzerland, which has introduced a programme of legally prescribed heroin to reduce crime and disease among addicts.

The board's report focuses on reduction of demand for drugs ahead of a special session of the UN General Assembly in June which will adopt an international declaration on the subject.

Other topics raised by the report include the growth in abuse in eastern Europe of opiates derived from poppy straw, and a continued rise in US consumption of diet pills containing amphetamine-type stimulants, which the board warns are addictive and dangerous.

UN Information Service, Vienna International Centre, PO Box 500, A-1190 Vienna, Austria, +43 1 2145 5899 or <http://www.unep.org>.

مكتبة التحرير

NEWS: WORLD TRADE

Telecoms group hits back at US carriers

By Henry Trick in Mexico City

Telmex, the Mexican telecommunications company, has said it may complain to the World Trade Organisation that AT&T and MCI, the US carriers, have blocked its access to the US market.

The threat comes after AT&T and MCI last week urged the Office of the US Trade Representative to initiate WTO dispute settlement proceedings against Mexico.

The two US companies accused Mexico of protectionism in favour of Telmex, which had a long-distance monopoly in Mexico until August 1996.

It was the first public appearance for Carlos Slim, the Telmex chairman and the wealthiest man in Latin America, after a grave illness and heart surgery, and he appeared in combative form.

He described the attitude of his rivals in long-distance market telecommunications as similar to "a young child

crying in order to get attention."

He added: "If you're talking about complaining [to the WTO], why should it just be them?"

Telmex received preliminary approval last year for entry to the US market from the Federal Communications Commission, the US regulatory body.

Mr Slim said the alleged attempts by the US carriers to block Telmex were unfair, given that they had operations in Mexico.

Both are involved in joint

ventures with local companies, AT&T with Alstecra and MCI with Avantel respectively.

Mr Slim said he believed that Telmex had the backing of Mexican authorities, although final details on when and how the company would approach the WTO were still not clear.

The two US carriers claim they and their local partners pay too high rates to Telmex for interconnection to its local network. Avantel says it and MCI have had to suspend \$300m in planned

investments in Mexico.

But Mr Slim dismissed the complaints of MCI and AT&T as "delaying tactics" aimed at halting Telmex's entry into the US.

He said Telmex remained committed to entering the US market, though he would not speculate when it would be allowed to join. Its entry was originally planned for January 1.

Mr Slim also noted that Telmex's most controversial interconnection charges, including a 58 per cent surcharge to complete calls in Mexico, is to be negotiated shortly.

Cigar makers eye Europe to build sales

By Caron James in Kingston

this year, moving to 175m by 1999 and 200m by 2000, according to Manuel Garcia, vice-president of Habanos, the country's exporter.

Cuba's main market in Europe is Spain, and the island plans to lift exports to Spanish distributors this year to 40m, 4m more than last year. Cuba also has substantial markets in France, the UK, Switzerland and Germany.

Mr Kelner acknowledged that Cuba's previous success in Europe meant it would be difficult for the Dominican industry to make a "big and immediate impact" on the market.

But Mr Kelner said it would be hard for the industry to sustain its present rate of growth, as 93 per cent of sales last year were in the US. "We will not have any significant expansion in the US market this year," he said.

"We will try to get more involved in the European market, but this will be difficult."

Dominican producers fear a possible loss of market share in the US and expect to be overtaken by Cuba as the world's leading exporter if Washington ends its embargo on imports from the island.

Mr Kelner said: "We are not now afraid of competition from other countries, but our main threat is from new Dominican cigar factories that do not maintain the high standards of quality and production that have made the Dominican Republic the world's leader in the production of premium."

Dominican control of the US premium cigar market has been made easier by the inability of Cuba, the Dominicans' neighbour and a major competitor, to sell to the US.

However, the Cuban cigar industry is already well established in Europe. Cuba, the world's third biggest exporter after Honduras, sold 103m cigars last year, but plans to produce 160m this year at \$240m.

Airbus upbeat about Asian aircraft demand

By Jeremy Grant in Singapore and agencies

European aircraft manufacturers said yesterday that Asian markets held long-term potential even though the regional economic crisis had led some companies to defer orders.

Business and tourist travel had slowed in the region and some regional carriers had scaled back expansion plans after years of rapid growth, the manufacturers said.

But Airbus Industrie, the consortium of European manufacturers, said it was maintaining its 20-year market forecast for the region of average year-on-year traffic growth of 6.5 per cent. "Once the current short-term difficulties have been overcome, we are confident that the airlines of the region will return to above worldwide average, positive growth," said Jean Pierson, president and chief executive officer.

Airbus is more optimistic in its estimates than the International Air Transport Association, which represents the world's airlines.

Iata said last week that it had revised its estimate for annual travel growth in the Asia-Pacific region down from 7.7 per cent over the next four years to 4.4 per cent.

Before the financial crisis struck, the association had predicted that the region's share of world traffic would grow to 50 per cent in 2010 from 35 per cent in 1995. It now expects Asia-Pacific's share to fall to 38 per cent by 2010.

Mr Pierson said Airbus would defer orders for four A320s.

Other manufacturers said they had received similar requests. Rolls-Royce, the UK aero-engine maker, said it expected to lose sales as a result of fewer options being exercised on aircraft purchases.

However, Rolls-Royce said that no orders had been cancelled so far. John Rose, chief executive, said there had been no "material" change to sales projections.

Separately, Mr Pierson said Airbus's plans for a new 100-seater aircraft had run into difficulties because it was not yet clear how the venture could be profitable.

Spain and Germany gave the go-ahead yesterday to a \$2.1bn joint programme to equip the Spanish army with the latest generation of German-designed Leopard 2 battle tanks.

After talks with Helmut Kohl, the German chancellor, and senior ministers, Jose Maria Aznar, Spanish prime minister, emphasised Spain's commitment to a joint European approach in arms and aerospace.

The deal was agreed at a wide-ranging bilateral summit held at the El Escorial monastery near Madrid.

Spain's previous government had signed a memorandum of understanding about the deal in 1993.

Co-operation in defence projects was one of the main themes of the El Escorial summit. Mr Aznar cited as examples both the four-nation Eurofighter 2000 combat jet, to which Spain has committed \$6.4bn in production funding, and the recent \$2.6bn Airbus order placed by the state-controlled Iberia airline.

Spain's Casa aerospace company is a partner in both ventures.

However, Mr Aznar's comment appeared to conflict with his government's insistence at the time of the Airbus deal that it had not influenced Iberia in opting for the European company instead of Boeing McDonnell Douglas of the US.

The tank deal promises a vital workload for the armoured vehicles division of Spain's troubled state arms group Santa Barbara. The division is due to be transferred to private-sector control, with Spanish officials raising the prospect of a possible shareholding interest by Germany's Rheinmetall.

The priority given by the Spanish government to European arms co-operation was earlier demonstrated by its decision to overrule army chiefs and buy Cougar military tanks on temporary lease from the German army and assigned to mechanised units of the five-nation Eurocorps.

German and Belgian units in the Eurocorps also operate Leopard 2s. The tanks will progressively replace French-made AMX-30s and second-hand US M-60s currently in service with the Spanish army.



Aznar: Spain committed to a joint European approach in arms and aerospace

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What do you need most?

NEWS: UK

Prime minister claims four confirmed backers are 'just the beginning'

Dome sponsors pledge \$98m

By Brian Groom

Tony Blair, the prime minister, yesterday launched an impassioned plea to rescue the millennium dome from the public derision which has threatened to engulf it. Unveiling some of the dome's key attractions, he promised the year-long experience at Greenwich in south-east London, would be "the envy of the world".

Mr Blair said four "founding partners" - British Telecommunications, Manpower, Tesco and British Sky Broadcasting - had swung behind the project with sponsorship of at least £12m each.

New Millennium Experience Company, the dome's organiser, said it had confirmed sponsorship of £58.5m (\$85m), with further £16m awaiting detailed negotiation - taking the total halfway to the target of £150m. Mr Blair said this was "just the beginning of a raft of new sponsors for the dome". BAA, the airports group, and British Airways had also made a "substantial commitment" and the City of London Corporation had pledged up to £6m if this was matched by money from City businesses.

Camerot, the lottery operator, will be official ticket distributor for the Experience.

Blair seeks to seduce the sceptics

The bandwagon is beginning to roll. Tony Blair insisted yesterday as he unveiled plans for Britain's millennium dome before an audience of company executives and newspaper editors over breakfast at London's Royal Festival Hall.

Dismissing the "cynics and snipers", the prime minister promised that the dome would be the envy of the world. "It will bring the nation together in common purpose," he said. Thus far the dome has united Britain only in derision. If Mr Blair is to succeed, he must turn a tide of scepticism among the media, sponsors and the general public.

This morning's newspapers may give the first indication of whether media hostility will abate. Weary executives of New Millennium Experience, the dome's organiser, point out that, while many newspapers have pilloried the dome, their marketing teams have been discussing reader promotions involving the dome in the belief that it will ultimately prove popular.

New Millennium is making headway in convincing sponsors, announcing pledges yesterday that take it nearly half way to its target of raising £150m (£250m) in sponsorship towards the dome's £758m budget. Confirmed sponsorship has now reached £58.5m with a further £16m awaiting detailed negotiation.

It may be the public, at the end of the day, who will be the hardest to convince. According to opinion polls, four-fifths think the money would be better spent elsewhere.

Yesterday's unveiling of seven out of 13 exhibition zones, if anything makes it harder, rather than easier, to sum up what the Experience will be about. The aim seems to be to overwhelm the pub-

lic with a huge diversity of attractions.

Poised between education and entertainment, Mr Blair found it easier to describe what the dome is not, rather than what it is: "Exhilarating like Disney World - yet different. Educational and interactive like the Science Museum - yet different. Emotional and uplifting like a West End musical - yet different."

It also seems poised at times, on the edge of bad taste. The naming of one zone "Licensed to Skill" brought groans from journalists, as did re-naming the spirit zone as "Spirit Level".

The project continued its flirtation with personalities whom some would see as passé. It was disclosed that Peter Gabriel, the rock star, will work on the show for the centre of the dome. He and Mark Fisher, the set designer who has worked for the Rolling Stones, Pink Floyd and U2, will devise a new story and score to replace the one originally planned by Sir Cameron Mackintosh, which was dropped before Christmas.

Of the seven zones, the Body Zone, with its giant human figure, is the best known. Visitors will enter through the back of its waist, explore exhibits on human biology and medical science, look through its eyes, and exit through its heels.

Others zones include the Spirit Level, which represents a see-through tent and will demonstrate the influence of Christianity and the

presence of other religious traditions; Serious Play, which will have kinetic multimedia displays rising towards the roof; and Living Island, which will take visitors on a journey to a typical British seaside resort, complete with beach, fish and chip stall, deck chairs, sun and sea.

In spite of fears that sponsors would sign up just to avoid offending the government, those announced so far have found projects that support their corporate objectives.

Four "millennium founding partners" - British Telecommunications, British Sky Broadcasting, Manpower and Tesco - have committed a minimum of £12m each in sponsorship. British Airways and BAA have pledged smaller sums. New Millennium is in discussions with a further 40

businesses including Swatch. It also said Camelot, the lottery operator, would be official distributor of dome tickets.

The centrepiece of BT's sponsorship is a plan to offer a free e-mail address to everyone in Britain over the age of nine. Mill-e-Mail, based on the worldwide web, is aimed at those with an e-mail account at work but who want a personal address; those who share e-mail through an internet service provider; and those who can access the internet in cafes, libraries, airports and, in future, through TV sets. BT has also negotiated its own zone in the dome.

Manpower, the employment services company, will sponsor the work zone, "Licensed to Skill". Mitchell Fromstein, president, said it wanted to deliver "a consist-

ent and clear vision of the future of work".

BAE, the airports group, is spending £7m on sponsoring an area of the dome, staging a nationwide youth sports event, and revamping Stansted airport to the north-east of London as the "Millennium Gateway".

Will the dome be a success? We will probably not know until visitors arrive in January 2000. Organisers hope that sceptics will be seduced by the experience, as the public was during the 1991 Festival of Britain.

In the meantime, there are problems to solve such as ensuring transport arrangements are in place. The Underground train network is being extended, but further delays to the opening of the jubilee line extension could prove disastrous.

Brian Groom

Some companies have driven hard bargains to make sponsorship match corporate objectives. BT is not supporting the main exhibition zones, but a new zone called Time to Talk!, focusing on communications.

The public, which has shown hostility to the project in opinion polls, may be harder to win over. Mr Blair yesterday attacked the "cynics and snipers", saying the Experience would be a celebration "so bold, so beautiful, so inspiring that it embodies at once the spirit of confidence and adventure in Britain and the spirit of future in the world".

He told business executives and newspaper editors during a meeting at London's Royal Festival Hall - the legacy of the 1991 Festival of Britain: "Britain is a place for daring and boldness, for striving for excellence... It promises to be the most fantastic day out in the world."

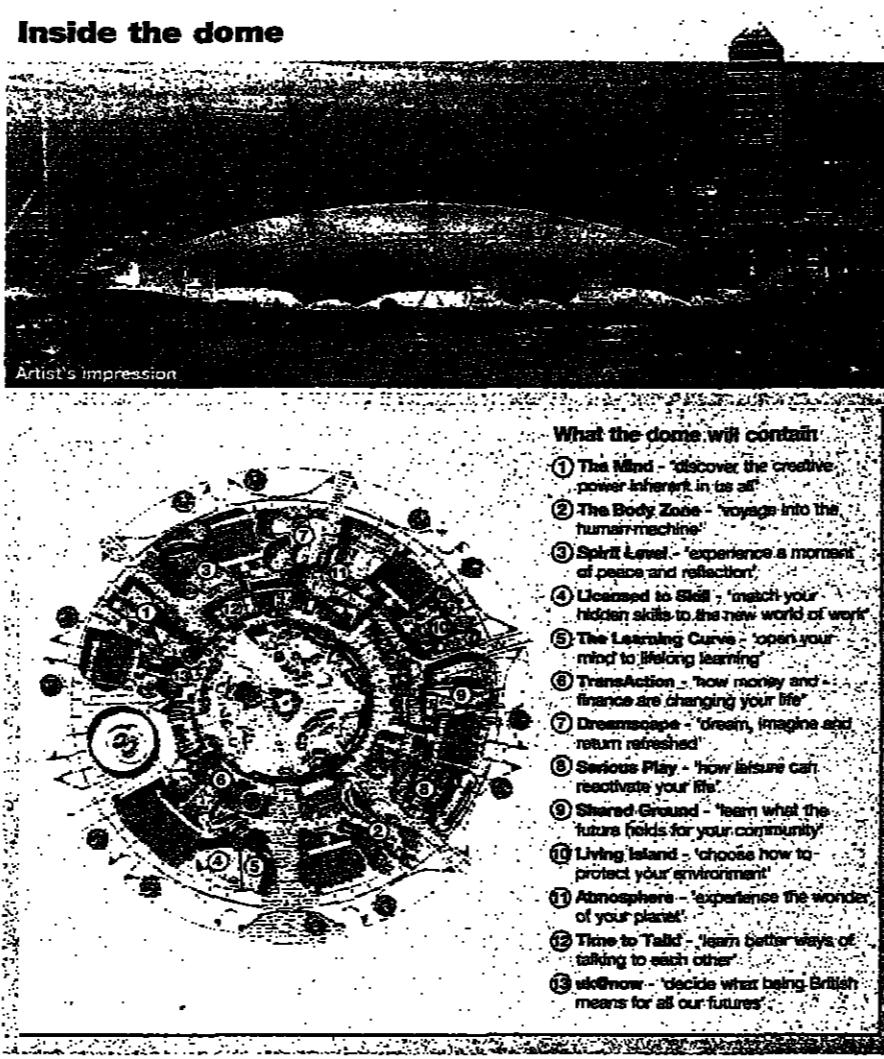
He unveiled models of seven of the 13 exhibition zones. The Body Zone is dominated by a large human figure - its gender still undecided.

The work area includes two zones, Licensed to Skill - a pun which caused groans among journalists - and the Learning Curve. The Skill

zone, sponsored by Manpower, the employment services company, will allow visitors to try new jobs using virtual reality seats, while the Learning zone, involving Tesco, the supermarket group, will include internet projects for children.

The Serious Play zone, where EskyB is the main sponsor, involves interactive games and Living Island recreates a "typical British seaside resort". Dreamscape is a ride through dream environments, while Spirit Level creates "an oasis of calm and reflection".

Editorial comment, Page 13



Deputy PM says Channel rail link will go ahead

By Charles Batchelor, George Parker, and Chris Gresser

John Prescott, deputy prime minister, yesterday committed the government to finding a way to build the £5.4bn (\$8.6bn) high speed rail link to the Channel tunnel even if London & Continental Railways fails to produce a solution by tomorrow's deadline. The tunnel joins England and France.

"If you build a tunnel you want to maximise its use," he told 18 European transport ministers at a London conference on the role of public-private partnerships in funding transport investments.

"We need to exploit this invest-

ment much more effectively than at the moment so it is crucial to have a fast rail link... My full intention is to provide a properly structured future for a premium rail service between London, Paris and Brussels."

Mr Prescott is due to hold a meeting with executives from LCR before updating MPs tomorrow. He is expected to announce an extension to the waiting period to consider proposals to save LCR. However, Mr Prescott's office dismissed reports that the delay could be as long as three months.

LCR's losses on Eurostar operations are thought to be about £20m a month and any extended

delay could raise the possibility of the government picking up the increased liabilities before a deal is signed.

Mr Prescott said the previous government's view that "private sector equals good, public sector equals bad" had contributed to the later financing difficulties of transport projects, including the high speed link.

Mr Prescott warned that projects, such as the rail link, that ran into difficulties damaged prospects for mixing public and private capital. "The more failures we have, the more we undermine public-private partnerships," he said.

Sir Alastair Morton, former co-

chairman of Eurotunnel and a government adviser on transport, said the rail link had repeated two of the mistakes made on the Channel tunnel.

First, it was promoted by a closely based consortium, LCR, whose members had been unable to work together. Second, the project's promoters had failed to get the financing right at the outset.

It emerged yesterday that Eurostar's £140m operating loss in 1997, including depreciation, was higher than its entire turnover of £130m. The service had to pay more than £100m in combined access charges to Railtrack and Eurotunnel.

The Eurostar service is expected

to break even at the pre-tax level by 2004. Any train operator would need £400m of subsidy to keep it afloat until then.

• Plans for a £2.1bn modernisation of the main west coast rail line between London and Glasgow will provide less than half the capacity required for rail freight. English Welsh & Scottish Railway, the US-owned freight operator, warned yesterday. EWS fears that a proposed revenue-sharing deal between Railtrack, which owns the rail infrastructure, and Virgin Rail, which wants to run 140mph tilting trains on the route, will shut out the slower trains run by freight operators.

Companies prepare for change

A growing number of companies are already adapting their wage structures in anticipation of next year's introduction of the statutory minimum wage, according to evidence published today by Incomes Data Services.

The survey, commissioned by the Low Pay Commission, found 117 specific wage agreements negotiated over the past 18 months where the pay rates of the lowest paid have been substantially improved relative to other employees. A large proportion have set a minimum level of £4.00 (\$6.68) an hour or more. "Almost all the organisations concerned have had an eye on the prospect of a minimum wage," says the report.

But it adds that both recruitment pressures in the labour market and trade union aspirations have also contributed to the trend. The companies have "not expressed undue concern in public about the cost of the exercise", the report adds.

Robert Taylor, London

Plan to impound unlicensed trucks

"Cowboy" hauliers who operate illegally are to be driven off the road under a new initiative to be announced today by Gavin Strang, transport minister, George Parker writes.

Mr Strang will argue that unlicensed lorries are often unsafe and that they pose unfair competition to law-abiding operators.

To tackle the problem, Mr Strang will announce new powers for inspectors to detain illegal heavy goods vehicles, and to tow them away to newly created truck pounds. Illegally parked private cars have long been subject to such impounding.

Urban renaissance plan attacked on all sides

Almost 5,000 people each week move from England's bigger towns and cities to the countryside, threatening the rural environment, according to a report commissioned by the Council for the Protection of Rural England.

Publication of the report this week coincided with a government announcement: increasing - from 50 per cent to 60 per cent - the proportion of homes expected to be built on previously developed, or "brownfield" land.

The move may stem some of the criticism that Labour - which traditionally draws its strongest support from urban areas - is no friend of the countryside. Next Sunday's Countryside March in

London is expected to include thousands of rural residents just as anxious to preserve the views from their homes as fox hunting supporters are to protect their sport.

John Prescott, the deputy prime minister, has been attacked for allowing the development of greenbelt land in Hertfordshire, the county to the north of London, and near the city of Newcastle upon Tyne in the north-east. But he says Labour wants to protect the countryside by encouraging building in urban areas.

"Urban renaissance is absolutely crucial," he says. "I believe people do want to live in cities, if we can capture them for a more beautiful style of living; if we can make them more secure, if we can take back the inner cities which, in some areas, are dominated by crime and violence."

But developers and environmental groups such as CPRE say this revitalisation will require increased public sector investment. Richard Best, director of the Joseph Rowntree Foundation, the independent social policy research organisation, told MPs it would be foolish to expect developers to build on brownfield sites just because land was available. "People do not want to

move to areas where there is high crime, poor schools and ineffective public transport," he said.

Dennis Webb, chief executive of Beazer, Britain's biggest house builder, said: "Some sites are incapable of being redeveloped... at a price the public is willing to accept."

The conundrum for government is how to release cash to improve the physical and social fabric of run-down urban areas without breaching self-imposed spending restraints. One proposal being considered by Mr Prescott is to use cash raised by taxing greenfield developments to pay for revitalisa-

tion. Some environmentalists have suggested taxing the construction of new homes which are currently exempt, from value added tax.

This would cause uproar among builders who would see it as a tax on home ownership. They would find it difficult to pass on the extra cost to people, given that new homes account for only 10 per cent of the market.

The government, like its Conservative predecessor, risks being squeezed by the conflicting needs of providing sufficient housing, protecting the countryside, encouraging urban regeneration and restraining public spending.

Andrew Taylor
George Parker

Blair 'has not ruled out' meeting Sinn Féin

By John Murray Brown in Dublin and David Wighton in London

UK NEWS DIGEST

Bank chief in export pledge

Eddie George, governor of the Bank of England, the UK central bank, yesterday sought to reassure exporters suffering from the effects of a strong pound, saying the domestic economy was likely to slow, but he refused to predict when a slowdown might lead to lower interest rates.

Mr George, who was in the city of Manchester yesterday to meet north-west businesses, said the current strength of domestic demand meant that any easing of monetary policy would lead only to "another round of boom and bust". The Bank's job was to limit inflation to the government's 2.5 per cent target.

Last month Mr George decided against an interest rate increase saying that while domestic demand had to be moderated, upward pressure on inflation was insufficient to justify a rate increase. Yesterday he said that domestic demand should fall in the course of the year in response to a tightening of fiscal and monetary policy, and the lack of large windfall payments from mutually owned home loans and savings institutions. Sheila Jones, Manchester

VOTING REFORM

Opposition leader to oppose PR

William Hague, the opposition Conservative party leader, claimed in a London speech last night that the "key to real democracy" was the first-past-the-post system of electing MPs, because it gave voters the ability to throw out an unsuccessful government.

Conceding that the Conservatives would have to accept other elements of the government's constitutional reform programme - and would work with Labour to make the proposed new Scottish parliament work properly - Mr Hague mapped out his tactics for opposing the introduction of proportional voting in general elections. This is viewed by most of his colleagues as the most important battle he will face during the lifetime of the parliament.

"PR [proportional representation] is a system of unfair votes," Mr Hague said. "It takes political power away from the electorate and gives it to small parties."

The government has pledged to hold a referendum on the system of electing MPs, but the prime minister is yet to decide whether to give his personal backing to a switch to a proportional approach. Robert Peston, London

COMPUTER 'BOMB'

Government said to be failing

The British government is failing to provide adequate support for its own campaign to defuse the millennium "computer bomb", according to the group representing risk managers in the UK's leading private and public sector organisations.

The Association of Insurance and Risk Managers said yesterday that the government's Action 2000 campaign was inadequately funded and lacked credibility among small and medium-sized companies, where the need was most acute.

As official concern mounted over further attempts by extremists to derail the talks, Paul Murphy, the government's Northern Ireland affairs minister, said the weekend bomb at Moira, a loyalist, anti-republican town in county Down, "certainly had all the hallmarks" of the Continuity Army Council, which opposes Sinn Féin's presence at the talks.

Mo Mowlam, the Northern Ireland secretary, said she would make the security assessment about a bomb at Portadown, another loyalist stronghold, known when she received it, but did not know if it would be available before the Prime Minister decided if he would agree to a meeting with Mr Adams.

As security barriers went back in place in Londonderry, the Northern Irish city near the border with the Irish Republic, the talks resumed, with Irish officials claiming progress had been made on the controversial area of North-South linkages.

ENGINEERING

Move to beat skills shortages

A £3m (\$5m) advertising campaign is being planned by Britain's engineering industry to raise the profile of the profession and

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Return to basics

Demand for cheaper personal computers has forced Intel to change strategy or risk losing market share

Intel demonstrated a new version of its Pentium II microprocessor last week designed specifically for use in personal computers costing less than \$1,000 (£600).

Intel's move comes as sales of these "basic PCs", as the chip company calls them, are soaring.

More than 25 per cent of PCs sold in US retail outlets over the Christmas season were in the below \$1,000 category. Some were based on older versions of the Pentium chip, but many had something other than Intel inside: chips from Advanced Micro Devices or Crix, now part of National Semiconductor.

Intel has no intention of letting a big segment of the PC market get away, so the semiconductor industry leader has reluctantly acknowledged the market trend and come up with Covington.

This stripped-down version of the Pentium II is expected to make its debut this summer in PCs from Compaq and others selling for between \$700 and \$800.

Covington is a quick fix – it lacks the performance-boosting high-speed cache memory that is packaged alongside today's Pentium IIs. But it also marks a significant shift of strategy at Intel.

A year ago, the microprocessor manufacturer was convinced that "good enough" PCs would never catch on. Bowing to the will of consumers, it now has more than 600 of its best chip designers working feverishly to create new friendly librarian and seek basic PC market.

These future products will incorporate as many of the functions of a multimedia PC as possible on a single chip. Later this year we can expect a Pentium II with on-board memory – code named Mendocino. Next will come micro-

processors with built-in 3D graphics and audio processing capabilities.

Still, Intel must find ways to tempt the public to buy more expensive, higher performance PCs if it is to maintain its stellar financial performance.

No surprise, perhaps, that Craig Barrett, Intel president, still recommends buying the highest performance PC that you can afford. The "basic PC" will become obsolete much faster, he warns.

Mr Barrett is right, of course. A year from now, the \$1,000 PC I can buy today will be well out of date. But will today's \$2,000 PC be much better?

Microprocessor speed is only one of the important features of a PC. Hard drives, CD-Rom drives, modems and other built-in peripherals are also important and these technologies are now changing even more quickly than Intel's microprocessors.

On balance, it seems to me that buying a \$1,000 PC today and replacing it a year from now is going to be a better deal than spending \$2,000 for two years' worth of creeping obsolescence.

In libraries, there are those of us who spend most of our time leafing through the card catalogue, while others head straight for the shelves and browse through the sections of interest. Then there are those whose aim is to catch the eye of a friendly librarian and seek

advice.

It is just the same on the internet.

Raw searchers are determined to find all relevant documents using Boolean search methods via AltaVista or another "search engine". Directory services such as Yahoo! that provide preselected

lists of relevant web sites on a given topic appeal to the web browsers. Then there are the automated librarians – called "agents" or "robots" – that can do the job for you.

One website aimed at meeting all of these needs is OneSeek (www.oneseek.com). It submits search terms to three different search systems – Yahoo!, AltaVista and Netbot – simultaneously. At least it will help you decide which approach you prefer.

Another OneSeek service, called Webchain, gives a glimpse of what the future may hold in web searching.

Users can choose a category, such as technology news, and automatically surf between as many as a dozen of the most popular websites in the field.

This hands-off approach is more akin to scanning a newsstand. You see the title of the publication and the top headlines and may stop your search to read more whenever you see something that catches your eye.

It is an interesting alternative to the "aggregation" of information from various sources – reliable or otherwise – that is in vogue at the moment in new competition.

Coming to terms with new technology won't get easier. On the horizon are "knowledge management" systems designed to extract and re-use the expertise of specialists on a corporate staff.

Yet who among these experts will be willing to have his or her brains "tapped" for use by their successors?

Share your views in the Eagle Eye discussion group on the FT web site (www.ft.com) or contact Louise Kehoe by e-mail on louise@ft.com

Intel now has more than 600 of its best chip designers working feverishly to create new microprocessors

that provide preselected

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Dated: February 25, 1998

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INFORMATION TECHNOLOGY

Computer simulation • Michael Kenward

A model of efficiency

Computer controls are cutting costs in process industries

Running a chemical plant at a higher pressure or with the temperature turned up can do wonders for output. But go too far and the whole thing just might explode.

One way to find the optimum operating level is through trial and error. A less risky alternative is to simulate the operation of the chemical plant in a computer. If a human operator does something silly, a computer model will tell them off. The only damage is to their self-esteem.

Corporate politics typically revolves around the efforts of individuals to maintain a power base. It creates barriers to innovation and to the adoption of new technology, many believe.

Perhaps it is just human nature. New technology upsets the status quo. It creates new ways to do business, enables open communications and provides broad access to information. Sometimes it undermines the business propositions on which a company is based. Often it threatens new competition.

Coming to terms with new technology won't get easier. On the horizon are "knowledge management" systems designed to extract and re-use the expertise of specialists on a corporate staff.

Yet who among these experts will be willing to have his or her brains "tapped" for use by their successors?

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ARTS

Television/Christopher Dunkley

Men – the new underclass

For 25 years, this column has maintained that the naive argument which brackets together television advertising and violence ("If TV sells detergent it must sell violence too") is a nonsense. Nearly everybody needs and wants detergent. What matters is the predisposition of the viewer, and also the intent of the advertiser. McDonald's can advertise all it likes but it will not sell many hamburgers to vegetarians. Spend as much as you want on commercials for Carlsberg lager, you will still find that you sell to beer lovers, not teetotallers. TV campaigner Mary Whitehouse argues that all this sex and violence drives viewers into copied behaviour, yet the more she watches the less likely she is to copy it. Commercials or programmes, the same rule applies: the intent of the broadcaster and the predisposition of the viewer are paramount.

But where does that leave us with what was once called the battle of the sexes, and is now called feminism? Judging from what is seen in the UK, American broadcasters moved on some years ago into a post-feminist world where the old shrill activism is tempered by humour. But in British broadcasting the feminist credo now has the same sort

of standing as the Koran in an Islamic state. You simply would not be allowed to make the American sitcom *Married with Children* in Britain, even though it is shown here (always out of peak hours). British television drama, documentaries, and even children's programmes routinely treat males – but only males – with ridicule and contempt. In soap operas and situation comedies, women are not just portrayed as the equals of men in areas where men were once seen, rightly or wrongly, as superior. (practical mechanics, sheer physical strength; women are constantly portrayed as morally, emotionally and cerebrally superior.)

The reason for this will be for historians and sociologists to say. They may conclude that, apart from American university teachers, no professional group took to feminism with as much passion as broadcasters, of both sexes. Some of the keenest feminists in British television are male. Personal observation, and the experience of friends, sug-

gest that in this matter broadcasters are not representative of the British population as a whole. Notions considered by those within broadcasting to be self-evident truths (it is better for a woman to go out to work than stay at home and look after children, women should serve alongside men in warships, it is as natural for women as for men to become boxers) are not seen in anything like the same light by many members of the viewing public.

Some agree, of course, but most seem to feel that while the pre-1960 world of men and women needed changing, none of us needs the tediously repetitive denigration of men and masculinity, and the reversal of sexual stereotypes, which now permeates so much television. Last night saw the start of a six-part BBC2 series called *How Do You Want Me?* Billed as a comedy, it is difficult to imagine anyone sitting in front of it and laughing very

much. Newly married Ian and Lisa moved to the village occupied by her family, and Ian proves to be stupid, incompetent and tactless. At a dinner with all the village worthies, including her family, he gets drunk and tells a ludicrously filthy story. Men, eh? His partner, contrastingly, is bright, charming, diplomatic and altogether wonderful, which hardly needs saying since she is, of course, a woman. This series is written by Simon Nye who also wrote *Men Behaving Badly*, which gets its laughs from depicting men as total incompetents in all departments: in bed, in the office, in the kitchen, everywhere. It may be significant that while this has been a big ratings success in Britain, the special version made for the US bombed, and a second series has not been commissioned. Perhaps the undiluted ridicule of men which is *de rigueur* in Britain is no longer acceptable in the US.

Sunday brought the first of a two-part drama called *Heaven On Earth* in which a trendy London

couple find their life falling apart. They move, lock, stock and barrel to the primitive religious community in Wales from which the wife originates, and guess which of them promptly starts getting all silly and emotional and succumbing to religious extremism? The man, naturally, while the woman remains level headed, practical, and in all respects admirable.

Last week in the same slot on the same channel (BBC1) in a drama called *Our Boy*, the child of the family was killed by a hit-and-run driver. And which parent went to pieces, weeping and wailing and being utterly overcome by emotion? Naturally the man, the big, butch West Ham supporter. No doubt the writer realised that if he had given the tearful role to the mother he would have had the script thrown back with instructions not to be such an old fashioned male chauvinist pig.

Across the full front of broad-

casting, it hardly matters where you look: feminist revisionism is everywhere. Tomorrow sees the start of another new drama serial (BBC1 again) to which the cover of the current Radio Times is devoted. "Real Women" says the huge headline, and below that, "BBC1's famous five on female friendship in the nineties". It is inconceivable that such a cover could be devoted to "Real Men" today unless the intention was sarcasm. Last week's cover showed the cast of *Red Dwarf*: Rimmer, the cowardly prat, Lister the sex-mad slob, Cat the fashion-mad idiot, with only Kryten having any admirable human qualities – loyalty, compassion, affection. He is a robot, of course.

There are plenty of gleaming role models around: the paragon at the centre of *The Ambassador* who has the mind of Sherlock Holmes and the skills of a diplomat; the coroner in *Martinez's Law* who combines the talents of academic genius and ministering angel; the fatter half of the partnership in *Jonathan Creek* who is

strong, confident and brave while Creek himself is a fey and wimpish hypochondriac. These prodigies are played by Pauline Collins, Amanda Root and Caroline Quentin. No matter what channel you choose (try *Dressing For Breakfast* on Channel 4 or *Game On* on BBC2) you will find men portrayed as pitiful emotional cripples, sexually inept, and hopelessly impractical.

But does it matter? Surely this is merely a righting of the balance? Even if this threadbare feminist assertion were true (which it is not: as well as mother-in-law jokes there were always vicar jokes, salesman jokes and at least as many anti-men as anti-woman jokes) it would be pathetic to argue that male sexist rubbish is wrong but female sexist rubbish right. The real worry is the one with which we began. What is the intent of the broadcasters? Some sort of emasculation seems to be the answer. And the predisposition of the viewers? Very mixed, with many older men irritated but seemingly resigned; younger men often deeply uncertain; and women running the gamut from vengeful triumphalism to thoughtful anxiety.

It is the slavish uniformity of this simple-minded revisionism in British broadcasting which is so destructive of good television.

Opera/David Murray

Giordano unmasked

The Royal Opera performed Umberto Giordano's *Andrea Chénier* – romantic melodrama amid the French Revolution – in concert at the Royal Festival Hall on Monday (repeated this Friday). Good thinking: to make *Andrea Chénier* even look like a decent opera on stage is an expensive waste of time, whereas if the latest terrific young tenor, José Cura, is to hand they can sell out the Royal Festival Hall twice and reduce their deficit.

Or, as their chief executive Mary Allen writes in the programme-book: "During the current two seasons outside Covent Garden, we look forward to exploring new territory and repertoire, so as to arrive refreshed for the reopening of our reborn theatre at the end of the century." The takings from Cura's *Chénier* ought to help with that.

The Cura sound is terrific: large, lustrous, true-pitched and slightly baritonal, like his mentor Plácido Domingo's, and yet free and ringing forceful at the top. Unlike Domingo, he is still learning how to let the words guide the expressive sense of his music, which was after all standard composers' practice in the 19th century. Though Giordano never found the hang of it – which is why a super-tenor like Cura is well advised to let colour get the better part of prudence in his *Chénier*.

Most people sometimes enjoy just listening to impressive voices and there are many who regularly lust after such experiences: opera-as-we-know-it wouldn't exist without that wider audience. The little army of cultivated Mozart- and Wagner-lovers would never suffice to keep the whole machine going. On the other hand, they are also the ones who will not be content with "opera" reduced to concert performances, and the occasional staging of very popular pieces in dicey venues like the Albert Hall.

This week's *Chénier* offers not only Cura, but Maria Guleghina as his adored Maddalena and Anthony Michaels-Moore as the

Danton-esque Gérard. The timbre of Guleghina's ample soprano is deep and limpid, yet suggestively veiled – and untroubled by any concern to make much of her words. (Often she was momentarily vague about pitch, though usually she homed swiftly into the right one.) Some day soon, she will find a role that wants exactly her enticing qualities; Maddalena is not quite it.

Michaels-Moore has the right cold-blooded fervour for Gérard, if not the throat-grabbing openness to make the stiff declamations that Giordano gave him humanly affecting. By sheer grip, he scored with "Nemico della patria" in Act 3. Jason Howard sang a robustly attractive Roucher; Robin Leggate, John Dobson and Anne-Marie Owens did everything possible for their lesser roles.

One sympathised with Fiona Rennick, whose short-lived but lively Act I part as the Countess deserves desperately to be filled out on stage. Giordano's music for her was so meagre. But that represents the basic problem with Giordano: except in the narrowest, most literal sense, he was hardly a "composer" at all. He was a keen, intelligent would-be composer (his parents tried to discourage him, rightly, and 20 years before his death he gave up composing altogether) who learned how to do the sort of thing his better contemporaries did at similar junctures, and produced lifeless versions of it. Moderately skilful imitations of "local colour", too, but never acutely expressive vocal lines, nor even good tunes.

Honest plagiarism would probably have been better. Giordano's one great knack was for devising routinely passionate rhetoric (slow and loud, with tremolo-block-chord accompaniments) in the best registers of the various voice-types. It flatters the right singer tremendously, and the pleasure it gives them is often infectious. Beyond that – well, nothing much.



Pause for thought in an Irish country pub: scene from 'The Weir', a beautifully crafted, compassionate play by Conor McPherson

Theatre/Sarah Hemming

Haunted by love, loss and loneliness

Compared with many of the recent successes at the Royal Court Theatre, *The Weir* by Conor McPherson is pretty short on incident. It takes place in real time and consists of a small group of people talking the night away. Yet it is far more dramatic than many a new play, partly because it takes one so skilfully through the process of catharsis.

It is a beautifully crafted and compassionate piece, dealing with love, loss and loneliness. It works because one believes so intensely in the characters that one shares the experiences they talk of, because it contains at its heart a shattering event and because it demonstrates the healing potential of storytelling.

The play is set in a small, run-down pub in a remote part of

Ireland. Here a few locals gather to drive away the lonely evening. There's Jack, the old fellow with the garage who lives by himself; there's Jim, the big, shy barman who has never plucked up the courage to marry. Their average evening of banter and small talk is interrupted by the arrival of Finbar, a local who has gone up in the world by moving down to the town, and his guest Valerie, a newcomer to the area. McPherson stirs up plenty of comedy from the impact of the young woman on this gaggle of lonely men as they try to outdo one another in drink-buying, joke-telling and yarn-spinning. There's a wonderful moment when Valerie asks for a glass of white wine and the men don't

know where to put their faces. There may be slight echoes of *Playboy of the Western World* in the situation, but McPherson takes the play in his own direction. The men start telling spooky tales, each one worse than the last, but just as they think they have gone too far. Valerie decides to tell her own ghost story. It would be unfair to disclose what it contains – let us just say it deals with the worst kind of loss. Suddenly, you are plunged into raw tragedy and find yourself acting, with the characters on stage, to heal the desolate grief of this young woman who is genuinely haunted.

If listening to Valerie's story is agony, it is necessary to go through it to experience the recovery afterwards, as the men's

decency humanity wraps round her like a blanket. Sitting by the stove, Jack recalls the small act of kindness that rescued him from the doldrums of his life-changing catastrophe. It is in such details that the play asserts the value of empathy, while reflecting on the role of story-telling to shape and make sense of experience.

It is served by an outstanding cast and a sympathetic and perfectly paced production by Ian Rickson. Transferring to the Duke of York's from the smaller theatre where it was first shown, Rickson opens the play out across the stage, shaping the tension, swooping from comedy to tragedy, and dealing wonderfully with the play's great variety of pauses –

expectant, awkward, resentful, sympathetic.

The cast give fine, understated performances that respect their characters' dignity while exploiting their comic potential. We enjoy Jim Norton as the wily old Jack, Kieran Aherne as the gauche Jim, and Des McAleer as the slightly swaggering Finbar. Brendan Coyle manages to hunch over the bar in a dozen eloquent ways, and Julia Ford is excellent as Valerie, telling her chilling story as if it were indeed being torn out of her that moment. While she speaks, the rest of the cast sit still as stone, as, indeed, does the audience: a rare tribute to a fine piece of writing.

Royal Court Downstairs, Duke of York's, London WC2 to March 28 (0171 565 5000).

Conducted by Noel Davies in Nicholas Hytner's production, revived by Emma Jenkins; Feb 28

LOS ANGELES

CONCERTS
Barbican Hall
Tel: 44-771-638 8897
London Symphony Orchestra: Mstislav Rostropovich conducts a programme of works by Shostakovich; Feb 28; Mar 1

EXHIBITIONS
National Gallery
Tel: 44-171-839 3321
Anthony Carel at the National Gallery: Working after the Masters. Display of recent sculptures which take their inspiration from painters including Mantegna and Rembrandt; from today until May 4

OPERA
English National Opera, London Coliseum
Tel: 44-171-632 8300
• The Elixir of Love: by Donizetti. New production, directed by Jude Kelly and designed by Robert Jones. The conductor is Michael Lloyd; Feb 25, 27
• The Tales of Hoffmann: by Offenbach. New production by Graham Vick, designed by Tobias Hoheisel and conducted by Paul Daniel/William Lacey. Cast includes John Tomlinson; Feb 26; Mar 2

CONCERTS
Carnegie Hall
Tel: 212-247-2447
www.carnegielh.org
Sibelius Academy Symphony

Feb 25, 26, 28; Mar 1

SAN FRANCISCO

CONCERTS
Davies Symphony Hall
Tel: 415-864 6000
www.sfsymphony.org
San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in Stravinsky's The Firebird. Programme also includes works by Takemitsu and Copland's Clarinet Concerto; with soloist Richard Stoltzman; Feb 25, 26, 27, 28

TV AND RADIO

WORLD SERVICE
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

CNN International
Monday to Friday, GMT:
06.30: Moneyline with Lou Dobbs
13.30: Business Asia
19.30: World Business Today
22.00: World Business Today Update

ROME

OPERA
Teatro dell' Opera
Tel: 39-6-481601
www.thearm.it

La Favorita: by Donizetti. New production by Beni Montresor, conducted by Frederic Chaslin;

At 08.20 Tanya Beckett of FTI reports live from LIFFE as the London market opens.

■ AMSTERDAM

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Die Walküre: by Wagner. New production conducted by Hartmut Haenchen in a staging by Pierre Audi; Feb 25

■ BELFAST

OPERA
Opera Northern Ireland, Grand Opera House
Tel: 44-12-232-24198
Hansel and Gretel: by Humperdinck. Conducted by Graham Jackson in a staging by Aidan Lang, with designs by Les Broderston; Mar 1

■ BERLIN

CONCERTS
Philharmonie
Tel: 49-30-2548 8354
Berlin Philharmonic Orchestra: conducted by Claudio Abbado in works by Beethoven and Mahler.

■ BOLOGNA

OPERA

Teatro Comunale

Tel: 39-51-529 999

www.netuno.it/bol/teatrocomunale

Il Campiello: by Wolf-Ferrari. New production conducted by Bruno Bartoletti in a staging by Nanni Garella, with designs by Antonio Florentino; Feb 26, 28; Mar 1

■ BRUSSELS

OPERA

La Monnaie

Tel: 32-2-229 1211

Le Mariage de Figaro: by Mozart. Cast includes John Tomlinson; Feb 26; Mar 2

■ EDINBURGH

OPERA

Edinburgh Festival Theatre

Tel: 44-131-529 6000

Scottish Opera Così fan tutte, by

Mozart. New production by Stewart Laing, conducted by Nicholas McGegan; Feb 27; Mar 1

■ HELSINKI

OPERA

Finnish National Opera

Tel: 358-9-4030 2211

The Magic Flute: by Mozart. New production by Swedish director

Ettiene Glaser, conducted by

Osko Kanuri; Feb 27; Mar 2

■ LISBON

OPERA

Teatro dell' Opera

Tel: 32-2-229 1211

Xerxes: by Handel.

COMMENT & ANALYSIS

Edward Mortimer



Re-thinking Iraq

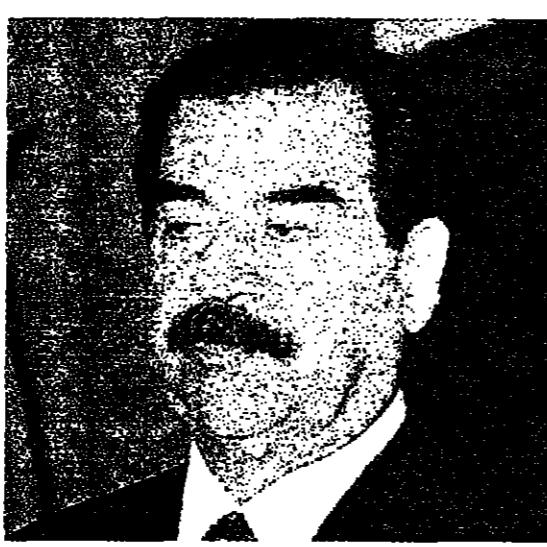
The west must treat the Iraqi people as allies, not pawns, in its struggle to unseat Saddam

Writing columns can get you into strange company. After my criticism of Anglo-American war plans in Iraq I got an invitation to address an anti-war rally outside the House of Commons, and a discreet enquiry from the French embassy, which wanted to know whether my misgivings about the proposed bombing were shared within the British cabinet.

On the other hand, my argument that the west should be helping the Iraqi opposition to get rid of Saddam Hussein puts me shoulder to shoulder with some of the most hawkish and pro-Israel public figures in the US – people such as Richard Perle, the Pentagon's "prince of darkness" in the Reagan era, and Martin Peretz, publisher of the ultra-Zionist New Republic magazine.

They are among the signatories of a manifesto sent to Bill Clinton, the US president, last week by the "Committee for Peace and Security in the Gulf". This calls on the US to:

- Recognise a provisional government "based on the principles and leaders of the Iraqi National Congress".
- "Restore and enhance the safe haven in northern Iraq" and "establish a zone in southern Iraq from which Saddam's ground forces would also be excluded".
- Lift sanctions in these areas.
- Release frozen Iraqi assets (\$1.6bn in the US and UK alone) to the provisional government "to fund its insurrection", as long as it "continues to promote a democratic Iraq".
- Facilitate broadcasts from US transmitters and establish a "Radio Free Iraq".
- Assist the provisional government's offensive against Saddam "logistically and through other means".
- Bring a war crimes indictment against Saddam and his lieutenants.



Saddam: his regime must be openly challenged

Blue skies, clean air.
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Greenspan's uncertainty

Alan Greenspan, chairman of the Federal Reserve, has skilfully walked the high-wire of economic policy for over a decade. But he now confronts a much uncertainty over the way ahead as ever before.

Mr Greenspan can at least take pleasure from what he is able to see behind him. In 1997 US real gross domestic product expanded almost 4 per cent, while 3m additional jobs were created. Increases in hourly wages and salaries of 4 per cent proved consistent with consumer price inflation of just 1½ per cent, along with further improvements in profit margins. A strong rise in labour productivity explained this benign combination of rising real wages, lower inflation and improving profitability.

No doubt his audience will react with patriotic pride to Mr Greenspan's account of their country's world-beating performance. He, for his part, must hope they respond with equal enthusiasm to his recommendation of a budget surplus as "the sturdiest and most direct way of increasing national saving". Yet the most important part of his message was not congratulation, but concern. At home, there is a steadily tightening labour market, with wages and salaries in the sheltered sectors of the economy rising almost 1½ percentage points faster than in industries exposed to international competition. But abroad is the Asian financial crisis.

Drug losses

Three years ago Jan Leschly, chief executive of SmithKline Beecham, opined that mega-mergers were not the way to combat slower growth in the drugs industry. He could find little evidence that research and development productivity rose after mergers.

Last month Mr Leschly helped unveil the world's biggest potential merger between SmithKline and Glaxo Wellcome. He trumpeted the wondrous logic of the deal, as did Glaxo chairman Sir Richard Sykes. Analysts and investors cheered; the shares soared.

Now that the putative merger has fallen through, the stock market values have proved as evanescent as the Cheshire cat's smile. Mega-columns will be devoted to explaining how, why, and whom to blame. Yet the more important question is whether the supposed values were ever there for the taking.

Most of the big corporate value creators of the past 30 years have not relied on acquisitions and mergers. Those like Sony in Japan are the product of a culture in which deal-making is rare. Microsoft and Intel of the US have been fiercely dedicated to organic growth. Glaxo itself became the world's most successful drugs company under its chairman, Sir Paul Giroliani, who explicitly ruled out growth by acquisition.

The succession of Sir Richard

Sykes brought Glaxo's bid for Wellcome, while Beecham tied a knot with SmithKline. Nobody can be sure how successful these amalgamations are because their value lies chiefly in human and social capital – the skills of scientists and managers, and their readiness to co-operate and share knowledge within the organisation.

It is possible in such industries for recorded profits to rise while value is destroyed. It is probable, too, that if managers are at odds, employees are being fired and morale is collapsing after a merger, the world's biggest drugs company will not be synonymous with the best.

Upsets like those confronting Glaxo and SmithKline are inevitable in a transactional culture where takeovers and mergers are the remedy of first and last resort, whether for strategic problems or poor governance. Any retreat from that culture will call for more soft data in company accounts on the contribution of human and social capital to competitive advantage. Investors also need to understand the value-destroying capacity of corporate restructuring in advanced industries.

The losses recorded in Glaxo and SmithKline shares this week should not be a cause of any great concern. They are no measure of the loss of real economic value, if any, from the collapse of their merger talks.

Dome-ocracy

At midnight on December 31, 1999, Tony Blair will greet the millennium at the centre of the world; possibly of the universe. Certainly, he will walk on air, if the Greenwich Dome turns out half as fine as his phrases.

Admittedly, the British prime minister was on a marketing pitch yesterday, in search of commercial sponsors to plug the gap between the £750m cost and the £400m of lottery funding for this Thames-side extravaganza. Buy a piece of the action, he said, and prove you are a 21st century company – like, say, British Telecom, Tesco (groceries), Manpower (job placements) and BSkyB (satellite television). Cheap at £12m a slice.

But what is the dome – apart from being 13 times as big as the Albert Hall and the largest edifice of its kind in the world? First it is bang on longitude zero. So Mr Blair believes, with a rather nationalistic interpretation of planetary motion, that the whole world's new millennium will start at Greenwich.

Conveniently forgetting that fireworks in Shanghai will have been let off eight hours before Britain celebrates, Mr Blair waxes lyrical: "This is Britain's opportunity to greet the world with a celebration so bold, so beautiful, so inspiring..."

Second, the dome is intended to show the government in a good light. Mr Blair mentioned

Pop goes the merger bubble

The collapse of two big mergers puts pressure on top managers to think much harder about market valuations, says Tony Jackson

Suppose you are chairman or chief executive of one of the following: Barclays Bank, J.P. Morgan, Prudential Insurance or the drug group Zeneca. Your industry is in a frenzy of mergers. The outside world expects you to join in.

But strange things are happening. Ten days ago, the proposed merger of the accountants KPMG and Ernst & Young fell apart. This week, the biggest merger of all time, the £100bn tie-up between Glaxo Wellcome and SmithKline Beecham, went the same way. So you ask yourself: where does this leave me?

The question can be framed in more general terms. Several industries – telecoms, drugs, financial services – are going through a burst of consolidation. The stock market has reacted accordingly; so the shares of UK banks, for instance, have been pushed up in anticipation.

In these days of shareholder value, that puts managers under considerable pressure to act on market expectations. If they do not, after all, they risk a collapse in the share price and the wrath of the investing institutions.

But in the wake of the Glaxo-SmithKline failure, questions are being raised about whether some of the market's expectations are unrealistic. There are rumours of other merger talks pattering out – between NatWest Bank and various suitors, for instance. Even mergers announced with great fanfare, it seems, are starting to fall at the last hurdle.

Perhaps this is telling us something. What if the Glaxo-SmithKline debacle were to prove a watershed for the merger boom of the late 1990s? Would that not leave the equity markets perilously exposed?

The market optimist would say that conclusion is overdoing it. Glaxo might be seen as a special case. It has been "billed", after all, as a clash of corporate egos: an outburst of Higher Childhoodness. The fact that all-powerful chief executives can squabble over the pecking order may be depressing. It is hardly news. But it is hardly likely to have been decisive either. The reality is that both Glaxo and SmithKline have robust outside directors, and powerful, and demanding shareholders.

It is possible in such industries for recorded profits to rise while value is destroyed. It is probable, too, that if managers are at odds, employees are being fired and morale is collapsing after a merger, the world's biggest drugs company will not be synonymous with the best.

Upsets like those confronting Glaxo and SmithKline are inevitable in a transactional culture where takeovers and mergers are the remedy of first and last resort, whether for strategic problems or poor governance. Any retreat from that culture will call for more soft data in company accounts on the contribution of human and social capital to competitive advantage.

If this logic was right at the time, then the reasons now being given for the merger being called off are hard to understand. One explanation is that the two chief executives concerned, Sir Richard Sykes of Glaxo and Jan Leschly of SmithKline, could not work together. It is hard to believe this can really be true.

The cancellation wiped £8.5m off Glaxo's market capitalisation



Neither factor should be underestimated. SmithKline's chairman, for instance, is Sir Peter Walters, former chairman of BP. The board also includes the chairmen of Xerox, Barclays and Reuters, and BP's current chief executive, John Browne. These are not only formidable individuals; they have reputations to protect. As for the shareholders, they are out of pocket on the whole transaction.

Now it might seem that Glaxo, especially, is too big to worry about this. But the institutions will have at least an average market weighting in the big drug stocks. That is, they have as much collective power over Glaxo as they do over the rest of

the market. The real lessons of the affair seem twofold. First, there seem to have been genuine cultural differences between the two companies about how things should run.

This is hardly surprising. A senior management consultant predicted privately last month that the Glaxo-SmithKline merger would prove hard work.

Drug companies, he said, have highly intelligent and articulate staff at all levels of the organisation. It is correspondingly harder to hang heads together.

In this case, it seems, Glaxo's managers felt they were not getting a big enough slice of the action. Pressure was then passed

up to the chief executive, Sir Richard Sykes, who transmitted it by raising his demands to a point that proved unacceptable to SmithKline.

Therein lies the second part of the lesson. When contemplating a merger, it is essential to take account of the alternatives.

Glaxo could afford to walk away: first, because it is big enough to pursue other mergers as the dominant partner; second, because it had already achieved a handy strategic objective by scuppering SmithKline's previously arranged merger with American Home Products.

What about SmithKline? In business, as any strategist will tell you, the essential thing is

always to have a Plan B. For SmithKline to botch two mergers in the space of weeks would always have looked damaging. One would therefore expect such an experienced board of directors to draw up contingency plans before agreeing to talk to Glaxo in the first place. Perhaps such a plan will duly emerge. If not, there is a case to answer.

The whole affair, in short, should serve as a useful reminder to other companies of the risks inherent in the merger process. Indeed, they might reflect that however messy the outcome, it would have been a great deal worse if the parties had gone ahead.

This brings us back to our starting point. Industry consolidation usually comes in waves, which are more complex than they appear on the surface. Sometimes, as with telecoms or US utilities, they are the product of a specific event, such as deregulation. At other times, they are driven by nothing more rational than a fear of being left out.

In banking and the drug industry, for instance, it can certainly be argued that times will get tougher in the foreseeable future. But it is a curious fact that so far, at least, the profitability in those industries is at record levels.

It is therefore conceivable that, if more deals fall through, the fever to merge would lose its urgency. This is not to say that those industries would not consolidate eventually; just that they might do so in a more deliberate fashion.

If so, the equity markets might indeed be in for a rough ride. In the London market, especially, there has been growing apprehension among analysts that if the hoped-for deals in banking and insurance do not come off, there will be the devil to pay.

If so, it serves the market right. In recent months, there has been a tendency for the shareholder tail to wag the management dog: for investors to push companies into the grand gesture. If so, companies are right to resist. For as the Glaxo-SmithKline case reminds us, when it comes to the crunch, the managers are on their own.

tional shareholder can be expected to sympathise with. For this reason, too, the chief executives should be called to account.

There is one last explanation for the failed merger. This is that it was really a canny manoeuvre by Glaxo to scupper a link-up between its two rivals, SmithKline Beecham and American Home Products, who had agreed to merge before Glaxo made its approach.

If this is the case, then arguments about logic were just so much camouflage, and the world's biggest-ever merger would then have been nothing more than a temporary spoiling operation.

This explanation would rescue a shred of rationality from the episode. Otherwise, the tale appears to be one of foreseeable conflict, poor planning and inadequate supervision.

John Parker

Flawed logic or canny ploy?

and £4.8bn off SmithKline's. The share prices of both companies were lower yesterday than before the bid was announced. These figures are a measure of the shareholder gains that have been lost with the abandonment of the deal. If it was scrapped because of personal differences between the two men, then the cancellation must count as one of the most remarkable examples of executive irresponsibility in history.

And if industrial logic and shareholder value is indeed being sacrificed for this reason, then the non-executive directors and institutional investors might conclude that the merger should proceed anyway – either as a hostile takeover by Glaxo or as a friendly merger between the two companies under new management.

But these are objections that must have been universally

known and understood long before there was any talk of a merger. If they were so important, why was the proposal made in the first place? Either way, the architects of the merger have a lot of explaining to do.

All that seems logical if the original arguments in support of the merger are indeed accepted. But what if they are not? What if the deal was never really about the need for consolidation but was instead more about, say, empire-building by managers?

In that case, the point about non-executive directors and institutional investors stands with even more force, albeit for a different reason: the chief executives would then have plunged their companies into a failed merger for reasons which no non-executive director or institu-

O B S E R V E R .

Standard bearer

■ Korea's foreign debt negotiations may have had a distinctly American feel, with Citicorp's Bill Rhodes taking centre stage, but out in Jakarta you're more likely to hear cut-glass English accents than new world drawl.

The losses recorded in Glaxo and SmithKline shares this week should not be a cause of any great concern.

They are no measure of the loss of real economic value, if any, from the collapse of their merger talks.

Five of his ministers to whom credit is due for the remarkable success it is going to be. And the title of the Dome's exhibition, "Time to make a difference", echoes pungently a central aspiration of the Labour party.

The prime minister wants every child in Britain to take part in the millennium experience. It will all help to get their mums and dads in a good mood for the next general election.

But will it work? The plans outlined yesterday showed a curious mixture of Disneyland, pedagogy, business promotion and showbiz – emulsified with a few drops of secular piety. It is easy to mock mock-ups with titles such as "Licensed to Skill" and "Spirit Level".

But everything will depend on how it is done. This might turn out to be a spectacular folly – or a spectacular spectacular.

Its scale alone may attract the 12m projected visitors, many of them showering dollars and euros over London.

Domophiles say that the Great Exhibition of 1851 and the Festival of Britain (1951) were both much more popular than predicted. It may be so again.

The soft-spoken 57-year-old has picked up a trouble-shooting reputation since he joined Standard Chartered in 1990, when the bank tripped up in India a few years back.

Brougham was sent to sort wheat from chaff.

His latest assignment will be complex. Dozens of

international banks will have to be corralled if there's going to be an agreed deal. The man who was due to retire in April will surely have to think again.

Border dispute

■ Portugal is confident of a berth at the launch of the euro. But the government of António Guterres felt European integration was being taken far when promotional posters for the single currency abolished the border with Spain.

It's not the first time Portugal has had to defend the Iberian status quo; last year the design for euro coins was changed because they failed to show a clear boundary. This time

finance minister António Sousa Franco fired off an irate letter to European commissioner Yves-Thibault de Silguy, the man responsible for the offending posters, fuming over "the extremely negative impact" on Portuguese public opinion.

The embarrassed European Commission rapidly agreed to restore the frontier. Could take longer in Portuguese eyes to

restore the loss of face.

History lesson

■ A notable day yesterday for US secretary of state Madeleine Albright. Not only did she make

Nagano further

■ Kofi Annan may be grabbing headlines for saving Saddam Hussein's palaces from fiery oblivion, but less has been said about the role played by the snowboarders and speed-skaters at the winter Olympics.

Top-level sources tell Observer that Japan leans heavily on the US and Britain not to start bombing until the Olympic torch in Nagano had been extinguished. Tokyo was

concerned about the possibility of a walk-out by some competitors – although the Arab world wasn't strongly represented on the slopes – and the probable impact on television coverage if

shooting started.

So while the curling moved to a dramatic conclusion and the world was engrossed in double-axels and moguls, Kofi Annan had a vital window of opportunity to avert a bloody confrontation. Let's hope it's not downhill from here.

Class act

■ The IMF may be prepared to cut Thailand a bit of slack, but money's still tight for the country's military.

Take Thailand's sparkling new aircraft carrier, the first in south-east Asia; it costs a packet to keep the stately ship at sea, so most days it stays moored in Sattahip port – where it earns revenue selling souvenir caps and T-shirts to tourists. About 100 Lam visitors have popped along in the last six months.

The country's F-16 fighters, used to train top-gun pilots, are also grounded. Training flights cost \$140,000 (£85,000) per hour and pilots are required to fly at least 12 hours a month to stay combat-ready. So 100 fly-boys have been transferred to the Air Force's Institute of Higher Education to study "flying" theory.

No wonder Thailand wants to make its \$500m order for a squadron of even more advanced F-16s. The classrooms must be packed already.

50 years ago

French Govt's Victory The French National Assembly gave the Prime Minister, M. Robert Schuman, his sixth vote of confidence to-day by 291 votes against 283 – a majority of 28. The vote was on the Government's decision to refuse a Bill calling for repayment of the withdrawn 5,000-franc notes.

COMPANIES AND FINANCE: THE AMERICAS

International expansion in retail stores helps push earnings up 18% Foreign outlets lift Wal-Mart

By Richard Tomkins in New York

A big increase in international profits helped Wal-Mart Stores, the world's biggest retailer, to report an 18 per cent surge in net earnings to \$1.3bn for the fourth quarter to January 31.

Earnings per share rose by 19 per cent to 57 cents, beating Wall Street's consensus forecast of 55 cents, and the shares rose \$2, or nearly 2 per cent, to \$47 in early trading.

Although the international division is still relatively small, Wal-Mart has been striving to expand it. In December, the company took its first step into Europe with the acquisition of Germany's Wertkaufl

hypermarket chain for an undisclosed sum.

The German acquisition did not figure in yesterday's results. But even without it, operating profits from the international division rose from \$65m to \$177m in the fourth quarter, thanks largely to continued expansion in other territories. Revenues rose from \$1.7bn to \$3bn.

Wal-Mart said it had made particularly strong gains in Canada, a market it entered in 1994 through the acquisition of Woolworth's Woolco chain.

The figures were also given a boost by the consolidation of the results from Mexico's Cifra chain, in which Wal-Mart took a controlling interest in September.

Wal-Mart's other international

stores are in Argentina, Brazil and Puerto Rico, and it has joint venture or franchise operations in China and Indonesia.

In the US, Wal-Mart saw particularly strong gains from the opening of more supercentres, which combine the traditional out-of-town discount store with a grocery department.

"Customers continue to embrace the concept of one-stop shopping," the company said.

Fourth-quarter revenues for the group as a whole rose 15 per cent to \$35.4bn.

For the full year, revenues rose 12 per cent to \$11.5bn and net profits increased 15 per cent to \$3.5bn.

Wal-Mart said its international

division planned to add 50 to 60 retail units this year to the 603 already open, and would continue to evaluate international acquisition candidates.

In the US, the company said it expected to add 26m sq ft of retail floor space, with the opening of about 50 new Wal-Mart stores, 120 to 125 supercentres (including the conversion of about 90 existing stores), and 10 Sam's Club membership warehouses.

● Home Depot, a fast-growing US chain of do-it-yourself superstores, yesterday reported a 22 per cent increase in net profits to \$307m, or 41 cents a diluted share, for the fourth quarter. Revenues rose 16 per cent to \$5.7bn.

Lear in line for Delphi purchase

By Nikki Tait in Chicago

Lear Corporation, one of the biggest makers of seating and other interior components for the automotive industry, emerged yesterday as the preferred buyer of Delphi Automotive System's seating business. Delphi is the automotive parts arm of General Motors.

GM and Lear said they had signed a letter of intent that would allow Lear to negotiate exclusively for the purchase of the business, and that this would probably lead to a final sale during the second quarter of 1998.

No price was indicated, but Lear said it would almost certainly be "material" and be disclosed when the deal was finalised.

The Delphi seating unit has annual sales of about \$1.2bn and employs some 7,000. It is thought to be the fifth largest automotive seating business worldwide, with facilities in nine locations, including five outside the US.

Assuming the deal is completed, it will consolidate Lear's position in the automotive interior sector, where it battles for top slot with Johnson Controls. Although seating is still the largest portion of Detroit-based Lear's business, it has been diversifying aggressively into other interior components, and these now account for about 35 per cent of the total.

The Delphi seating unit was one of three parts businesses put up for sale by GM last September, as part of a strategy to shed loss-making or marginally profitable units and concentrate on "core" segments where it had market leadership position.

Overall, the three businesses had sales of about \$2bn and were loss-making.

Last week, Delphi announced that the hot oil spring business, which employs about 200, was being sold to the privately owned Walton Johnson group in Dallas. The GM parts company has also said that it expects to announce a buyer of its automotive lighting business within the next few weeks.

Derek Sword, analyst at Keefe, Bruyette & Woods, the brokerage, said: "Traders had definitely expected the share price to move down like this - Advanta is now rather a huge home equity lender."

AMERICAS NEWS DIGEST

DMG warns on employee bonuses

Deutsche Morgan Grenfell this week began informing North American employees of 1997 bonuses, after warning staff in an internal memo on Friday that "while we have tried to demonstrate fairness and remain competitive in our compensation decisions, your 1997 total compensation will reflect the overall bank results, the results of the division you are a part of and your individual performance".

The memo was written by Carter McClelland, who runs the North American business, in response to press reports.

The memo confirms that a portion of 1997's compensation will be in the form of stock. The bank has also set up a 1998-2000 equity incentive award programme, according to the memo.

Sources at DMG said that around 100 jobs had been cut in North America, of which 40 were in Canada. The Canadian natural resources sector remains intact. These job losses are part of the restructuring recently announced by DMG's parent, Deutsche Bank, which will involve 9,000 job cuts worldwide over three years.

Tracy Corrigan, New York

■ GENETIC ENGINEERING

Monsanto to pay cotton farmers

Monsanto, the pharmaceuticals, biotechnology and agri-products company, confirmed yesterday that it was paying compensation to settle complaints brought against it by several dozen farmers in the Mississippi Delta, who claimed that the company's genetically engineered cotton seed resulted in inferior yields last year.

The company, which has always maintained that the problem was an isolated incident and probably the result of extreme weather conditions, said it had been working in recent months to calculate the shortfall in yields, compared with other recent crops.

The total monetary compensation was not disclosed but is understood to be a few million dollars.

Nikki Tait, Chicago

CSC asks court to block CA's bid

By Louise Kehoe in San Francisco

Computer Sciences, the computer services group, has filed a lawsuit against Computer Associates in an attempt to block its predators' hostile bid.

CSC, based in El Segundo, California, has alleged that the New York-based software group used illegal tactics to try to bully CSC executives into accepting a merger unfavourable to CSC. It also claimed it had lost \$50m-worth of business as a result of CA's takeover bid.

In the lawsuit, filed in Los Angeles late on Monday, CSC accused Charles Wang, CA chairman and chief executive, of attempting to persuade Van Honeycutt, CSC chairman and chief executive, to accept unfavourable merger terms by offering the CSC executive \$50m in stock options and a lucrative employment contract during a preliminary meeting in December.

Mr Honeycutt rejected the offer.



CSC's Charles Wang (left) is accused of offering CSC's Van Honeycutt \$50m stock options

The lawsuit further alleged CA had engaged in "an unfair, unlawful and fraudulent scheme" to try to acquire CSC less than fair value. CSC claimed that its customers had been "improperly" contacted by CA and that CA was dissuading "prospective employees" from joining CSC.

CSC has asked the court to stop CA proceeding with its bid and is also seeking damages.

CA was not immediately available for comment.

The lawsuit is the latest move in a bitter battle for control of CSC, following CA's announcement two weeks ago that it was offering \$108 a share in cash to acquire the services group.

Last week, CSC's board rejected the offer and CA launched a tender offer, taking its bid directly to CSC shareholders. CSC responded that the bid undervalued the company, and Mr Honeycutt also said the bid was shaking the confidence of corporate customers that have

long-term "outsourcing" contracts.

Under these contracts, CSC takes over the management and administration of corporate IT systems. Several of the multi-million dollar contracts have "get out" clauses that allow customers to cancel in the event of a

CSC takeover or merger.

Moreover, CSC said it feared that a takeover by CA, one of the largest developers of business software, would compromise its ability to sell products from rival software groups.

CSC is expected to respond formally to CA's tender offer

in the filing with the Securities & Exchange Commission by next week.

Shares of both CSC and CA dropped yesterday on news of the lawsuit. CA was trading at \$45.25 in mid-session, down from Monday's close of \$47.40. CSC was at \$102, down from \$102.25.

Downgrades knock Advanta shares

By John Authers in New York

Shares in Advanta, the Pennsylvania-based consumer finance group, dropped more than 20 per cent in early trading yesterday as ratings agencies following the sale of its credit card portfolio to Fleet Financial of Boston.

By midday yesterday, the company's shares were down 5%, or 22 per cent, at \$34.

Advanta had been the ninth largest credit card

issuer in the US, and doubled the size of its portfolio in both 1994 and 1995 on the back of an aggressive strategy of marketing cards directly, and offering "co-branded" cards with commercial companies such as retailers.

It used cheap financing from the asset-backed securities market.

However, it announced in March last year that it would suffer losses because of record levels of personal bankruptcies and high levels of bad debts in its own

card portfolio, and embarked on a strategic review.

The agreement to sell the credit card business to Fleet was announced last October, but was only completed at the end of last week.

Advanta also completed a tender offer last week to buy \$850m in stock at \$40 a

card portfolio. Advanta will concentrate on mortgage lending and consumer finance, particularly for people with poor credit histories.

Standard & Poor's, the largest US credit rating agency, said its downgrade of the company's senior unsecured debt from BB to BB- reflected the company's new business profile as a sub-prime mortgage company operating in an increasingly competitive market.

It said the agency had on-going concerns about the

industry group as a whole. However, it added that Advanta's position as the largest third party servicer of such mortgages gave it a "meaningful" revenue stream relative to its peers, and that its high use of penalties to deter early payments was a strength.

Derek Sword, analyst at Keefe, Bruyette & Woods, the brokerage, said: "Traders had definitely expected the share price to move down like this - Advanta is now rather a huge home equity lender."

Baxter in \$189m biotechnology acquisition

By Victoria Griffith in Boston

Baxter, the Illinois-based pharmaceutical company which has annual sales of more than \$5bn, is purchasing the biotechnology group Somatogen for \$189m in a move to strengthen its position in the market for substitute blood.

"This demonstrates our commitment to being at the leading edge of technology in the blood substitute field," said Harry Jansen Kramer, Baxter president. While both companies are developing artificial blood to replace real blood in patient transfusions, their research strategies differ.

Baxter extracts haemoglobin - the red blood cells responsible for moving oxygen round the body - from human blood, then purifies it. Somatogen uses recombinant technology to grow its own artificial haemoglobin from

genetically altered cells.

Baxter, whose technology is more advanced, will apply for regulatory approval in the US as early as next year. In the long run, however, Somatogen's technology may substantially reduce production costs.

Substitute blood has a number of advantages. Because it is pure haemoglobin, patients do not have to be matched for blood type. The product may also provide oxygen to the body far more swiftly than normal blood, making it a better alternative for stroke and heart attack victims.

Artificial blood also has a shelf life of at least six months, as opposed to six weeks for normal blood.

Baxter's main competitor in artificial blood is the pharmaceutical group Northfield Laboratories, which is also in the final stages of product development.

Morgan memo spells out bank's dilemma

Stronger financial results must be a priority," wrote Douglas "Sandy" Warner, chairman of J.P. Morgan, in a memo that accompanied the announcement this week of a 5 per cent reduction in the US bank's workforce.

Mr Warner also noted that "our stock is lagging competitors". His message - that after nearly a decade of building Morgan's investment banking business, management is unhappy with its financial performance - is plain.

Analysts and shareholders have also been growing increasingly concerned. Disappointing fourth-quarter earnings helped crystallise worries that the bank has not been producing adequate revenues to justify an expensive infrastructure.

Return on equity last year was just 14.2 per cent, pushed down by a poor 9.7 per cent in the fourth quarter, while rivals such as Merrill Lynch and Morgan Stanley Dean Witter produced returns on equity of more than 20 per cent last year.

As Mr Warner pointed out: "Our rate of expense growth has exceeded revenue growth in the short term, the move does not solve longer-term strategic problems."

In addition, J.P. Morgan recently lost its triple-A credit rating from Moody's, and its triple-A rating from Standard & Poor's is under review.

While this may ultimately be good news - some analysts believe that keeping a triple-A rating is costly and unnecessary - Morgan is clearly experiencing growing pains as it transforms itself into an investment bank, although officials note it has remained consistently profit-

able while building a business from scratch.

The firm has also maintained its reputation as it has expanded its franchise, and has managed to win such high-profile business - it is, for example, defending Computer Sciences against a hostile bid from Computer Associates.

But analysts say it faces the same problem as other second-tier competitors: its overheads are as high as those of the "bulge bracket" firms, but its revenues are not.

J.P. Morgan's overheads are as high as those of the "bulge bracket" firms, but its revenues are not

News of the cost-cutting move was welcomed by analysts yesterday, as the stock rose more than 4 per cent. But analysts warn that while it may help to boost profitability in the short term, the move does not solve longer-term strategic problems.

"They need a lot more market share in their global equity and mergers and acquisitions businesses," says Art Sotar, financial services analyst at Morgan Stanley Dean Witter. "They are sticking with their strategy [of organic growth], but the clock is running because the global wholesale industry is consolidating rapidly and their market share is not sufficient to make them global leaders."

Some analysts believe that Morgan may have to make

NOTICE OF DIVIDEND

PLACER DOME INC.

Notice is hereby given that a semi-annual dividend, being Dividend No. 43 of five cents (5%) U.S. per Common Share, has been declared payable on March 23, 1998 to shareholders of record at the close of business on March 6, 1998.

Shareholders with addresses in Canada and Australia will be paid the equivalent amount in the currencies of those countries, converted at an exchange rate in effect as at the record date.

BY ORDER OF THE BOARD
J. Donald Rose,
Vice President,
Secretary and General Counsel

February 18, 1998

NOTICE OF DIVIDEND

U.S. \$100,000,000

25% per cent Convertible Notes due 2008

NOTICE IS HEREBY GIVEN that the Board of Directors of Metropolitan Bank and Trust Company on 10th April, 1998, passed a resolution to issue 25% per cent convertible notes due 2008 in the amount of \$100,000,000. The notes will be issued at par value of \$1,000 per note. The notes will be convertible into shares of common stock of MBTC International Finance Limited at a rate of \$100 per note.

MBTC International Finance Limited
19th February, 1998

REPUBLIC DE COTE D'IVOIRE

INTERNATIONAL CALL FOR TENDERS

COMPAGNIE IVOIRIENNE POUR LE DEVELOPPEMENT DES TEXTILES (CIDT) SALE OF ASSETS

Within the framework of the policy of liberalisation of the cotton sector implemented by the Government of Côte d'Ivoire, the Compagnie Ivoirienne de Développement des Textiles has decided to well part of its assets. Specialising in the production of cotton fibre

COMPANIES AND FINANCE: INTERNATIONAL

Big US order for buoyant Kvaerner

By Tim Burt in Stockholm

Kvaerner, the Anglo-Norwegian engineering and construction group, yesterday underlined the revival of the international cruise ship industry by announcing a \$1.2bn package of orders from Carnival Corporation, of the US.

The company - which yesterday reported sharply increased full-year profits - said the latest order from Carnival, the world's largest cruise operator, took the value of shipbuilding contracts and options won over the past four weeks to almost \$2bn.

Buoyant consumer demand for cruises has prompted a recent surge in orders from the leading operators - among them Royal Caribbean of the US, P&O of the UK and Carnival. Some 30 vessels have been ordered from European yards for delivery over the next four years, worth a total of almost \$10bn.

Under the latest Kvaerner deal, signed at the company's Helsinki shipyard last night, Carnival has ordered one 82,000-tonne liner, with options on a further two vessels at a cost of \$75m each.

The deal was announced after the Anglo-Norwegian group unveiled a jump in pre-tax profits last year from Nkr1.56bn in 1996 to Nkr1.61bn (\$201m) on sales of Nkr73.6bn, up from Nkr63.6bn.

In spite of the increase, Erik Tonseth, chief executive, expressed dissatisfaction at the full-year outcome.

Although the figures were flattered by one-off gains of Nkr32m on property dispos-

als, operating profits rose from Nkr1.03bn to Nkr1.78bn.

Of the group's six core divisions, Mr Tonseth said he was still dissatisfied with continuing losses in the pulp and paper division - although reduced last year from Nkr622m to Nkr77m - and a disappointing performance in construction, where the group incurred losses of Nkr44m, against gains of Nkr110m in 1996.

That was partly offset by a return to profit in the oil and gas division and improvements in process engineering and metals. These divisions climbed from Nkr83m to Nkr146m and from Nkr65m to Nkr151m, respectively.

Shipbuilding remained the most profitable division, and the order intake stood at Nkr14.1bn at the year-end. However, loss provisions of Nkr200m on current contracts contributed to reduced operating profits of Nkr13m, against Nkr1.1bn last time.

Jar Magne Heggedal, finance director, said the balance sheet was also overstretched, in part because of increased working capital costs and borrowings incurred on the Nkr8bn acquisition of Trafalgar House in 1996.

But he said the figures - including maiden full-year contributions from Trafalgar House - signalled that the restructuring of businesses inherited from the UK conglomerate was largely complete.

Earnings per share rose from Nkr19.72 to Nkr20.22.

An dividend of Nkr1.7, up from Nkr1.50, is proposed.

Chinese eye SE Asia buys

By James Kyng in Beijing

Li Xiaohua, one of China's top entrepreneurs, is looking to acquire companies in south-east Asia and South Korea, taking advantage of the relative strength of China's currency.

Mr Li's initiative is one of the first signs that some Chinese businesses are searching for ways to turn Asia's financial crisis to their benefit.

A senior economic official confirmed the trend, saying that some state-owned companies were being encouraged to invest in the region when it becomes clear that the worst of the crisis has passed.

Mr Li, who is chairman of the privately held Huada International Investment Group, said he was interested in acquiring either high-technology groups or exporters of commodities such as palm oil and rubber, for which there was a ready market in China.

"We are very interested in the opportunities thrown up by the Asian crisis. We have already sent people to Korea and Thailand to search for opportunities," said Mr Li, who owns 51 per cent of Huada, a property and tourism conglomerate with fixed assets worth more than \$500m, according to the company's own unaudited figures.

He said his company had employed Wall Street bankers to help find opportunities in south-east Asia. Any acquisition would be financed by borrowing in either US or Hong Kong dollars, he added.

Both China's currency -

the yuan, which is not fully convertible - and the Hong Kong dollar have held steady against their US counterpart despite sharp depreciations elsewhere in the region. This, coupled with the fact that some companies in Asia are in need of financial rescue, has presented clear opportunities.

"For example, China buys a lot of palm oil from Malaysia, so I am going there to see if there are any Malaysian palm oil companies which are going bust," said Mr Li.

The economic official, who declined to be identified, said commodities and high technology were also the two areas in which China's state-run companies were seeking opportunities.

But, he added, recent rioting against ethnic Chinese in Indonesia had reinforced caution among state-owned companies.

Whereas Thailand and Korea had perhaps turned the corner in their crises, this was not necessarily true of other countries in the region, the official said.

Mr Li is one of a generation

of entrepreneurs who started out in the early 1980s

as small businessmen.

He began with an iced-drink stall, then bought a kung-fu film business and was eventually made the sole sales agent in Japan for a popular Chinese hair-restoring tonic.

He made most of his fortune, however, from borrowing to buy property and stocks in Hong Kong at low prices following the 1989 crackdown on political protests in Beijing. Since then, he has concentrated on businesses within mainland China.

Canadian banks lift first-quarter profits

Bank of Montreal reported net income of C\$351m (US\$254m) for its first quarter to January 31, up 12 per cent from C\$322m in the same period of 1997 despite a decline in investment banking. Our Financial Staff writes.

The bank, which recently announced plans to merge with Royal Bank of Canada, said that income growth was driven by revenue growth, good expense management and low loan losses.

Fully diluted earnings per share were C\$1.27, up 8.5 per cent from C\$1.16 last year. Return on equity was 17.3 per cent, compared to 17.7

per cent in the first quarter of 1997.

Meanwhile, Bank of Nova Scotia reported an 11 per cent rise in net income in the same first quarter, from C\$297m in the same period last year to C\$331m. The bank said it returned "solid results across most businesses".

Peter Godsoe, chairman and chief executive, said he expected "earnings to increase significantly over the next few years."

Earnings per share rose from 57 cents to 63 cents.

Televisa heir struggles with legacy of debt

When Emilio Azcárraga Jean came into his father's estate last April, he inherited Televisa, the largest media company in the Spanish-speaking world.

However, his father's personal debts, believed to be in excess of \$750m, transformed the 20-year-old heir into one of the most vulnerable and indebted chairmen in Mexico's corporate history.

According to Mexican bankers, those obligations have made Mr Azcárraga a prisoner of his creditors, who are demanding escalating fees to roll over all of his father's debts.

Mr Azcárraga's indebtedness has also depressed Televisa's share price, as the market is betting that, sooner rather than later, he will be forced to part with a substantial chunk of his shares.

Mr Azcárraga's father, Emilio "El Tigre" Azcárraga Milano, fell heavily into debt in 1994 when he bought out his sisters to build a controlling stake in Televisa.

The timing was disastrous. El Tigre acquired his sisters' shareholding when Televisa's American Depository Receipts were trading at close to \$60. A year later, the peso had been devalued, and Mexico's stock market had

crashed, and Televisa's ADRs had sunk below \$13.

To make matters worse, Televisa has not paid dividends since 1994 - a critical source of income that would have allowed El Tigre to service his debts.

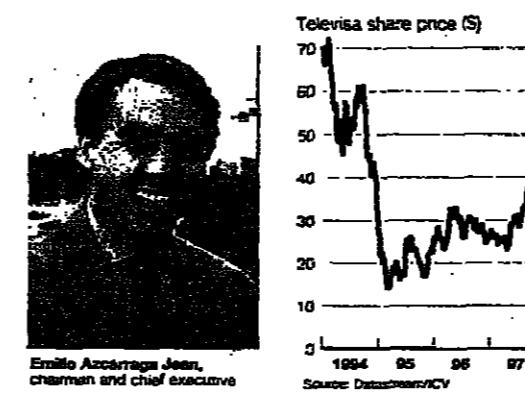
When Mr Azcárraga Sr died suddenly of cancer last April, his son inherited 52 per cent of Telecentro, the holding company which owns 58 per cent of Televisa and controls 100 per cent of the voting stock. The other shareholders in Telecentro are the Mr Azcárraga's sisters and stepmother, Alejandra Burillo, his cousin, and the Aleman family.

Mexican bankers say Televisa's share price, as the market is betting that, sooner rather than later, he will be forced to part with a substantial chunk of his shares.

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Poisoned chalice



chise - it only has to put its assets to better use," says Tim Baker, of SBC Warburg in Mexico City. "Mr Pérez Alonso will be under pressure to deliver results quickly to help Televisa's controlling shareholders sort out their problems."

Mr Baker estimates TV Azteca generated \$250m in cash flow last year on sales of \$450m. By contrast, Televisa's networks, which command two-thirds of Mexico's advertising market and double TV Azteca's audience, are estimated to have generated only \$220m last year. Televisa's other businesses, including magazine publishing, cable and satellite television, and radio broadcasting could raise the group's cash flow to \$317m, Mr Baker says.

Last month, Miguel Aleman Velasco, one of Mr Azcárraga's senior partners, said a secondary share offering could take place in March. Since then, however, Televisa has declined to confirm whether a secondary share offering is imminent.

Leslie Crawford

This is the fourth in a series on Latin American media markets. Previous articles appeared on January 20, January 3 and December 19.

RWE Performance Profiles

Looks like an interesting family.



RWE has been using its financial resources and expertise to build a first class portfolio of subsidiaries that promises continued solid performance in the future.

Our family of companies is well worth looking at. It includes such well known names as HEIDELBERG, a market leader in high-tech printing systems, HOCHTIEF, a major international force in airport construction and management, and CONDEA, which ranks among the foremost producers of base chemicals for detergents and cosmetics worldwide. As Europe's largest private energy company, RWE Energie is already well positioned for the newly liberalized energy market. But that's only part of our corporate story.

Carefully shaping our portfolio, we are focusing on companies that are among the leaders in their respective fields. We are also investing in future-oriented technologies such as telecommunications, another area in which RWE stands to benefit from European liberalization. Our portfolio is solid and dynamic.

Portfolio optimization is only one way in which we are enhancing RWE's attractiveness to investors. The restructuring of our shareholder base is another. This increases RWE's appeal in international financial markets. Take a closer look at our family.

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COMPANIES AND FINANCE: ASIA-PACIFIC

Sluggish quarter at Matsushita

By Michio Nakamoto
in Tokyo

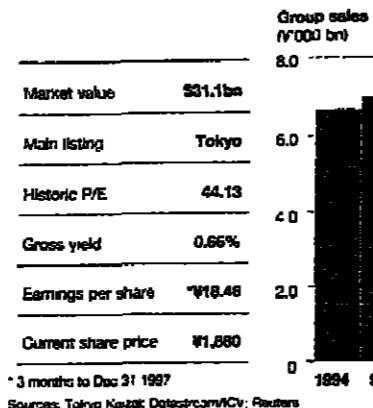
The impact of the Asian crisis and weak consumer spending in Japan were highlighted yesterday in Matsushita's third-quarter results, which showed a decline in profits on moderately higher sales.

For the three months to the end of December, Japan's largest consumer electronics group reported a 2 per cent rise in group sales to Y2.082.9bn (\$16.3bn). The relatively flat figure was blamed mainly on lower domestic sales, which fell 4 per cent.

Pre-tax profits for the quarter fell 5 per cent to Y97.1bn, while net profits declined 14 per cent to Y38bn.

As a result of the performance, Matsushita said full-year results would not be as good as it had forecast. Sales for the year are expected to be only 3 per cent above last year's figure, at Y7.870bn, compared with an earlier

Profile: Matsushita



forecast of Y7.850bn.

Pre-tax profits for the full year are forecast to be Y351bn, rather than the Y372bn expected, while net profits are projected to total Y124bn rather than Y153bn.

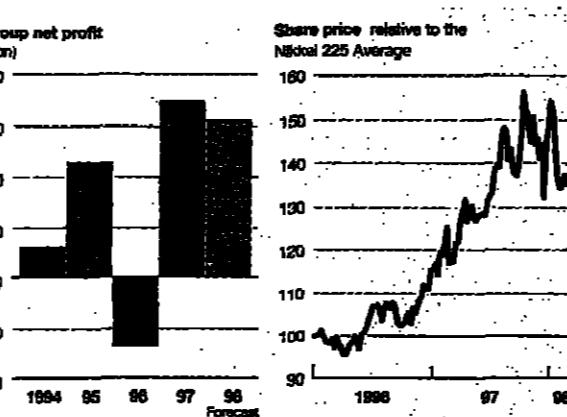
Pre-tax profits will be 6 per cent above last year, but net profits will fall 10 per cent.

Matsushita said it was hurt by weak domestic consumption in the quarter,

which damped demand for big-ticket items such as air conditioners and refrigerators.

Meanwhile, the weakness of domestic car production affected the company's sales of audio products for the car industry.

In overseas markets, the currency turmoil in south-east Asia has forced the company to increase prices by



Regent Pacific buys into Korean broker

By Louise Lucas
in Hong Kong

Regent Pacific Group, the Hong Kong-listed financial services group, has spent US\$10m to acquire joint control of a Korean brokerage - the first step of an expansion drive within Asia.

The group, which withdrew from the Asian fund management business two years ago, says it is now embarking on a "significant expansion" of its Asian business to capitalise on opportunities thrown up by the regional financial crisis.

Peter Everington, executive director, said other commitments included staff recruitment and further acquisitions.

The group is now in negotiations to acquire a fund management business in Hong Kong, and is launching distressed asset funds.

Its first deal sees the company acquire 22.5 per cent of Daeyu Securities, a medium-sized Korean domestic brokerage with 18 branches.

The Lee family, who sold the shares to Regent Pacific, will retain an equal holding.

Mr Everington said the acquisition was a good investment - he estimated its tangible cash value at double the current share price.

But he added that the reason behind the purchase was to inject Regent Pacific's strength into the Korean operation.

"Around the region at the moment, being a foreigner has turned into something magic," he said.

"You are seen as strong, and in many countries people are suspicious of their own financial structure, for example in Japan."

He said Daeyu Securities was an excellent platform for building funds.

"One of the first things we will do is show how strong the balance sheet is. We will write off the bad stuff, and start to run it on a more Western-style accounting basis."

"It is very over-capitalised. Regent Pacific will have the management, contract to run it, and we will get out of businesses we see as dead, and refocus."

Regent Pacific is one of a number of financial service groups starting to capitalise upon the Asian financial crisis by buying up operations in the region.

Mr Everington said US funds were still looking for investments in Asia, creating opportunities for debt-to-equity conversions and other restructuring.

"There are very few people who are going to have the credibility to manage money on the turnaround," he said.

ASIA-PACIFIC NEWS DIGEST

Weak ringgit hits Telekom

Telekom Malaysia's net profit fell 2.7 per cent to M\$1.83bn (US\$486.7m) last year as competition intensified and the sharp drop in the value of the Malaysian currency amid the Asian economic crisis took its toll.

The country's main telecommunications provider reported yesterday that its foreign exchange losses totalled M\$25m last year while interest costs amounted to M\$340m.

The weak ringgit has been especially hard on companies with debt denominated in foreign currency. Telekom said its total loans at the end of last year were M\$7.8bn, of which M\$2.2bn was in ringgit and the remainder in US dollars.

Telekom has been cutting costs at home while increasingly venturing abroad to offset increased domestic competition.

Analysts said the company might emerge from the crisis in better shape than its competitors, as the smaller groups found it increasingly expensive to import equipment to build up operations.

Telekom is optimistic. "The group believes that the economic situation will recover and that there will be ample opportunities for Telekom Malaysia to grow in the domestic market, which will be augmented by our overseas investment," said Mohamed Said Mohamed Ali, chief executive.

Sheila McNulty, Kuala Lumpur

CARS

Toyota takes over Tokyo dealer

Toyota is to take control of its Tokyo dealer in an attempt to boost sagging sales in the Japanese capital. Toyota's dealer in Tokyo will become a fully owned subsidiary of the carmaker, which owns about 57.7 per cent of the company.

The move is intended to support the Tokyo dealer's activities and reflects the fierce competition faced by Japan's largest carmaker, particularly in the nation's capital. Consumers in Tokyo have been attracted by the growing number of foreign cars and new, trendy models from rivals such as Honda.

Toyota's sales in the Tokyo market were stagnant at about 26,750 units last year, compared with 26,335 units the year before. Toyota's share of the Tokyo market, at 38.4 per cent, is lower than its overall share in Japan of 39.2 per cent. Toyota aims to provide the dealer with further funds to support marketing, store relocations and facility upgrades to boost its share of the capital's market.

Michio Nakamoto, Tokyo

AIRLINES

PAL sees 4bn pesos loss

Philippine Airlines expects to lose more than 4bn pesos (US\$99m) in 1998, compared with earlier expectations of breaking even which had hinged on a significant reflecting and modernisation programme. The airline blames the regional economic turmoil.

Jaimie Bautista, PAL senior vice-president and chief financial officer, projected bigger losses for this year than in 1997. PAL reported a net loss of 4.7bn pesos for the nine months to December 31. It pointed to foreign exchange losses and high financing charges. Mr Bautista said:

"When we made our projections last year, we didn't anticipate an economic crisis. We were looking forward to a good year." The airline had previously predicted it could turn around years of losses to break even in 1998 and earn 2bn pesos in 1999.

PAL had embarked on a \$4bn reflecting programme and acquired 36 new aircraft. "For now, all projections will have to be revised," Mr Bautista said. Last week it announced it would defer until 2003 the delivery of nine aircraft - six Boeings and three Airbuses - due in 1999. PAL is also terminating from next year its leases on four A300-B4s, five B737s and all B747-200s. PAL had already taken delivery of 20 of the 28 Airbuses ordered and will take delivery of five more this year.

Abby Tan, Manila

SOUTH KOREA

Production halts at Hyundai Motor

Hyundai Motor of South Korea said it would stop production until March 6, apart from the Atos and Starex models. It blamed the move on sluggish sales and rising inventories. Hyundai now has 45,000 cars in stock, with January sales at about 30,000 units, it said.

Earlier the Maeb Business Newspaper quoted a Hyundai employee as saying Hyundai had halted production of luxury cars such as Grandeur and Dynasty since February 4 because of the lack of demand, and that it was not certain when production would resume.

AFX-Asia, Seoul

Stock market gains help Cathay Life jump 77%

By Laura Tyson in Taipei

Net profits at Cathay Life, Taiwan's biggest insurance concern, jumped 77 per cent in 1997 from the previous year, chiefly because of stock market gains and the country's economic recovery.

The company also benefited from a regulatory change in July 1997 allowing the sale of life assurance policies for children under the age of 14, previously banned by the finance ministry.

Despite its reputation as traditional and unexciting, Cathay's dominance in the life assurance sector ensures that it will continue to be a cash cow for its owner, the reclusive Tsai Wan-lin, whose worth is reckoned on US\$7.7bn - putting him among Asia's richest men.

The company posted net profits of T\$1.18.5bn (US\$565m) on sales of T\$20.4bn last year, slightly above expectations in 1996.

Cathay's share of new business is 28 per cent.

Life assurance policies for children have proved to be popular for their tax benefits and as an investment. More than 2m policies have been sold and total market size is estimated at \$1bn.

Earnings growth should continue to be strong this year and next because of rising interest rates, although stock market gains may be lower than in 1997. The only uncertainty facing the company is that it must comply with recent employment laws by April, forcing it to set aside funds for pensions and overtime.

Taiwan's life assurance market will see steady premium growth at between 10 per cent and 15 per cent a year for some time, analysts said. At 80 per cent, the market penetration rate - calculated by dividing total premiums by population - is low against Japan at 450 per cent and the US at 140 per cent.

ANZ cuts workforce by 1,700

ANZ Banking Group, one of Australia's big four banks, is to cut its workforce by 1,700 under a project to make branches more efficient, AFX-Asia reports from Sydney. In the 1996-97 financial year, ANZ cut its Australian workforce from 23,727 to 22,113, a reduction of 11 per cent.

The project "will allow

ANZ customers to enjoy the benefits of more efficient service levels across the range of branch services, including tellings," said ANZ.

"A key aim of the project is to provide a sales focus and culture in branches, enabling staff to build a greater knowledge of processes and procedures."

Brokers said the plan was

likely to lead to significant cost reductions and higher efficiency. "It's very positive from an efficiency point of view," said Hamish Dee, a dealer with Henderson Charlton Jones.

ANZ said natural attrition would be used as much as possible in the programme.

It did not give a timeframe for the cuts.

YEAREND REPORT 1997

Total Return 32% for 1997

The total return to Investor's shareholders for 1997 exceeded the total return index for the Stockholm Stock Exchange by 4.3 percent. For the last 10-year period, Investor posted an average annual total return of 23.4 percent, compared with the total return index for the Stockholm Stock Exchange that amounted to 18.8 percent.

Investor AB is the largest Swedish industrial holding company. It generates value for the shareholders through long-term active ownership, active investment operations and trading. Over the past 25 years the average total annual return to the shareholders has exceeded 20 percent.

Investor AB holds 50 percent of Saab AB, one of the world's major aerospace and defence contractors. It also holds 50 percent of a number of Swedish, international, non-financial and non-financially active industrial companies. These include Astra, Incentive, Scania, Ericsson, Atlas Copco, ABB, STORA, S-E-Banken, SKF, SAS, IBM-data, GM Gruppen and Electrolux. Its largest shareholders are the Wallenberg family foundations and a number of mutual and pension funds.

Investor AB is based in Stockholm, with offices in Hong Kong, London and New York. The interim report can also be accessed on the Internet.

www.investor.se

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COMPANIES AND FINANCE

CCF plans rights issue for CIC bid

By Andrew Jack in Paris

Crédit Commercial de France, the French bank, plans a rights issue to help fund the purchase of CIC, the state-owned regional bank. If its bid proves successful.

Charles de Croisset, CCF chairman, said yesterday that the board - with support from its largest shareholders - had approved the principle of a "moderate" increase in capital.

He stressed that if his bank's bid were accepted by the French state, the acquisition of CIC would have a positive effect on the combined group's performance in the future.

The details emerged as Moody's, the credit rating agency, warned yesterday of the risk of a downgrade for any purchaser of CIC, stressing that its "modest" performance could put pressure on profits and its costs affect the "financial flexibility" of the acquirer.

Moody's added that integrating CIC would provide a "very serious challenge" for any new owner because of the bank's decentralised structure, the need to maintain commercial insurance links with GAN, its state-owned parent, and the French government's concern that any restructuring should not involve significant job losses.

The alert emerged the day after bids closed in the privatisation process for CIC, with

five candidates submitting offers out of the seven which had examined confidential financial information on the bank in the last few weeks.

Crédit Mutuel, another candidate, said that its bid was based on the need to position itself for the proposed single European currency.

Alongside CCF, the other bidders are Société Générale, Banque Nationale de Paris and ABN-Amro. A decision is expected by the end of March.

Mr de Croisset argued that CCF's bid would create a top-ranking bank with little overlap. Others have argued that the purchase of CIC would also act as a "poison pill", reducing the attractiveness of CCF itself as a takeover target.

CCF executives are believed to be considering the issue of preference shares as one of a number of ways of raising additional capital to help fund the CIC purchase.

Other French banks, including Société Générale, have already launched such issues in the last few months.

CCF's 1997 annual results published yesterday showed net income up 17 per cent to FF1.5bn (\$265m), on revenues up 13 per cent to FF10.9bn.

It raised the level of provisions to FF195m, up 23 per cent on 1996. That included a FF23m charge against the Asian crisis.

Euro Lloyd chain sold to Kuoni

German airline group Lufthansa and Karstadt, the German retailer, yesterday agreed to sell Euro Lloyd, one of Germany's biggest travel agency chains, to Kuoni, the international travel and tour operator, writes Graham Bowley in Frankfurt.

The sale is the latest move in the restructuring of the German travel industry. It follows the sale by Luft hansa of its stake in Hapag-Lloyd and the DER travel agency chain.

Lufthansa and Karstadt have already joined forces by merging Lufthansa's charter airline Condor with NUR, Karstadt's tour operating business.

They are forming a

so-called "yellow" alliance to take on the rival travel empire being built up around Preussag, the industrial conglomerate, which took over Hapag-Lloyd last year.

The Euro Lloyd sale price was not disclosed, but analysts said earlier reports had put the company's value at about DM100m (\$55.6m).

Euro Lloyd, which is strong in the corporate travel market, employs about 900 and in 1996 had revenues of DM1.07m. The sale still has to be agreed by Lufthansa shareholders.

Kuoni, which is Swiss-based, agreed to buy the 49 per cent Euro Lloyd stake held by Lufthansa and the 51 per cent owned by Karstadt.

Polish groups find safety in solidarity

The recent creation of the largest textiles group in central Europe sends a signal to Poland's fragmented industrial producers that consolidation is a way of facing the competitive challenge from the European Union and further afield.

The group is built around Prochnik, a Polish garment manufacturer in the industrial centre of Lodz, and was handled by the Piast investment fund, one of 15 set up under Poland's mass privatisation programme (MPP).

It has been closely followed by Hetman, another MPP fund which grouped Grajewo and Prospan, two local chipboard manufacturers. Like Piast, the Hetman fund wants to centralise marketing, investment and purchasing activities.

Hetman, which owns strategic shares in both plants, made the move to defend its position against Kaindl, a family-owned Austrian group which has won control of most of Poland's remaining chipboard production capacity.

The threat from Kaindl is all the more pressing as it is building a DM160m (\$88.9m) chip board factory with 800,000 cu m annual capacity at a special enterprise zone in Mielec, south-east Poland, which gives corporate tax breaks for up to 20 years.

"We're the first to do this," says Christopher Mikulski, a graduate of the Insead business school in Versailles, who managed Benetton's central European operations before moving to head Piast. "But the other investment funds will soon follow us and Hetman, and begin grouping the companies they

Yuksi hits back at Dart groupBy Robert Corzine
in London and Chrysalis
Freeland in Moscow

Yuksi, Russia's largest oil company, has vowed to rebuff what it views as "greenmail" attempts by Ken Dart, the US plastics magnate.

Eugene Svidler, Yuksi's chief financial officer, said the company "will not give in to racketeers", who he claimed were seeking preferential treatment.

Mr Dart, a minority shareholder in several of Yuksi's production subsidiaries, has led a campaign against the company, which he says has transferred all the value out of the subsidiaries.

Yuksi was recently punished by the Federal Securities Commission, Russia's stock market watchdog, for misreating minority investors. Last week it announced the creation of an international board of western consultants and bankers to create a "charter" to ensure it does not violate shareholder rights.

"We will explain more quickly and clearly the corporate governance issues," Mr Svidler said. But Mr Dart "can't stimulate us to take him out".

Yuksi is talking to other minority shareholders, including western hedge funds. But overtures to Mr Dart's group had been rebuffed. "He's not answering our calls... and he refuses to say what his potential losses are."

Walter Riemann, a lawyer for Dart Management, hit back, saying "it is simply not true" that the US group was refusing to communicate with Yuksi. But he declined to specify the extent of Dart's interests in the company or its potential losses. "It is not relevant," said Mr Riemann, who added that Dart was "happy to look at any proposal" put forward by Yuksi.

Yuksi said there was little value in Russia for crude oil produced at the wellhead, the level at which the minority shareholders have invested. It claims value is created by the integrated group when it exports the oil or moves it to a domestic refinery and into a distribution system.

"We need to communicate better," said Mr Svidler. "But give us some time... Mr Dart is asking us to do something that is not in the long-term interests of the company."

He added Yuksi was in talks with five potential international oil partners.

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COMPANIES AND FINANCE: EUROPE

Price-fixing fears depress SGL Carbon

By Graham Bowley in Frankfurt and Mark Suzman in Washington

Shares in SGL Carbon, the world's leading carbon and graphites group, fell by around a fifth yesterday over fears that the German group might be implicated in a price-fixing scandal in the graphite electrode industry.

One of SGL's main rivals, Showa Denko Carbon, the US subsidiary of Japanese group Showa Financing, pleaded guilty on Monday to

anti-competitive practices and agreed to co-operate with investigations by US authorities.

The US Justice Department, which imposed a \$2m fine on Showa, said the charges were part of a wider investigation into price-fixing and said more prosecutions could follow.

The charges raised speculation that investigations would now focus on SGL Carbon, one of the market leaders, which has been under investigation with

other companies by US and European anti-trust authorities since last summer.

SGL Carbon officials refused to comment on the implications for the company of the Showa ruling. "We are assessing the situation. There is nothing we can add," a spokesman for the Wiesbaden-based company said.

SGL Carbon shares fell by more than DM30 or 21 per cent, before recovering to close at DM199.5, down more than 16 per cent.

Last June investigators in Germany and the US searched and removed documents from SGL Carbon offices in Germany and in North Carolina in the US.

Other manufacturers, such as the Pittsburgh-based Carbide/Graphite Group and UCAR International of Connecticut, have also been drawn into the probe.

SGL Carbon has maintained that no specific allegations have been made against it. The European Commission said yesterday

it would continue its own investigations into allegations of price-fixing.

SGL Carbon has enjoyed tremendous success since it was spun off from Hoechst, the German chemicals and pharmaceuticals group, earlier this decade. SGL's shares have risen sharply in the US and other countries between 1993 and 1997.

Chief executive Robert Koehler has pushed to make the company more global. Last year it had sales of DM2.1bn (\$1.17bn) and an

operating profit of DM376m. It is one of the few German companies to publish accounts according to US GAAP.

The US Justice Department ruled that Showa Denko Carbon had fixed prices and allocated market share for graphite electrodes in the US and other countries between 1993 and 1997.

In the US alone, the market for graphite electrodes - which are used in the steel industry - was worth approximately \$300m in 1996.

EUROPEAN NEWS DIGEST

Neste advances ahead of merger

Neste, the Finnish oil and petrochemicals group, yesterday announced sharply higher profits despite the negative impact of falling oil prices and refinery shutdowns. The company - which is finalising a merger with state power group Imatran Voima (IVO) - said pre-tax profits rose from FM466m to FM552m (\$180m) last year, on sales up from FM45.4m to FM45.6m.

However, the improvement was distorted by Neste's performance in 1996, when it was hit by heavy oil trading losses and reverses at Borealis, its jointly-owned chemicals group. Senior officials said it was a creditable performance, particularly as the 1997 figures were achieved after a FM250m write-off on oil stocks and the FM200m cost incurred on the maintenance shutdown of its Porvoon refinery near Helsinki.

Operating profits, moreover, rose from FM1.08bn to FM1.2bn even though the oil refining and bulk sales division was held back by falling prices. The company said prices for Brent Blend crude oil had fallen from \$25 a barrel to \$16 a barrel since January last year, while refining margins remained under pressure. Profits in exploration and production rose from FM452m to FM522m, although contributions from the chemicals division tumbled from FM332m to FM172m.

Neste's balance sheet, meanwhile, will be strengthened this year by almost FM4bn following one-off gains on the sale of its 50 per cent stake in the Borealis joint venture with Statoil of Norway. Earnings per share rose last year from FM3.14 to FM3.26. An increased dividend of FM3.50 against FM2.50 has been proposed. Neste shares fell FM0.50 to FM141.50.

■ FORESTRY

Enso defies volatile paper price

Enso, the Finnish forestry group, yesterday defied volatile pricing in the paper industry by reporting a sharp increase in full year profits. The company, one of Europe's largest paper producers, saw pre-tax profits jump from FM1.67bn to FM2.29bn (\$419m) on sales ahead of FM25.7m to FM29.9m.

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Although prices for some grades of paper fell during the year, Enso's figures were bolstered by maiden contributions from E. Holzmann & Cie, the privately-owned German group, in took a majority stake for \$350m last year.

Jukka Hamala, chief executive, said profits had also been enhanced by proceeds on the sale of Enso Paperikemia, part of the group's forest chemicals division.

At the operating level, profits rose from FM2.71bn to FM3.1bn as increased delivery volumes compensated for price volatility. Mr Hamala, however, said the fourth quarter had been hit by economic turmoil in south-east Asia, which accounts for about 8 per cent of group sales.

This was offset by steady growth in Europe and North America, where European producers have benefited from the strength of the US dollar.

Earnings per share rose from FM4.50 to FM5.57, or from FM3.56 to FM5.02 including deferred tax provisions. An increased dividend of FM2.20 has been proposed, against FM1.80 last time. Enso's most commonly traded R shares were up FM0.50 at FM48.

Tim Burt, Stockholm

■ PHARMACEUTICALS

Teva expects improvement

Teva, Israel's leading pharmaceuticals company, said yesterday it expected profitability to improve this year after shouldering high marketing costs and one-off charges in the fourth quarter. Net income for the fourth quarter last year was \$21.5m, or 34 cents a share, before a one-off charge of \$21m compared with \$30.27m, or 49 cents, over the same period the previous year. After the charge, earnings per share for the quarter fell to 1 cent from 49 cents in 1996.

However, sales and profits for all of 1997 rose, with revenues up from \$653.7m in 1996 to \$1.1bn. Net income rose from \$58.82m to \$122.4m, before the fourth-quarter charge in 1997. In 1996 there was a \$14.9m charge. Earnings per share were \$1.65 compared with \$1.20 in 1996.

Judy Dempsey, Jerusalem

■ GERMANY

Axel Springer ahead 28%

Axel Springer, the German magazine and newspaper publishing group, said net profits rose 28 per cent last year to DM4.6bn (\$116.7m). Turnover was 4 per cent higher at DM4.6bn. Shareholders will again receive a DM20 dividend, along with a bonus of DM4 to mark the sharply improved financial performance. The company, whose daily newspaper titles include *Die Welt* and *Bild*, the mass tabloid, is in a phase of expansion but has also been unsettled internally by a change of top management. Jürgen Richter, who launched new titles and increased profitability, was recently replaced by August Fischer, a former executive with Rupert Murdoch's News International. This was after Mr Richter had lost the confidence of Friede Springer, the main shareholder and widow of the group's founder.

Andrew Fisher, Frankfurt

■ COMPAGNIE BANCAIRE

Paribas wins 98% of shares

Paribas, the French banking group, said yesterday it controlled 98 per cent of Compagnie Bancaire, the specialist financial group, following the takeover it launched in November. Compagnie Bancaire said shareholders would vote on the payment of a dividend of FF7.317m (\$52.5m) and a merger with Paribas at the annual general meeting on May 12. The group also reported a strong return to profits in 1997, with net income of FF72.04bn compared with losses of FF7.48m in 1996 after including exceptional provisions of FF7.25m.

Andrew Jack, Paris

■ SHARE INDICES

Stoxxx sees profit by 2000

Stoxxx, the Zurich-based company set up to market a range of new European share indices, should be profitable by 2000 at the latest, one of its leading shareholders indicated yesterday. The company, with SFr1m (\$689m) in capital, is owned in equal proportions by the French, German and Swiss stock exchanges, and Dow Jones. It will launch its indices on Thursday, and aims to be profitable within two years through sale of the information to subscribers.

Andrew Jack

■ IFR AWARDS

Lira Bond House of the Year 1996-1997

Lira Bond Issue of the Year 1993-1994-1997

IFR AWARDS

Lira Bond House of the Year 1996-1997

Lira Bond Issue of the Year 1993-1994-1997

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IFR AWARDS

Lira

COMPANIES AND FINANCE: UK

Offer values US factory software group at \$375m

Wonderware agrees Siebe bid

By Andrew Edgecliffe-Johnson

Wonderware of the US agreed yesterday to a \$375m bid from Siebe, which will expand the engineering and electronics group's fast-growing control systems division.

The 11-year-old Californian group pioneered the use of Microsoft Windows software applications for automating factories, but specialises in serving smaller users than Siebe's Foxboro business.

The \$24 per share offer represents a multiple of 66 times Wonderware's 1997 pre-exceptional profits after tax, and is 50 per cent above Wonderware's previous trading price on Nasdaq.

Alex Yurko, Siebe's chief executive, said that although the headline figure might look "pricey", it reflected Wonderware's rapid growth since the middle of last year, when it bundled its entire product line into one package, FactorySuite.

Wonderware had a turbulent period in 1996 with the departure of its founders and heavy development investment that put it into the red. However, the success of FactorySuite, meant the group made \$4.7m of last year's

\$5.9m pre-tax profit in the fourth quarter.

Siebe plans to retain Wonderware's directors and to run it as a separate subsidiary. The purchase price includes \$22m profits on share options.

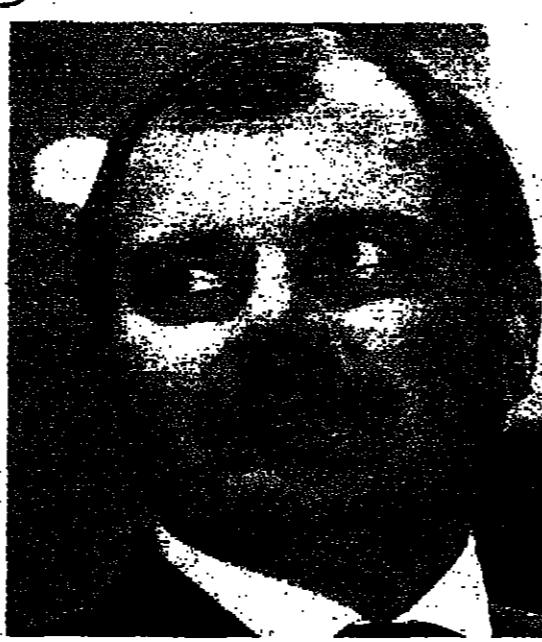
Wonderware reported turnover of \$82.5m in 1997 and had net assets of \$66.5m at December 31. Analysts said there was scope to improve its operating margins from the fourth quarter's 15.4 per cent.

Mr Yurko said Siebe could save \$3m by sharing administrative costs, as it already owned a company in Irvine, California, where Wonderware was based.

"Profitability could conceivably explode," he added, as the acquisition would broaden each company's distribution network, bring Siebe a list of blue-chip clients, and allow the pair to share costs and technology.

Siebe had been looking for "clip-on" acquisitions of about \$150m in industrial equipment, and had signalled it was bargain-hunting in Asia. Mr Yurko said yesterday: "We have seen nothing in Asia that whets our appetite."

The pace of acquisitions would now slow down, he



Allen Yurko has been eyeing Wonderware for two years

said, as it would have more than \$1bn (\$1.67bn) net debt and 90 per cent pre-forma gearing. Interest cover would remain comfortable at 6.4 times.

He added that Siebe had been watching Wonderware for two years, and had planned "to take a hard look

at it" in early 1999. The strength of the fourth-quarter results forced its hand.

Siebe's shares rose 12p to £11.68 yesterday while Wonderware jumped 57p to 28p, its highest level since June 1996. Siebe was advised by Merrill Lynch and Wonderware by Taylor Rafferty.

Ashley Ashworth

Provisions and disposal costs hit NatWest

By George Graham

National Westminster Bank yesterday did its best to close the door on a disastrous year that saw the unravelling of its strategy of building a global investment bank and dragged its pre-tax profits down to £1.01bn (£1.66bn) against 1996's already dismal level of £1.12bn.

Disposing of its equities businesses proved costlier than disclosed in December, with pre-tax losses for NatWest Markets, the group's investment banking division, climbing to £76m, including a £292m restructuring charge.

Lord Alexander, chairman, said that had obscured the performance of other businesses in which the bank had "a really excellent underlying franchise".

Pre-tax profits in NatWest's UK retail and business bank rose 48 per cent to £962m, despite heavy investments in overhauling its network. That produced a return on equity of 28 per cent, compared with 11 per

cent last year and a long-term target of 17.5 per cent. But bad debts and restructuring costs in the US dragged profits at Coutts, NatWest's private banking unit, down to £22m (£106m), and profits from the treasury division fell 3 per cent to £24m.

NatWest made provisions of £17m to cover £23m of loans to South Korea, Indonesia and Thailand which have already turned sour. It set aside another £20m as a general provision to cover the rest of its £1.45bn exposure to those countries.

This offset a 43 per cent drop in UK provisions to £155m, leaving the group's total charge for bad and doubtful debts at £562m (£545m).

Derek Wanless, chief executive, said NatWest had faced up to the "painful realities" of its mistakes in the international banking arena and would concentrate on its core UK franchise.

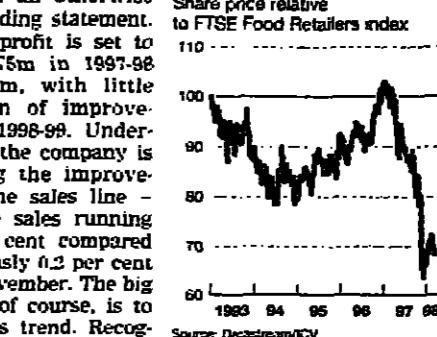
The shares fell 21p to £11.04.

Lex, Page 14

LEX COMMENT

Safeway

Safeway
Share price relative to FTSE Food Retailers index



At least Safeway is not in denial. That is the good news from an otherwise gloomy trading statement. Operating profit is set to fall to £22.5m in 1997-98 from £330m, with little expectation of improvement for 1998-99. Understandably, the company is trumpeting the improvement in the sales line – like-for-like sales running at 3.2 per cent compared with a measly 0.2 per cent back in November. The big change, of course, is to sustain this trend. Recognition that the problem goes deeper than merely dropping the ball last autumn offers some hope. The company has faced up to the fact that the faltering sales line has its roots in neglect, over a long period, of fundamentals like value, product and service. Belatedly, the company is coming into line with its main competitors. The £50m extra investment will help it make up lost ground.

Whether this will guarantee Safeway an independent future is less clear. It is not inconceivable other members of the big four – Asda, J Sainsbury, and Tesco – have all had a turn at coming from behind. In principle, Safeway should be able to do the same. The focus on the "family shopper", coupled with other planned changes, has the potential to deliver benefits.

But clearly the mooted tie-up with Asda, offering some £200m annual cost savings, would have been a quicker route to unlock value. Without it – and the current management only offering jam in 1999 – there should be no hurry to own the shares.

Power struggle sinks £110bn drugs empire

Daniel Green charts the boardroom battles between Glaxo Wellcome and SmithKline Beecham over the proposed merger

It was on Monday February 16 that Sir Richard Sykes, chairman of Glaxo Wellcome, came to believe that the £110bn (£184bn) merger he planned with SmithKline Beecham was heading for the rocks.

Two weeks had passed since the two companies had revealed they were in talks to create the world's biggest pharmaceuticals company.

Between 70 and 80 Glaxo people and almost as many from SmithKline were preparing the way for confirmation of the merger in early March.

However, many in the Glaxo teams were uneasy about the deal Glaxo took over Wellcome, its UK rival, only three years ago. Glaxo had been the dominant partner, and even then the merger had been a painful experience that included job cuts at some Glaxo sites.

The deal with SmithKline was different, billed by both companies as a merger of equals. The size difference between the two was reflected largely in the financial structure of the deal: 55.6 per cent to Glaxo's shareholders and 40.5 per cent to SmithKline's.

But as the talks progressed, Glaxo people began to think of themselves as much bigger. The company's £80m sales in 1997 was entirely in prescription drugs.

SmithKline sells non-prescription drugs, toothpaste,

and soft drinks such as Ribena and Lucozade as well as prescription drugs. It also has a network of laboratories working for doctors and hospitals and a loss-making drugs distribution business.

However, take away all but the prescription drugs, and SmithKline's 1997 sales were £4.6bn, just over half Glaxo's figure.

Why should Glaxo be in a merger of equals – in terms of the core drug products – with a company barely half its size, ran the thinking.

As rumblings began to drift up towards Sir Richard that his managers wanted a bigger slice of the pie, both companies needed to break off talks to present their 1997 annual results.

SmithKline wanted to include an upbeat statement on the progress of the talks. Sir Richard "vetoed" this. He agreed only to a brief statement that a further announcement would be made in early March.

SmithKline staff had little inkling of why Glaxo was being so cautious, but agreed to the change. Jan Leschy, its chief executive, stuck to the agreed statement at the results presentation on February 17.

The next day, as SmithKline's people resumed the merger preparations, Glaxo's

were stunned. They accused him of going back on agreed arrangements, but the Glaxo chairman was unmoved.

On Saturday, senior SmithKline executives flew to Philadelphia, SmithKline's US headquarters where Mr Leschy is based.

Over the weekend, SmithKline executives came to the conclusion that Glaxo was trying to turn a merger into a takeover.

The SmithKline board meeting that followed on Sunday February 22 decided on a simple course of action to solve the problem: four top men would meet on Monday in central London, in a last-ditch attempt to rescue the deal.

The four were Sir Richard, Mr Leschy, Sir Roger Hurn, Glaxo's non-executive deputy chairman, and Sir Peter Walters, SmithKline's non-executive chairman.

The meeting was a failure. The problem was not the price of the deal, the company's relative valuations had been set by the stock market. Nor was it the possibility that the new company might sell SmithKline's consumer side, its laboratories or drugs distribution business. The documents both sides were preparing showed the whole of SmithKline becoming part of the new

business. Nor had Glaxo's due diligence discovered a black hole at the heart of SmithKline.

The problem was what Glaxo saw as an unfair balance of power and what SmithKline saw to be an attempt by Glaxo to rule the new drugs empire.

In retrospect, the preparation before the announcement of talks had been too hasty. A board structure was made public that Glaxo had come to regard as a proposal and SmithKline as set in stone.

By February 23, that difference poisoned the atmosphere between the two companies, and their deal died.

Before dawn yesterday, the damage limitation exercises had begun. Both companies plan to issue "forward-looking" statements, giving projections the merger rules prevented them from giving at the time of the annual results. But the question remains of whether either of these companies will remain as they are a year from now.

"The logic that brought these two companies together is still in place," said one City pharmaceuticals analyst yesterday. "Industry consolidation will continue."

SmithKline faces the more

difficult problems in the short term. The company needs cash. Although debt is falling, it has admitted that it does not have the resources to exploit fully the possibilities being turned up by its genetics research operations.

Mr Leschy has failed to complete two mergers. He lifted American Home Products in January after Glaxo proposed an even grander marriage. These failures have corroded one of the best management reputations in the pharmaceuticals industry.

Mr Leschy, a former professional tennis player, has often said that he planned another phase in his life after SmithKline and before retirement. He will not want to bow out at a low point, and the stock market is pricing the companies' shares as if a merger will take place.

Glaxo's problems seem to be less pressing; it is already among the world's top three drug companies. But the company has suffered from the expiry of patents on its best selling drug, Zantac, an ulcer treatment, and on Zovirax, for herpes.

The trouble with being so big is that you have to launch more products to grow at a given rate. Glaxo

may have new products growing quickly but it is not yet clear that it will be enough to return it to the pre-eminence it enjoyed in the 1980s.

Shareholders pick up pieces

Like parents whose child

three weeks ago. Graham Wood, head of UK shareholder relations at Standard Life, said he wanted a good explanation on why the deal did not happen but was confident he would get it.

"Both these companies have strong non-executives on the boards. That makes me think there must have been a problem of substance," he said.

The non-executives of both companies refused to talk. The only comment from Glaxo was that the issue was "red hot" and could not be discussed.

SmithKline said the episode was now closed and the non-executives would have been mad to try to pressure the executives into doing a deal they were not happy with.

This view is supported by Cary Cooper, professor of organisational management at University of Manchester Institute of Science and Technology.

He said that merging companies tended to overestimate financial benefits and underestimate the importance of non-financial factors such as management style. "The evidence is clear. When cultures are not right and management is incompatible you should not go ahead with the merger," he said.

Safeway issues further warning

By Peggy Hollinger

Safeway, the UK's fourth largest food retailer, yesterday admitted it would have to sacrifice profitability to survive as an independent company, as it issued its third profits warning in a year.

The group, which confirmed reports in the Financial Times last week of disappointing current trading figures, said annual pre-tax profits would fall from last year's £430m to about £375m (£626m) this year.

Moreover, a £40m investment programme in price promotions, products and the supply chain was likely to leave profits flat in 1998-99.

The group also announced

Standard Life in mutual fund move

By Christopher Brown-Hynes

Standard Life, Europe's largest mutual life insurer, is to take on the UK's leading fund manager, by setting up an investment subsidiary targeting corporate pensions and mutual funds.

The subsidiary, Standard Life Investment Management, will run as a separate company, and with £600m (£100bn) under management will have twice the assets of any other Scottish fund manager.

Its ambition is to win mandates from third parties and take significant market share not only in the UK, but in Europe and North America.

The group believes its financial strength will attract business.

Sandy Crombie, chief executive of the new unit, said the aim was to create a "substantial global investment operation".

"We believe the marketplace will recognise the quality of our investment operation and that it will present serious competition to the established UK investment houses."

Standard Life has built up its investment operations over the past four years, doubling staff to 400.

The new subsidiary is part of this organic expansion, but it also aims to exploit the recent underperformance of some rival fund managers.

The group believes its financial strength will attract business.

Recommended Cash Offers by Lazard Brothers & Co., Limited on behalf of Webinvest Limited (incorporated in England)

a wholly-owned subsidiary of Investcorp S.A.

for

Watmoughs (Holdings) PLC

Lazard Brothers & Co., Limited ("Webinvest"), a wholly-owned subsidiary of Investcorp S.A. ("Investcorp"), that, by means of an offer document dated 24th February, 1998 (the "Offer Document") and by means of the Offer, offers the whole of the issued and to be issued share capital of Watmoughs (Holdings) PLC ("Watmoughs"). Terms defined in the Offer Document have the same meanings in this advertisement.

The Offers, which are subject to the conditions and the further terms set out in the Offer Document, are made on the following basis:

For each Watmoughs Ordinary Share 345p in cash

For each Watmoughs Preference Share 120p in cash

Webinvest's Preference Offer values the whole of the issued Ordinary Share capital of Watmoughs at approximately £23.8 million

Webinvest's Ordinary Offer values the whole of the issued Preference Share capital at £12 million.

The full terms and conditions of the Offers (including detail of how the Offers may be accepted) are set out in the Offer Document and the Forms of Acceptance.

Watmoughs Shareholders who accept the Offers may rely only on the Offer Document and the Forms of Acceptance for all the terms and conditions of the Offers.

The Offers have, by means of this advertisement, been extended to all persons to whom the Offer Document may not be despatched and who hold, or who are entitled to have allotted or issued to them, Watmoughs Shares. Such persons are informed that copies of the Offer Document and Forms of Acceptance are available for collection during normal business hours from The Royal Bank of Scotland plc, Registrar's Department, New Issues Section, PO Box 839, Consort House, East Street, Bedminster, Bristol BS9 1NZ and from The Royal Bank of Scotland plc, Registrar's Department, New Issues Section, 3-10 Great Tower Street, London EC3R 5ER

Dollar firms on Greenspan testimony

MARKETS REPORT

By Richard Adams

The dollar and sterling were firmer against other major currencies in late foreign exchange trading, after yesterday's testimony by Alan Greenspan, the US Federal Reserve chairman.

Dealers said that the D-Mark suffered from weak inflation figures in Germany, and profit-taking against the yen. The D-Mark was Y70.96 in Europe, after retreating from the previous close of Y71.13.

Elsewhere in Europe, Poland's zloty climbed to a nine-month high yesterday, as the central bank appeared to have avoided selling the currency ahead of the first meeting of its new monetary council today.

Strong foreign buying of Polish equities and government bills saw the zloty rise over 2.50 per cent above the centre of its trading band.

Against the D-Mark, the dollar ended trading hours in London yesterday at DM1.7819, slightly better than its close on Monday of DM1.7888. In New York, the dollar slipped below DM1.80 at noon.

The pound also strengthened against the core European currencies. After its

sharp fall on Monday, sterling clawed back 1.2 pfennig against the D-Mark, to end in London at DM2.3681.

Dealers said that the D-Mark suffered from weak inflation figures in Germany, and profit-taking against the yen. The D-Mark was Y70.96 in Europe, after retreating from the previous close of Y71.13.

"There is no question that there is something different about what is going on in this economy," he said.

The market was on alert for any mention of deflation. Instead, Mr Greenspan said the fall-out from Asia might hurt economic growth "more than is desirable", although he also warned the Asia effect might not be enough to cool domestic demand.

The dollar showed little reaction to news that January's consumer price index was unchanged, while the core rate - excluding food and energy - rose by 0.2 per cent. Both were in line with market expectations.

But traders said the dollar may have been helped by a

Addressing the House Banking Committee in Washington, Mr Greenspan said he saw "something different" occurring in the US economy, but denied it added up to the start of a new economic era.

"There is no question that there is something different about what is going on in this economy," he said.

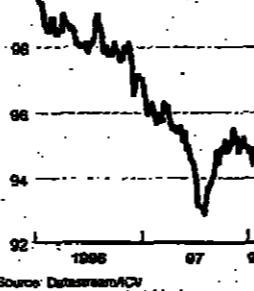
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But traders said the dollar may have been helped by a

French franc

Trade-weighted index (rebased)



Source: Datastream

French franc rates in May should think again.

Under the Maastricht Treaty, the pre-announced rates will not be binding - they are only recommendations. That is because Maastricht says Ecu must not change the external value of the Ecu - and the value of the Ecu was fixed at 1:1 to the euro at the 1995 Madrid summit.

Ministers have no choice but to stick with the prevailing Ecu rate under the Treaty. But the 1:1 Ecu-euro exchange rate requirement means there will be a one-off arbitrage opportunity.

The situation could give rise to speculative trading. Central banks could then be distressed sellers or buyers of currency on December 31 or previous days. This might give rise to one-way bets for the market - and with the members states holding the losing tickets.

strong US consumer confidence index for February, released at the same time as Mr Greenspan's testimony. The index rose its highest in nearly 30 years, to 133.3 from a revised 128.3 in January.

■ Anyone thinking forex dealers can give up and go home once the members of the single currency announce their Euro conver-

FOREIGN EXCHANGE RATES

	Over night	One month	Three months	Six months	One year	Lomb. rate	Dis. rate	Rico rate
Belgium	\$1	3/4	3/4	3/4	3/4	6.00	2.75	2.30
France	\$1	3/4	2/4	3/4	3/4	4.60	-	2.30
Germany	\$1	3/4	3/4	3/4	3/4	4.50	2.50	3.30
Ireland	\$1	6/4	6/4	6/4	6/4	-	6.75	5.61
Netherlands	\$1	3/4	2/4	3/4	3/4	5.00	2.75	2.30
Switzerland	\$1	1/4	1/4	1/4	1/4	1.12	-	1.25
US	\$1	5/4	5/4	5/4	5/4	5.00	-	-
Japan	\$1	1/4	1/4	1/4	1/4	0.50	-	-

■ US LIBOR BBA London

Interbank Floating - \$1 5/4 5/4 5/4 5/4 5/4 - -

US Dollar CDs - \$1 5/4 5/4 5/4 5/4 5/4 - -

ECU Libor 3m - \$1 5/4 5/4 5/4 5/4 5/4 - -

US 3m - \$1 5/4 5/4 5/4 5/4 5/4 - -

The FT has restored the Libor PT London rates. Lending rate with the FSA London rate.

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COMMODITIES AND AGRICULTURE

Sharp volatility seen in copper

By Gary Mead

Low international prices for copper are biting into mining operations, yesterday forcing the Chilean company El Bronce to suspend plans for a new \$20m project planned to start production in late 1999.

Although a small project - annual output was for some 7,000 tonnes - the postponement symbolises the current bearish market view of copper's medium-term future. But some analysts and traders believe there may be sharp volatility in the short-term.

"We are looking for a copper sur-

plus this year of about 400,000 tonnes," said Martin Squires, analyst with Rudolf Wolff, which he describes as a "copper bear for the remainder of the century". But he believes a significant upwards spike could occur in the second quarter of this year, with "\$2,000 a tonne being easily achievable". Three-month copper was last \$2,000 a tonne in early October 1997, but has steadily fallen since then to \$1,629 yesterday.

While the fundamentals point to heavy oversupply this year, "supplies of scrap copper are very tight right now, and mining is still suspended at Ok Tedi [the large cop-

per concentrate mine in Papua New Guinea, in which BHP is a majority shareholder]; although there is an over-supply of supply, we should not rule out a brief, short-covering rally," said Tony Warwick-Ching, analyst with Flemings Research.

According to some traders, large investment funds now hold uncommonly large "short" positions in the copper market (that is, they have sold metal they do not own in the hope the price will fall and they can buy it later and keep the difference). Coinciding with tight scrap supplies and the possibility of large-scale Chinese buying at such relatively low

prices, could induce a scramble for metal and a significant price spike, they say.

Lawrence Eagles, at brokers GNL, thinks the fundamentals in the copper market indicate the need for mine closures to bring supply and demand into greater balance. But he also thinks a short, and possibly very sharp, price rise could happen.

"It could be in the next couple of weeks, or the next couple of months. The price needs to get down to 70 cents a pound, about \$1,540 a tonne, before we see significant mine closures. That news could be the trigger for opportunities on the upside."

Bearish mood in base metals

MARKETS REPORT

By Gary Mead

The generally bearish mood in base metals persisted on the London Metal Exchange as the price for three-month copper first dipped to a low of \$1,616 a tonne before recovering to close unchanged at \$1,629.

Nickel came under severe pressure, losing \$140 to end at \$3,360 a tonne - a four-year nadir - with some traders anticipating a slide beneath \$3,000 in coming days.

The fragility of gold continued, with the London afternoon "fix" at \$291.40 a troy ounce being 90 cents lower than that of the morning.

A comment by Jean-Claude Trichet, governor of France's central bank, that

"we have no intention of selling any gold, or in any way downplaying the role of gold as a reserve asset," in the magazine Central Banking, appeared to have been shrugged off by the market, burdened as it is by fears of central bank reserve sales.

Brokers GNL said in a research note that "gold will soon start to receive positive news about mine closures".

• Crude oil prices on London's International Petroleum Exchange shuffled sideways in late afternoon trading, with short-covering and profit-taking helping it to stay above recent lows, Reuters reports.

The benchmark Brent blend for April delivery was up 7 cents on the day at \$13.90 a barrel, well below the intra-day high of \$14.10.

"I think there is a sentiment that we've seen the bad news [for prices] that we're going to see this week... though, fundamentally we're still in a bear market," one broker said.

India to fight US move on basmati rice

By Kunal Bose in Calcutta

The Indian government is taking steps to fight the recent decision by the US to grant a patent to the term "basmati" to RiceTec, a Texan-based US company.

Naresh Chandra, India's ambassador to the US, says he is confident India will be able to prove that "basmati" refers to a variety of rice that is typically Indian, and this will induce the US to revise the patent granted to RiceTec.

The Indian government is now considering whether to ask the US patent office to review the case, or to complain to the World Trade Organisation, on the basis that patent is a *prima facie* violation of Article 22 of the International Treaty on Trade Related Intellectual Property Rights, or Trips.

Suman Sahai, a geneticist and president of Gene Campaign in India (a non-governmental organisation) which is lobbying the Indian government to take action on the issue, has said that as US sparkling wine producers cannot market their product as champagne, nor should US rice producers market their rice as basmati.

An Indian government official said the possibility of seeking to have the term basmati defined as relating solely to a geographical part of the Indian sub-continent was being explored.

"We have got recorded evidence to show that basmati rice was traded and used as a quality benchmark in parts of India a century ago," he said.

The code of practice for rice in the UK, the largest market for basmati rice in Europe, allows long grain aromatic rice grown only in India and Pakistan as basmati rice. Similarly, Saudi Arabia allows basmati rice originating only in the Indian sub-continent to be sold as basmati rice."

Net benefit from El Niño in Peru

In the northern Peruvian port of Paita, even the pelicans are listless. With ocean temperatures up to eight degrees centigrade higher than normal, the usual abundance of fish close to the shore has vanished. The small boats that form the bulk of the anchovy and sardine fleet lie idle and weather-beaten fishermen console themselves with ice-creams.

A ban on anchovy fishing, a precaution at this time of year to protect the species, is for once academic.

"Essentially, there has been no anchovy fished since El Niño's second peak in November," says Richard Diaz, general manager of SNP, Peru's national fisheries society.

High ocean temperatures, especially off the northern coast near Ecuador, have pushed anchovy shoals to seek colder waters well offshore and out of range of the Peruvian fleet of small purse-seiners.

After 10 relatively normal months, almost no anchovy at all was caught in November and December. SNP estimates that Peru's total catch for 1997 was 7.6m tonnes, 18.9 per cent lower than 1996's 9.4m tonnes.

Against all the odds, however, 1997 closed an excellent year for Peruvian fishing, with exports topping \$1.36bn.



Silver lining: Peruvian fishermen struggle to launch their boat but El Niño has raised prices

2.5 per cent up on 1996's previous record.

Thanks to El Niño, fishmeal - processed primarily from anchovy, with small quantities of sardine and mackerel - brought a record \$981m last year, according to the SNP.

Fears of shortages resulting from the warm current's negative impact on fish stocks drove prices on the international markets to records of more than \$700 a tonne of prime quality meal.

With the anchovy catch already at its effective limits for sustainability of the biomass, some of the more forward-looking Peruvian fish-

ing companies are turning their attention to canning, one of the industry's mainstays in the 1970s. Last year, 382,000 tonnes of fish caught went for canning, almost 80 per cent up on 1996.

Illustrating the rapidly increasing efficiency of some of the newer plants coming on stream, output of canned fish more than doubled, reaching some 11m cases. "Not since 1981 - the last good fishing year before the 1982-83 El Niño - has Peru produced so much canned fish," says Mr Diaz.

The trend looks set to continue. Pesquera Austral, Peru's second largest fishmeal and fish oil producer, is investing heavily in canning. In 1997, it inaugurated its first canning facility in the northern port of Paita, alongside its more traditional processing activities, and produced some 3m cases of canned fish last year.

Meanwhile, Austral invested almost \$40m in a manufacturing facility in Lima. It will sell empty cans to local competitors and plans to export to Chile, Ecuador and Bolivia.

Peruvian fishing companies have set their sights on increasing exports to China and south-east Asia, already

important customers for fish meal. Jose Sarmiento, SNP president, is optimistic for across-the-board rises in exports to countries in the Asia Pacific Economic Co-operation forum, of which Peru is to become a member later this year.

While there is little prospect of increasing the anchovy catch, the SNP estimates that currently unexploited species could add another 1.1m to 2.8m tonnes of fish for processing: the greatest potential is in horse and jack mackerel, suitable for fish meal or canning and giant squid. Although the sardine catch has increased dramatically in recent years via concessions granted to Korean and Japanese fishing companies, it remains to be fully exploited.

El Niño has brought further compensations. In the hardest hit north, warmer waters have produced sea shrimp and hake.

In an unpredictable sector, with the added imponderable of the El Niño current, 1998 output can only be guessed at, say SNP officials. "But we hope that by April, the peak will be over, the cold currents returning and the fishing boats out again," says Mr Diaz.

Sally Bowen

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7 PURITY (\$ per tonne)

Close	1421-22
Previous	1420.5-1.5
High/low	1426-5.5
AM Official	1415-16
Kerb close	1404-5-10
Total daily turnover	282,632
Open int.	68,541

■ ALUMINUM ALLOY (\$ per tonne)

Close	1298-81
Previous	1298-63
High/low	1294/1275
AM Official	1292-53
Kerb close	1279-80
Total daily turnover	1,885
Open int.	1,321

■ LEAD (\$ per tonne)

Close	506.5-70
Previous	504.5-5.5
High/low	504.5-5.5
AM Official	503-04
Kerb close	502-23
Total daily turnover	32,329
Open int.	8,405

■ NICKEL (\$ per tonne)

Close	5210-20
Previous	5125-35
High/low	5125-35
AM Official	5245-50
Kerb close	5260-65
Total daily turnover	19,766
Open int.	5,039

■ TIN (\$ per tonne)

Close	5265-75
Previous	5265-75
High/low	5265-75
AM Official	5260-65
Kerb close	5275-80
Total daily turnover	14,277
Open int.	3,039

■ CRUDE SPECIAL HIGH GRADE (\$ per tonne)

Close	1019.5-20.5
Previous	1013.5-4.5
High/low	1014/1027
AM Official	1007-10.5
Kerb close	1043-14
Total daily turnover	73,807
Open int.	20,541

■ COPPER, Grade A (\$ per tonne)

Close	1601-02
Previous	1616-17
High/low	1622/1616
AM Official	1599-96
Kerb close	1629-5-30
Total daily turnover	148,225
Open int.	64,496

■ CMC, special high grade (\$ per tonne)

Close	1019.5-20.5
Previous	1013.5-4.5
High/low	1014/1027
AM Official	1007-10.5

Offshore Funds and Insurances

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4376 for more details.

FT MANAGED FUNDS SERVICE

Unit Index	Selling	Buying	+	Yield	Unit Index	Selling	Buying	+	Yield	Unit Index	Selling	Buying	+	Yield	Unit	Selling	Buying	+	Yield	Unit	Selling	Buying	+	Yield
B&G Asset Management Ltd	111	111	-0.01	5.67222	Frensham I (n)	67222	67222	67222	67222	Morgan Stanley Sigma	60324	60324	60324	60324	Credit Suisse Asset Mgmt Funds - Contd.	60324	60324	60324	60324	Merrill Lynch Asset Management - Contd.	60324	60324	60324	60324
Bankers Trust Co Inc	111	111	-0.01	5.67222	Globe Fund I	60325	60325	60325	60325	11-120 Luxembourg	60326	60326	60326	60326	Merrill Lynch Asset Management - Contd.	60326	60326	60326	60326	SocGen Bank Corporation - Contd.	60326	60326	60326	60326
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund II	60327	60327	60327	60327	Alpha Fund	60328	60328	60328	60328	Merrill Lynch Asset Management - Contd.	60328	60328	60328	60328	SocGen Bank Corporation - Contd.	60328	60328	60328	60328
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund III	60329	60329	60329	60329	Alpha Fund	60330	60330	60330	60330	Merrill Lynch Asset Management - Contd.	60330	60330	60330	60330	SocGen Bank Corporation - Contd.	60330	60330	60330	60330
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund IV	60331	60331	60331	60331	Alpha Fund	60332	60332	60332	60332	Merrill Lynch Asset Management - Contd.	60332	60332	60332	60332	SocGen Bank Corporation - Contd.	60332	60332	60332	60332
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund V	60333	60333	60333	60333	Alpha Fund	60334	60334	60334	60334	Merrill Lynch Asset Management - Contd.	60334	60334	60334	60334	SocGen Bank Corporation - Contd.	60334	60334	60334	60334
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund VI	60335	60335	60335	60335	Alpha Fund	60336	60336	60336	60336	Merrill Lynch Asset Management - Contd.	60336	60336	60336	60336	SocGen Bank Corporation - Contd.	60336	60336	60336	60336
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund VII	60337	60337	60337	60337	Alpha Fund	60338	60338	60338	60338	Merrill Lynch Asset Management - Contd.	60338	60338	60338	60338	SocGen Bank Corporation - Contd.	60338	60338	60338	60338
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund VIII	60339	60339	60339	60339	Alpha Fund	60340	60340	60340	60340	Merrill Lynch Asset Management - Contd.	60340	60340	60340	60340	SocGen Bank Corporation - Contd.	60340	60340	60340	60340
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund IX	60341	60341	60341	60341	Alpha Fund	60342	60342	60342	60342	Merrill Lynch Asset Management - Contd.	60342	60342	60342	60342	SocGen Bank Corporation - Contd.	60342	60342	60342	60342
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund X	60343	60343	60343	60343	Alpha Fund	60344	60344	60344	60344	Merrill Lynch Asset Management - Contd.	60344	60344	60344	60344	SocGen Bank Corporation - Contd.	60344	60344	60344	60344
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XI	60345	60345	60345	60345	Alpha Fund	60346	60346	60346	60346	Merrill Lynch Asset Management - Contd.	60346	60346	60346	60346	SocGen Bank Corporation - Contd.	60346	60346	60346	60346
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XII	60347	60347	60347	60347	Alpha Fund	60348	60348	60348	60348	Merrill Lynch Asset Management - Contd.	60348	60348	60348	60348	SocGen Bank Corporation - Contd.	60348	60348	60348	60348
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XIII	60349	60349	60349	60349	Alpha Fund	60350	60350	60350	60350	Merrill Lynch Asset Management - Contd.	60350	60350	60350	60350	SocGen Bank Corporation - Contd.	60350	60350	60350	60350
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XIV	60351	60351	60351	60351	Alpha Fund	60352	60352	60352	60352	Merrill Lynch Asset Management - Contd.	60352	60352	60352	60352	SocGen Bank Corporation - Contd.	60352	60352	60352	60352
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XV	60353	60353	60353	60353	Alpha Fund	60354	60354	60354	60354	Merrill Lynch Asset Management - Contd.	60354	60354	60354	60354	SocGen Bank Corporation - Contd.	60354	60354	60354	60354
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XVI	60355	60355	60355	60355	Alpha Fund	60356	60356	60356	60356	Merrill Lynch Asset Management - Contd.	60356	60356	60356	60356	SocGen Bank Corporation - Contd.	60356	60356	60356	60356
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XVII	60357	60357	60357	60357	Alpha Fund	60358	60358	60358	60358	Merrill Lynch Asset Management - Contd.	60358	60358	60358	60358	SocGen Bank Corporation - Contd.	60358	60358	60358	60358
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XVIII	60359	60359	60359	60359	Alpha Fund	60360	60360	60360	60360	Merrill Lynch Asset Management - Contd.	60360	60360	60360	60360	SocGen Bank Corporation - Contd.	60360	60360	60360	60360
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XIX	60361	60361	60361	60361	Alpha Fund	60362	60362	60362	60362	Merrill Lynch Asset Management - Contd.	60362	60362	60362	60362	SocGen Bank Corporation - Contd.	60362	60362	60362	60362
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XX	60363	60363	60363	60363	Alpha Fund	60364	60364	60364	60364	Merrill Lynch Asset Management - Contd.	60364	60364	60364	60364	SocGen Bank Corporation - Contd.	60364	60364	60364	60364
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXI	60365	60365	60365	60365	Alpha Fund	60366	60366	60366	60366	Merrill Lynch Asset Management - Contd.	60366	60366	60366	60366	SocGen Bank Corporation - Contd.	60366	60366	60366	60366
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXII	60367	60367	60367	60367	Alpha Fund	60368	60368	60368	60368	Merrill Lynch Asset Management - Contd.	60368	60368	60368	60368	SocGen Bank Corporation - Contd.	60368	60368	60368	60368
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXIII	60369	60369	60369	60369	Alpha Fund	60370	60370	60370	60370	Merrill Lynch Asset Management - Contd.	60370	60370	60370	60370	SocGen Bank Corporation - Contd.	60370	60370	60370	60370
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXIV	60371	60371	60371	60371	Alpha Fund	60372	60372	60372	60372	Merrill Lynch Asset Management - Contd.	60372	60372	60372	60372	SocGen Bank Corporation - Contd.	60372	60372	60372	60372
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXV	60373	60373	60373	60373	Alpha Fund	60374	60374	60374	60374	Merrill Lynch Asset Management - Contd.	60374	60374	60374	60374	SocGen Bank Corporation - Contd.	60374	60374	60374	60374
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXVI	60375	60375	60375	60375	Alpha Fund	60376	60376	60376	60376	Merrill Lynch Asset Management - Contd.	60376	60376	60376	60376	SocGen Bank Corporation - Contd.	60376	60376	60376	60376
Barclays Bank Plc	111	111	-0.01	5.67222	Global Fund XXVII	60377	60377	60377	60377	Alpha Fund	60378	60378	60378	60378	Merrill Lynch Asset Management - Contd.	60378	60378	60378	60378					

4 pm close February 24

NEW YORK STOCK EXCHANGE PRICES



MONTGOMERY

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FINANCIAL TIMES

No FT, no comment.

Greenspan gives mixed signals on rates

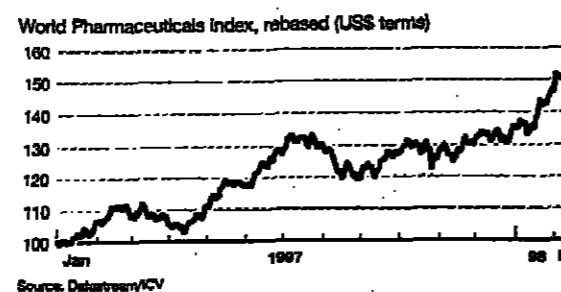
WORLD OVERVIEW

Worries about the disinflationary implications of the Asian crisis came back into focus yesterday, writes Jonathan Ford.

The Tokyo stock market slipped as investors expressed disappointment at the government's failure to adopt radical measures to shore up the country's sagging economy. The Nikkei 225 average lost nearly 2.5 per cent to close at its lowest level in a month.

In the US, Alan Greenspan, chairman of the Federal Reserve, caused a brief wobble in financial markets after he gave mixed signals

World pharmaceuticals: not in need of a fix



about the future direction of US interest rates in testimony to Congress.

Investors had been looking for assurances that Mr Greenspan would take account of the disinflation-

risk of deflation," said Joe Rooney, global strategist at Lehman Brothers.

The dollar firmed slightly against the mark following Mr Greenspan's remarks.

In Europe, there was interest in pharmaceutical shares following the collapse of Glaxo Wellcome's merger with SmithKline Beecham.

A number of leading drug stocks strengthened after analysts predicted investors would switch out of the UK due to their European competitors.

There was also speculative interest in some second-line players. Pharmacia & Upjohn of Sweden firmed on hopes it might be a bid target.

Reaction to this setback gave further evidence of the strength of European markets, where any short-term weakness is seen as a buying opportunity.

Although most leading bourses opened lower, and buying was more muted than in recent days, several markets continued record-breaking runs.

Amsterdam, Brussels and Madrid saw closing highs in spite of a weak start for the Dow, which drifted lower on Mr Greenspan's remarks.

One reason for Europe's resilience was suggested in a Reuters survey released yesterday that noted that concern about Asia and its knock-on effect on US earnings growth have imbued continental fund managers with a strong domestic investment bias.

European managers who responded said they allocated 47 per cent of their global equity portfolios to European markets, including the UK.

This compared with 41 per cent for US managers and less than 40 per cent for their UK counterparts.

Mr Rooney said Europe was also benefiting from strong interest from US managers who are increasing their weightings because of a lack of investment alternatives.

Wall Street recovers from early sell-off

AMERICAS

Wall Street had a mixed start with losses among the large drug companies and a dull opening for bonds keeping a tight rein on sentiment, writes John Labate in New York.

By 12.30pm the Dow Jones Industrial Average had clawed back much of the morning sell-off, but remained weak with a decline of 1.49 at 8,408.71. The broader Standard & Poor's 500 index was 1.27 lower at 1,036.87.

The market's main indices were lower throughout much of the morning testimony of Alan Greenspan, chairman of the Federal Reserve, before Congress.

In his speech, Mr Greenspan suggested the Asian crisis could dampen inflationary tendencies from the US labour and consumption sectors.

Investors in the bond market used Mr Greenspan's speech as an occasion to sell. The benchmark long bond price fell 1/16 to 102.35, lifting the yield to 5.96% per cent.

Technology stocks pushed higher, however. The Nasdaq composite index was up 3.09 to 1,754.85, adding to Monday's record-breaking close.

Despite the downbeat tone in the Dow, several components pushed sharply higher. J.P. Morgan climbed 3.3% to \$116.44 after announcing a 5 per cent cut in its worldwide staff. Retailer Wal-Mart rose \$1.10 to \$47.47 after releasing strong quarterly earnings.

Shares in Chevron, the oil company, also improved from Monday's sharp sell-off

on falling oil prices. Yesterday Chevron's shares were \$2.4 higher at \$79.4.

However, following the news of merger talks between Glaxo Wellcome and SmithKline Beecham of the UK, pharmaceuticals shares worsened. Schering-Plough lost \$1.10 to \$75 and Merck fell \$1.10 to \$126.25.

Computer stocks were more mixed. Motorola lost \$2.4 to \$57.75 after a report that the semiconductor producer was having trouble in its wireless business.

But Microsoft climbed \$0.2 to \$84.44 after a new release of its Internet Explorer product.

Advanta shares plunged \$6.10 or more than 22 per cent to \$24.44 after S&P cut its rating of the financial service company's senior debt.

TORONTO was flat at mid-session as investors awaited the Canadian federal budget due later in the day.

The TSE-300 composite index was 1.89 weaker by mid-session at 6,940.30 in volume of C\$34m.

Global Stone Corp rose 10 cents to C\$6.75 in hefty turnover after the Belgian-based Carnes said it intended to acquire the Ontario limestone company in a C\$200m hostile takeover bid.

Bank of Nova Scotia picked up 15 cents to C\$24.90 as it said it had continued its strong performance during the first quarter of the year ended January 31, boosting net income by 11 per cent over the same period last year.

Bank of Montreal jumped 65 cents to C\$75.65 as it reported a 12 per cent rise in first-quarter net income.

Mexico City turns up

MEXICO CITY recovered from early losses to move higher by mid-session, helped by positive comments on the Mexican economy from Alan Greenspan, chairman of the US Federal Reserve.

In his Humphrey Hawkins testimony to Congress, Mr Greenspan said that Mexico had recovered from its financial problems of 1995 better than expected and he was not worried about a new crisis there.

The remarks helped distract market attention from concerns about the January

trade balance and the IPC index rose 55.44 to 4,616.45.

Buenos Aires opened slightly lower on profit-taking as the market consolidated after two rising sessions.

However, dealers said they expected the shares to return to a rising track later in the day.

At mid-session, the Merval index was 2.37 lower at 678.19.

Both SAO PAULO and CARACAS were closed for their national carnival holidays.

Nikkei drops to low for month

ASIA PACIFIC

Growing doubts about whether the Japanese government will implement appropriate stimulus measures dampened investor sentiment in TOKYO, taking share prices to their lowest level this month, writes Michio Nakamoto in Tokyo.

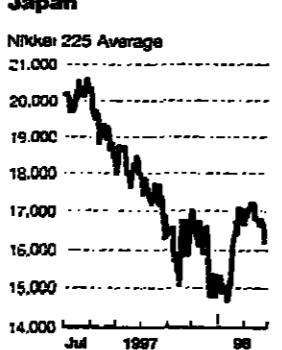
The Nikkei 225 Average dropped 411.49 or 3.48 per cent to 11,198, the lowest level since January 16, after fluctuating between a high of 16,632.87 and a low of 16,167.33.

Government officials yesterday sent stronger signals to the public that they were sticking to their tight fiscal policy in spite of strong pressure at the G7 meeting in London last weekend for further steps to lift Japan out of its economic gloom.

Koji Omi, head of the Economic Planning Agency, indicated there could be a further stimulus package in mid-March, but he underlined it would not include tax cuts or new spending.

Trading was listless with volume at just 3.7m shares. The Topix index of all first-section stocks fell 1.81 to 1,234.77.

Japan



Source: Datastream/ICV

to 18,733 and NAB 23.5 cents to \$20.09.

Oil price worries pushed BHP lower, sending the shares down 35.5 cents to \$14.05. The All Ordinaries index ended 11.1 higher at 2,666.2.

MANILA dipped 15.22 to 2,100.78 on the composite index following a downgrade by Standard & Poor's which lowered the Philippines' currency rating. Oil price weakness sent Petron down 20 centavos to 5.40 pesos. Manila Electric fell on worries about customer rebates, possibly in the region of 10b pesos. The B shares came off 1 peso to 11 pesos.

HONG KONG recouped early losses as HSBC overcame initial weakness to close HK\$2 higher at HK\$20.6 in the wake of Monday's results, which were in line with expectations. The Hang Seng index picked up from a low of 10,491.20 to end just 1.87 weaker at 10,683.34.

SYDNEY continued to gain ground, thanks partly to a strong banking sector. ANZ jumped 20 cents to A\$9.74 on news of a programme of streamlining involving 8 per cent staff cuts. Commonwealth added 18 cents to

market. The China-Affiliated Corporation index gained 3.7 per cent to 16,094.94, while H shares surged 8.8 per cent.

KUALA LUMPUR was spurred higher by comments from Daim Zainuddin, the government's economic adviser, that the administration's priority was to restore confidence in the country's economy among foreign investors.

The composite index finished 9.38 or 1.3 per cent higher at 729.84.

TAIPEI saw early advances reversed as heavy profit-taking emerged after seven sessions of gains. The weighted index, up 23 per cent since January 12, lost 80.54 at 9,068.46.

JAKARTA closed 2 per cent lower as profit-taking knocked share prices, prompted by continuing uncertainty about the government's currency board proposals.

Investors were also reported to be taking a cautious stance ahead of next week's meeting of the electoral college that will elect the president.

The composite index ended 10.15 lower at 494.89 in moderate trading.

EMERGING MARKET FOCUS

India on hold for poll result

India's stock markets are awaiting the results of the country's general election with interest - ready to leap if any party emerges with a clear mandate to form a government.

For the moment, however, shares are marking time - largely immune to the campaign. The BSE-30 index, which closed today at 3,484.69, appears range-bound between 3,300 and 3,550.

Political pundits expect the rightwing Bharatiya Janata party, India's largest party, to gain ground.

They also predict that Congress, the party that has governed India for most of the years since independence, will improve its position after a spirited campaign led by Sonia Gandhi, widow of former prime minister Rajiv Gandhi.

This opens the door to a period of political horse-trading as the two big parties try to win the support of smaller rivals to form a coalition government.

The BJP will probably have the chance to do so. But many of the smaller parties are suspicious of its Hindu nationalism and higher-caste leadership - and may opt for a "stop the BJP" coalition instead.

The result is finely balanced and depends on the outcome of dozens of local contests across the country.

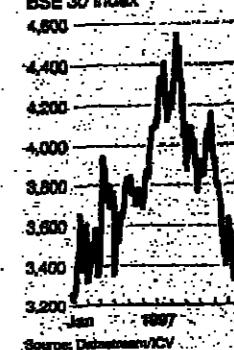
A seat here or there to the BJP - or a particular regional party - could decide who gains power.

Equities have moved ahead this week on signs of BJP strength. But the main reaction will take place as exit polls emerge in the first week of March - followed by actual results.

It could take several weeks before a government actually cobbles together a working majority - weeks in which share prices will be volatile. By March 15 the market may perhaps

India

BSE 30 index



Source: Datastream/ICV

have found the direction it is going to take," said Rakesh Shroff, strategist at Jardine Fleming.

If the BJP does win an outright majority, Mr Shroff said there will be "a 10 per cent upturn very quickly" - equivalent to a 300 to 400 point rise in the BSE 30 index. Investors like the prospect of stability.

But while Bombay's local stockbrokers - who come from the BJP-supporting trader community - are enthusiastic at the thought of a victory for the anti-socialist party, foreign investors worry that its nationalist rhetoric could affect policy decisions.

They are likely to wait until a BJP government announces its first budget in May or June before piling in whole-heartedly. Foreign investors may be more comfortable with a Congress-led government.

What the markets dread is an inconclusive result and a return to the instability of the last parliament. Then, a coalition of 13 parties, which included neither Congress nor the BJP, struggled to govern with a minority of MPs.

If that happens, the BSE 30 index will fall by at least 100 points and stay depressed for some time, said Ajit Dayal, director of Quantum Financial Services.

Krishna Guha

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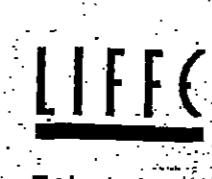
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